

Private Fund Compliance Operations Forum

Stronger compliance, smarter operations: Build playbooks that drive results

Delve into what it takes to future-proof your compliance function - where innovation, regulation, and operations converge.

What's new this year?



Roundtables

Join three peer-led discussions focused on turning Al, data, and compliance insights into action.



Technology demo

Explore cutting-edge tools to streamline operations, reduce manual work, and tackle regulatory challenges.



Compliance data presentation

Gain access to new industry research to help your firm stay ahead of evolving trends.

Introducing the 2025 keynote speaker:

Matthew Harris, Assistant Director and Co-Head of the Private Funds Unit, U.S. Securities and Exchange Commission

Hear directly from a senior SEC official on how to:

- Identify high-risk operational areas before they become enforcement issues
- Align your firm's compliance programs with the SEC's current priorities
- Strengthen your reporting and disclosures to meet evolving expectations



Operations vs. Regulatory Forum

Why should you attend both?

Attending both events provides a complete compliance strategy, from policy comprehension to operational execution:

Private Funds CFO

Private Fund Compliance Regulatory Forum

Understand the rules, anticipate enforcement trends, and interact with policymakers. Private Funds CFO

Private Fund Compliance Operations Forum

Put those rules into action with practical workflows, peer exchange, and real world use cases.

Together, they give you the "rulebook" and the "playbook" so your firm is not only prepared for regulatory change but can execute with confidence and efficiency.



2025 Agenda

November 12-13, 2025 Convene, 360 Madison Avenue, New York

Keynote speaker:

 Matthew Harris, CFA, Assistant Director and Co-Head of the Private Funds Unit, U.S. Securities and Exchange Commission

Speakers:

- Brian Andruskiewicz, Chief Financial Officer and Chief Compliance Officer, Grant Avenue Capital
- Christopher Brannan, Assistant General Counsel and ESG Officer, Pritzker Private Capital
- Jackie Cangero, Counsel (Real Estate & Corporate), GI Partners
- Jennifer Ciresi, General Counsel and Chief Compliance Officer, Grounded Capital, LLC
- Austin Ericson, Legal Counsel and Chief Compliance Officer, Star Mountain Capital
- Tamar Goldstein, General Counsel & & Chief Compliance Officer, Kimmeridge Energy Management Company
- Jacqueline Jacobs, Chief Compliance Officer, VSS
- Samantha Katz, General Counsel and Chief Compliance Officer, Argand Equity
- Jesse Knapel, CFO & CCO, Prelude Growth Partners
- Eric Lazear, Deputy COO / Head of Operational Risk Due Diligence, Titan Advisors
- Noah Leichtling, Partner, General Counsel, Gamut Capital
- Jennifer Lin, Chief Compliance Officer, Fundamental Advisors
- Nauman Malik, General Counsel, Eagle Point Credit
- Katy McNeil, Vice President, Compliance, Ares Management
- Erin Nelson, Regional Head Compliance, Americas, Partners Group
- Pooja Mantha, Chief Compliance Officer, Crestview Advisors
- Brendan McElhenny, Principal Legal, Tax & Compliance, Apollo Global Management
- Tye Merlo, Chief Compliance Officer, Delphi Ventures
- Marie Milligan, Chief Compliance Officer, WaterEquity
- Allison Miyake, Controller & Chief Compliance Officer, Velocity Capital Management
- Kwadwo Osei, Vice President of Finance and Chief Compliance Officer, Integrity Growth
- Nabil Sabki, Partner- Investment Funds Practice Group, Kirkland & Ellis
- Arthi Sridharan, Deputy General Counsel, Providence Equity Partners
- Stefanie Sundel, Managing Director, Head of Americas Compliance, Apollo Global Management Inc.



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- Chris Tamms, Network Director Investor Relations Network & Private Funds CFO Network, PEI Group
- Devi Vairavan, Director of Compliance, WM PARTNERS
- Megan Vesely, Associate General Counsel & Chief Compliance Officer, Georgian
- Haris Vrahliotis, Principal, Compliance Director and Counsel, TowerBrook Capital Partners
- Kenneth Warren, Chief Financial Officer and Chief Compliance Officer, Littlejohn & Co.

Day 1 – November 12, 2025

8:00-8:50 Registration & breakfast

8:50-9:05 Chairperson's welcome

9:05-9:50

Keynote interview: Staying aligned with the SEC: A fireside chat with the private funds unit In this candid conversation, Matthew Harris, CFA, Assistant Director and Co-Head of the SEC's Private Funds Unit, shares insights into the Commission's current priorities, risk areas, and expectations for private fund advisers.

Keynote: Matthew Harris, CFA, Assistant Director and Co-Head of the Private Funds Unit, U.S.

Securities and Exchange Commission

Interviewer: Nabil Sabki, Partner- Investment Funds Practice Group, Kirkland & Ellis

9:50-10:40 Plenary session – From policy to practice: Operationalizing today's most critical compliance rules

- Proven approaches to embedding key rules into day-to-day workflows
 - Marketing Rule
 - Off-Channel Communications controls
 - Valuations
- Building effective partnerships across compliance, legal, operations, and business teams to ensure aligned execution and ownership
- Developing procedures and oversight frameworks that scale across fund structures, geographies, and portfolio companies without losing effectiveness

Panelists

- Jackie Cangero, Counsel (Real Estate & Corporate), GI Partners
- Kwadwo Osei, Vice President of Finance and Chief Compliance Officer, Integrity Growth

10:40-11:00 Networking break

11:00-12:40 Roundtable discussions

Peer-driven conversations, facilitated by two industry leaders. Throughout the session, facilitators will rotate groups every 30 minutes to ensure all delegates discuss each of the three topics.



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Topic 1: Overcoming data fragmentation and streamlining regulatory and LP reporting

Topic 2: Enhancing efficiency and reducing risk with technology, AI and automation in compliance

Topic: 3: Integrating compliance teams into strategic decision-making across deal execution, fundraising, ESG, and portfolio operations

Group A	Group B	Group C	Group D
 Jacqueline Jacobs, Chief Compliance Officer, VSS 	 Data facilitators Haris Vrahliotis, Principal, Compliance Director and Counsel, TowerBrook Capital Partners 	 Nauman Malik, General Counsel, Eagle Point Credit 	 Christopher Brannan, Assistant General Counsel and ESG Officer, Pritzker Private Capital
 Austin Ericson, Legal Counsel and Chief Compliance Officer, Star Mountain Capital 	 All facilitators Allison Miyake, Controller & Chief Compliance Officer, Velocity Capital Management 	Tech & AI facilitators	Tech & AI facilitators
Strategic compliance teams facilitators • Marie Milligan, Chief Compliance Officer, WaterEquity	Strategic compliance teams facilitators • Jesse Knapel, CFO & CCO, Prelude Growth Partners • Megan Vesely, Associate General Counsel & Chief Compliance Officer, Georgian	Strategic compliance teams facilitators • Samantha Katz, General Counsel and Chief Compliance Officer, Argand Equity	Strategic compliance teams facilitators • Jennifer Ciresi, General Counsel and Chief Compliance Officer, Grounded Capital

12:40-1:40 Networking luncheon

Peer insight interactive breakout panels

These dynamic breakout sessions will break the mold of traditional panel discussions by offering our audience the chance to actively engage and share their own experiences at multiple points throughout the conversation. These sessions foster real-time collaboration and insightful exchanges, allowing participants to contribute directly to the discussion and learn from each other's real-world perspectives



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12:40-1:40 Track A | Frameworks that endure regulatory pressure: Future-proofing AML/KYC compliance infrastructure

- Embedding AML/KYC responsibilities across business units, ensuring front-line accountability
- Navigating AML/KYC requirements (FinCEN & global) while maintaining centralized oversight and operational consistency
 - How to take advantage of FinCEN's two-year reprieve and ensure better alignment
- Preparing for scrutiny audit readiness, effective SAR governance, risk scoring models, and demonstrating program effectiveness under examination

2:40-3:30 Track A | Post-PFAR fee & expense transparency: Implementing standards, meeting expectations

- Current landscape for fee and expense disclosures and how it affects quarterly and annual reporting
- Using industry-aligned templates to streamline reporting, enhance consistency, and meet LP expectations (i.e., ILPA template)

Panelists:

 Erin Nelson, Regional Head Compliance, Americas, Partners Group

Track B | Guarding data & meeting new mandates: The CCO's role in cyber risk oversight

- How are you preparing for the upcoming Regulation S-P compliance dates?
- How compliance partners work with CISOs and/or IT to ensure regulatory alignment
- Policies, training, and controls that work across departments

Panelists:

- Tye Merlo, Chief Compliance Officer, Delphi Ventures
- Devi Vairavan, Director of Compliance, WM PARTNERS

Track B | Co-investment governance: Navigating disclosure, allocation, and oversight with confidence

- Working with IR teams to build defensible governance frameworks, managing conflicts, and maintaining trust with LPs and regulators alike
- Ensuring transparency without overdisclosing or exposing competitive strategies
- Monitoring co-investment activity and reviewing allocation decisions, overseeing conflict escalation and resolution processes

Panelists:

- Noah Leichtling, Partner, General Counsel, Gamut Capital
- Arthi Sridharan, Deputy General Counsel, Providence Equity Partners

3:30-4:00 Networking break

4:00-4:50 Plenary session: From good to great: LP insights on what sets strong compliance programs apart

- Key compliance features and behaviours LPs look for during due diligence and ongoing communications
- What is considered best in class for transparency, governance, responsiveness, and risk alignment



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Red flags and recurring gaps that undermine confidence in a firm's compliance culture

Networking reception 4:50-5:50

Day 2 – November 13, 2025

8:00-9:00 Registration and breakfast

8:30-9:00 Plenary session: Sunrise solutions

> Start your day with breakfast and an opportunity to discover cutting-edge technology solutions that are shaping the future for private fund CCOs. In this unique session, delegates will enjoy a relaxed and engaging atmosphere as they listen to industry leading innovators demonstrate the technology solutions that have proven value to private fund compliance teams

Think Tanks 9:05-10:00

> Designed to facilitate candid discussions, these GP only closed-door sessions target the issues and challenges impacting firms. Attendees can benchmark ideas and share best practices to help you gain solutions for common concerns facing your office.

Think Tank A (GP only): Think Tank B (GP only):

Chief compliance officers Senior compliance professionals

10:10-10:15 Welcome remarks

10:15-11:05	Keynote interview/panel	
11:05-1:35	Networking break	
11:35-12:25	Professional development workshops	
	Track A Under pressure: Thriving amid tight resources and expanding mandates • How to triage tasks, allocate limited	Track B Strategic communication for CCOs: Storytelling and leadership in the modern compliance office

resources, and say "no" strategically when necessary

Practical ways to streamline workflows, leverage automation or RegTech, and

Communicating complex risk issues in clear, compelling language

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- build procedures that scale—without sacrificing effectiveness
- Peer Benchmarking: Using data and industry comparisons to justify staffing needs and support resource asks.
- When and how to make the case for headcount or outside
- Use real-world storytelling and open communication to embed compliance into daily decisionmaking.
- Mentoring junior compliance staff

12:35-1:35 Carousel: Preparing for SEC exams

A hybrid of the roundtable and think tank formats, groups will share best practices in three areas. Each table will report back to the whole group the key practices in one category.

Ongoing readiness Onsite interviews & reviews Post exam

Facititator: Chris Tamms, Network Director Investor Relations Network & Private

Funds CFO Network, PEI Group

1:35-1:45 Closing presentation: Brought to you by PEI Group's research and analytics team, we will unveil new survey findings on the top issues and opportunities shaping the work of private fund compliance professionals today

1:45-2:45 Luncheon & end of conference



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