### Responsible Investment Forum: Europe 2024 Agenda

### Pre-event day: 19 November

### 18:00-20:00

### **Responsible Investment Forum Pre-Event Welcome Reception (invitation-only for LPs and GPs)**

Begin your networking early at the opening reception taking place at an iconic London location. Enjoy spectacular views of London and expand your network with the brightest leaders in sustainability while indulging in pre-function appetizers, aperitifs, & cocktails. Sponsored opportunity for 3 service providers to sponsor the event and send 3 attendees

### Day One: 20 November

7:30 Breakfast in a private room for GPs and LPs Hosted by Key ESG

### 8:45

Chairpersons opening remarks Christopher Springham, Formerly VP - Communications and Sustainability, LM Wind Power GE Renewable Energy Business

### 9:00

### Proposed topic

Keynote Discussion: General Atlantic partnership with Actis – how sustainable infrastructure is at the centre of a landmark transaction for private markets

### 9:25

### The continued evolution of the sustainability function within European private equity

- Comparing sustainability team designs: eg inhouse vs. external consultants
- Strategies for ESG leaders to effectively engage with portfolio companies, deal partners, and value creation teams
- To what extent are sustainability heads involved in due diligence processes and throughout the entire investment lifecycle?
- How is Al going to impact the role of sustainability heads? And how is it already being used?

### Moderator: Ramboll

Michael Marshall, Director of Investment Risk and Sustainable Ownership, Railpen

### 10:00

### EDCI Annual Update: leveraging EDCI Insights for value creation

- Presenting the latest discoveries from the EDCI and a deep dive into the data
- Understanding how LPs utilise the data in practice: navigating uniform metric standards while prioritising materiality in benchmarking
- Insights into the correlation between sustainability efforts and financial performance in private markets
- Analysis of findings from the newly introduced net-zero metric: exploring its interaction with the PMDR and NZIF
- Assessing measurable outcomes within individual portfolio companies after three years of implementation: what progress have GPs observed?

Moderator: Greg Fischer, Partner & Director, Boston Consulting Group Co-Facilitator: Ben Morley, Partner and Associate Director, BCG Spot reserved

10:40 Coffee & networking

### 11:10

ICI initiative update: Advancing decarbonisation pathways at both fund and portfolio company levels

- To what extent are firms engaging with SBTI's to validate decarbonisation strategies? Considering why some firms do not plan to set targets
- Practical steps for enhancing data collection, quality, and transparency in implementation efforts
- Exploring the complexities of scope 3 emissions and their status within private markets
- Case studies and guidance to drive emissions reduction through supplier engagement

Mark Fischel, Carbon Product Lead, Novata Serge Younes, Head of Sustainability, Investindustrial Natasha Buckley, Principal, ESG, HarbourVest Partners

### 11:50

### The integration of ESG into value creation plans

- Balancing the long-term positive impact from ESG initiatives when the benefits may be realised by subsequent owners
- Exploring avenues beyond mere energy conservation to identify tangible benefits derived from comprehensive ESG practices
- Moving beyond anecdotes: how do you demonstrate value & measure outcomes?
- Highlighting case studies where ESG implementation has increased exit valuations and overall returns

### One spot reserved WTW

Jennifer Flood, Sustainability, Head of North America, Investindustrial

### 12:25

Investor perspectives on the significance of sustainability on investment decisions

- To what extent is ESG impacting investment decisions?
- How are LPs integrating the EDCI within their wider data requests?
- LP views on the effectiveness of ESG strategies in driving long-term value and mitigating risks
- What are the new areas LPs are asking managers about?

Karin Bouwmeester, ESG Lead Private Equity, PGGM Investments Maaike van der Schoot, Head of Responsible Investment, AlpInvest Partners Jonathan Hirschtritt, Managing Director, Sustainability, GCM Grosvenor

### 13:00

Biodiversity Case Study: how a leading fund manager is approaching this emerging topic

### 13:20 Lunch

<u>Track A</u>	<u>Track B</u>	Track C	<u>Track D</u>
IMPACT INVESTING	PORTFOLIO COMPANIES/VALUE	REGULATION	NATURE/CLIMATE/PRIVATE DEBT
<u>14:15</u> Evolution of the impact investing market: opportunities, trends and challenges	<ul> <li><u>14:15</u></li> <li>Portfolio company perspectives on sustainability and ESG performance improvement</li> <li>How are portfolio companies balancing the expectations of their</li> </ul>	<ul> <li>SFDR Update: how does the regulation work in practice?</li> <li>How to define 'harm' as it relates to the Principal Adverse Impact</li> </ul>	<ul> <li>14:15</li> <li>Revolutionary approaches to</li> <li>Decarbonisation</li> <li>What does best practice look like when decarbonising a portfolio company?</li> </ul>

<ul> <li>As 'impact hushing' increases, is the impact label a good thing for fundraising at present?</li> <li>Is the pool of impact-orientated capital growing?</li> <li>Which themes and sectors within the impact market present the best return potential?</li> <li>Julie Wallace, Head of Impact, LeapFrog Investments</li> </ul>	Apex Group	<ul> <li>(PAI) indicators within your investment approach</li> <li>Examples of E or S characteristics pursued by Article 8 funds: Is there a market standard?</li> <li>Outlining some of the challenges with taxonomy reporting for LPs</li> <li>To what extent can tech be used to enhance SFDR compliance</li> </ul> Patricia Volhard, Partner, Debevoise & Plimpton Laura Callaghan, Associate Director of ESG Services, Novata	
<ul> <li><u>15:00</u></li> <li>Allocator insights on impact: guidance on what LPs should look for and how funds can make themselves investable</li> <li>Diligence strategies for LPs when assessing new investment opportunities</li> </ul>	<ul> <li>15:00</li> <li>How sustainability can be used to drive value creation within portfolio companies</li> <li>Implementing effective ESG integration across portfolios</li> </ul>	<ul> <li>15:00         How regulation can drive value creation: practical tips for ESG professionals         <ul> <li>Using reporting and disclosure requirements to your advantage</li> <li>Building a track record and credibility using data</li> </ul> </li> </ul>	<ul> <li>15:00</li> <li>How to practically approach</li> <li>biodiversity as an investor</li> <li>Why aren't LPs pushing harder on biodiversity?</li> <li>To what extent is biodiversity a potential distraction from decarbonisation?</li> </ul>

<ul> <li>What are the key factors for LPs when evaluating impact funds?</li> <li>How to assess emerging impact funds without track records</li> <li>Views on investing in pure impact funds vs. generalists with an impact strategy</li> </ul>	<ul> <li>Evaluating ESG risks and opportunities: how is ESG influencing the investment thesis?</li> <li>To what extent can technology and data providers help portfolio companies with their value creation plans?</li> <li>Getting buy-in from all key stakeholders on the approach to ESG</li> <li>Viviana Occhionorelli, Head of ESG &amp; Partner, Astorg</li> <li>Elena Mariotti, Managing Director – Head of ESG Stewardship, Cerberus</li> <li>Capital Management</li> </ul>	<ul> <li>Engaging effectively with investors and portfolio companies</li> <li>Clare Murray, Co-Founding Partner, Blume Equity</li> <li>Sophia Walwyn-James, ESG &amp; Sustainability Director, 3i Group</li> </ul>	<ul> <li>How to assess biodiversity risks and opportunities in the diligence process</li> <li>Jovana Stopic, ESG Director, IK Partners</li> <li>Mona Huys, Sustainable Investment Specialist, Mercer Alternatives</li> </ul>
15:45 Impact measurement and management: Best practices in	Driving DE&I in portfolio companies	Private Markets ESG Regulatory	<u>15:45</u> Sustainability and climate integration in private credit
<ul> <li>quantifying and reporting impact</li> <li>What are the principles and reporting norms that are emerging for impact funds?</li> </ul>	<ul> <li>What initiatives can help increase diverse representation at portfolio companies?</li> </ul>	<ul> <li>How can global investors reduce the burden of regulations and frameworks that lack interoperability?</li> </ul>	<ul> <li>Can private credit ever do more than private equity, or must they always follow?</li> </ul>

<ul> <li>To what extent are funds differentiating between the different 'shades' of impact across their portfolio?</li> <li>Which impact methodologies and measurements are generalist funds picking up and using?</li> <li>Nora Schulte, Chief Impact &amp; Client Relations Officer, GENUI</li> </ul>	<ul> <li>Setting realistic targets for driving change on DE&amp;I that fit withing growth expectations</li> <li>Working with management teams when your own house may not be in order</li> <li>One spot reserved WTW</li> </ul>	<ul> <li>Which regulations and frameworks naturally align with one another?</li> <li>Comparing regulations in the US &amp; Asia to Europe</li> <li>Where next for the regulators?</li> </ul>	•	How investors and managers have collaborated to enhance transparency in private credit What tools can private credit investors use to understand where their portfolio stands in terms of decarbonisation status and climate risk? What's next?
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### 16:30 Coffee & networking

#### 16:50 Working Group Series A

This session closed door session (GP and LP only, no service providers) allows for an interactive roundtable discussion with designated facilitators.

<u>Working Group A</u>	<u>Working Group B</u>	<u>Working Group C</u>
Practical tips for using AI in day-to-day work	Building a coherent plan for biodiversity	Working with portfolio companies
Working Group E Building a long-term vision for ESG data	<u>Working Group F</u> Using ESG in fundraising: LPs and GPs discuss what works	<u>Working Group G</u> Managing a Crisis

### 17:45 Cocktail reception

### Day Two: 21 November

08:00-08:50 GPs Breakfast Roundtable hosted by Invest Europe LP Breakfast Roundtable hosted by ILPA

08:55 Opening Remarks

### 09:00

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### Oxford style debate: This house believes that setting science-based targets for an entire portfolio is not practical

Two sides will take the stage with structured arguments and the opportunity for rebuttals and audience exchange. The audience will vote before and after the debate to see if the participants manage to move the audience.

### 09:40

### Sustainable Markets Initiative Update

- Recent Achievements and Milestones
- Key Focus Areas and Initiatives

### 10:15

### Navigating complex supply chains in private equity

- What questions are investors asking managers on supply chains?
- How is increased scrutiny impacting how managers approach this issue?
- Strategies for enhancing transparency and accountability across the supply chain
- The role of technology and data analytics in assessing and managing supply chain risks

### Ana Alvarez Grullón, Managing Director - Head of ESG & Sustainability, Keensight Capital

10:50 Coffee & networking

### 11:20

### Assessing AI's impacts on sustainability and the sustainability role

- Examples of how AI is being used during ESG assessments during due diligence
- Leveraging AI across the whole investment cycle
- Considering some of the possible negative uses of AI for example how it could be used to help with greenwashing
- What are the most material impacts from AI on sustainability? What will generative AI help most with in future years?

### Moderator: Chandini Jain, Founder & CEO, Auquan

#### 12:00

### AI Case Study: how a leading fund manager is integrating Responsible AI

#### 12:30

### **ESG Value Creation Excellence Stories**

4 short presentations on how ESG initiatives or technologies can be used to drive returns within PE investments within different areas of sustainability. The audience will have the chance to quiz the presenters, and vote on the most impressive story. During the lunchbreak presenters will be available for further questions over informal roundtables

13:15 **Lunch** 

14:00

ESG Value Creation workshop: sharing best practices for improving ESG to drive value at portfolio companies

15:00

Regulatory workshop: sustainability regulation for private markets