



Private Fund Compliance Operations Forum

Stronger compliance, smarter operations:

Build playbooks that drive results







Assistant Special Agent in Charge, Complex Financial Crimes Branch **Federal Bureau of Investigation**

Matthew Harris

Assistant Director and Co-Head of the Private Funds Unit

U.S. Securities and Exchange Commission



A great opportunity to hear from three important constituents: SEC staff, industry advisors, and peers in the trenches who deal with the same challenges I deal with.

Daniel Gewanter, Kohlberg & Company, L.L.C



2025 Agenda

November 12-13, 2025

Convene, 360 Madison Avenue, New York

Keynote speaker:

- Matthew Harris, CFA, Assistant Director and Co-Head of the Private Funds Unit, U.S. Securities and Exchange Commission
- Paul Roberts, Assistant Special Agent in Charge, Complex Financial Crimes Branch, Federal Bureau of Investigation

Speakers:

- Brian Andruskiewicz, Chief Financial Officer and Chief Compliance Officer, Grant Avenue Capital
- Allison Bernbach, Head of Private Equity Regulatory, McDermott Will & Schulte
- Christopher Brannan, Chief Compliance Officer and ESG Officer, Pritzker Private Capital
- Andrea Colabella, Executive Recruiter & Partner, Cardea Group
- Jackie Cangero, Counsel (Real Estate & Corporate), GI Partners
- Jennifer Ciresi, General Counsel and Chief Compliance Officer, Grounded Capital, LLC
- Anna Dayn, Managing Director and US Head, New End
- Austin Ericson, General Counsel and Chief Compliance Officer, Star Mountain Capital
- Tamar Goldstein, General Counsel & & Chief Compliance Officer, Kimmeridge Energy Management Company
- Jessica Golle, Chief Commercial Officer, Agio
- Alan Halfenger, General Counsel and Chief Compliance Officer, Arctaris Impact investors
- Michael Hassan, General Counsel, Sagard Holdings
- Alyssa Horton, Counsel, Ropes & Gray
- Jacqueline Jacobs, Chief Compliance Officer, VSS
- Samantha Katz, General Counsel and Chief Compliance Officer, Argand Equity
- Jesse Knapel, CFO & CCO, Prelude Growth Partners
- Nicole Krea, Partner, Ropes & Gray
- Eric Lazear, Deputy COO / Head of Operational Risk Due Diligence, Titan Advisors
- Noah Leichtling, Partner, General Counsel, Gamut Capital
- Jennifer Lin, Chief Compliance Officer, Fundamental Advisors
- Ben Magleby, Chief Compliance Officer and Assistant General Counsel, Level Equity



For program information:

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- Nauman Malik, General Counsel, Eagle Point Credit
- Jamila Mayfield, Chief Regulatory Services Officer, COMPLY
- Katy McNeil, Vice President, Compliance, Ares Management
- Pooja Mantha, Chief Compliance Officer, Crestview Advisors
- Jamila Mayfield, Chief Regulatory Services Officer, COMPLY
- Reyner Meikle, President and Chief Executive Officer, Agile Legal Services
- Tye Merlo, Chief Compliance Officer, Delphi Ventures
- Marie Milligan, Chief Compliance Officer, WaterEquity
- Allison Miyake, Controller & Chief Compliance Officer, Velocity Capital Management
- Erin Nelson, Regional Head Compliance, Americas, Partners Group
- Eric Newman, Treasury Manager, City of Stamford, Connecticut
- Kujo Osei, Vice President of Finance and Chief Compliance Officer, Integrity Growth
- Jay Pratt, Global Chief Compliance Officer and Senior Managing Director, Manulife Investment Management
 Private Markets
- Cassandra Rizzo, Director, Eldridge Capital Management
- Alvaro Soto, Director, ACA Group
- Patrick Daniel Squatriti, Managing Director and SVP Compliance, Avantia Law
- Nabil Sabki, Partner- Investment Funds Practice Group, Kirkland & Ellis
- Arthi Sridharan, Deputy General Counsel, Providence Equity Partners
- Stefanie Sundel, Managing Director, Head of Americas Compliance, Apollo Global Management Inc.
- Chris Tamms, Network Director Investor Relations Network & Private Funds CFO Network, PEI Group
- Devi Vairavan, Chief Compliance Officer, WM PARTNERS
- Megan Vesely, Associate General Counsel & Chief Compliance Officer, Georgian
- Haris Vrahliotis, Principal, Compliance Director and Counsel, TowerBrook Capital Partners

Day 1 - November 12, 2025

8:00-8:50 Registration & breakfast

8:50-9:00 Chairperson's welcome

9:00-9:50

Keynote interview: Staying aligned with the SEC: A fireside chat with the private funds unitIn this candid conversation, Matthew Harris, CFA, Assistant Director and Co-Head of the SEC's Private Funds Unit, shares insights into the Commission's current priorities, risk areas, and expectations for private fund advisers.

Keynote: Matthew Harris, CFA, Assistant Director and Co-Head of the Private Funds Unit, U.S.

Securities and Exchange Commission

Interviewer: Nabil Sabki, Partner- Investment Funds Practice Group, Kirkland & Ellis



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9:50-10:40 Plenary session – From policy to practice: Operationalizing today's most critical compliance rules

- Proven approaches to embedding key rules into day-to-day workflows
 - Marketing Rule
 - Off-Channel Communications controls
 - Valuations
- Building effective partnerships across compliance, legal, operations, and business teams to ensure aligned execution and ownership
- Developing procedures and oversight frameworks that scale across fund structures, geographies, and portfolio companies without losing effectiveness

Moderator: Nicole Krea, Partner, Ropes & Gray

Panelists

- Jackie Cangero, Counsel (Real Estate & Corporate), GI Partners
- Kujo Osei, Vice President of Finance and Chief Compliance Officer, Integrity Growth
- Stefanie Sundel, Managing Director, Head of Americas Compliance, Apollo Global Management Inc.
- Alvaro Soto, Director, ACA Group

10:40-11:00 Networking break

11:00-12:40 Roundtable discussions

Peer-driven conversations, facilitated by two industry leaders. Throughout the session, facilitators will rotate groups every 30 minutes to ensure all delegates discuss each of the three topics.

Topic 1: Overcoming data fragmentation and streamlining regulatory and LP reporting

Topic 2: Enhancing efficiency and reducing risk with technology, AI and automation in compliance

Topic: 3: Integrating compliance teams into strategic decision-making across deal execution, fundraising, ESG, and portfolio operations

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Group A	Group B	Group C	Group D
 Jacqueline Jacobs, Chief Compliance Officer, VSS 	 Haris Vrahliotis, Principal, Compliance Director and Counsel, TowerBrook Capital Partners 	 Nauman Malik, General Counsel, Eagle Point Credit 	 Christopher Brannan, Chief Compliance Officer and ESG Officer, Pritzker Private Capital
Tech & AI facilitators	Tech & AI facilitators	Tech & AI facilitators	Tech & AI facilitators



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- Austin Ericson,
 General Counsel
 and Chief
 Compliance Officer,
 Star Mountain
 Capital
- Allison Miyake, Controller & Chief Compliance Officer, Velocity Capital Management
- Katy McNeil, Vice President, Compliance, Ares Management

Strategic compliance teams facilitators

- Marie Milligan, Chief Compliance Officer, WaterEquity
- Pooja Mantha, Chief Compliance Officer, Crestview Advisors

Strategic compliance teams facilitators

- Jesse Knapel, CFO & CCO, Prelude Growth Partners
- Megan Vesely,
 Associate General
 Counsel & Chief
 Compliance Officer,
 Georgian

Strategic compliance teams facilitators

Samantha Katz,
 General Counsel
 and Chief
 Compliance Officer,
 Argand Equity

Strategic compliance teams facilitators

Jennifer Ciresi,
 General Counsel
 and Chief
 Compliance Officer,
 Grounded Capital

12:40-1:40 Networking luncheon

Peer insight interactive breakout panels

These dynamic breakout sessions will break the mold of traditional panel discussions by offering our audience the chance to actively engage and share their own experiences at multiple points throughout the conversation. These sessions foster real-time collaboration and insightful exchanges, allowing participants to contribute directly to the discussion and learn from each other's real-world perspectives

1:40-2:30 Track A | Frameworks that endure regulatory pressure: Future-proofing AML/KYC compliance infrastructure

- Embedding AML/KYC responsibilities across business units, ensuring front-line accountability
- Navigating AML/KYC requirements (FinCEN & global) while maintaining centralized oversight and operational consistency
 - How to take advantage of FinCEN's two-year reprieve and ensure better alignment
- Preparing for scrutiny audit readiness, effective SAR governance, risk scoring models, and demonstrating program effectiveness under examination

Track B | Guarding data & meeting new mandates: The CCO's role in cyber risk oversight

- How are you preparing for the upcoming Regulation S-P compliance dates?
- How compliance partners work with CISOs and/or IT to ensure regulatory alignment
- Policies, training, and controls that work across departments

Moderator:

 Jessica Golle, Chief Commercial Officer, Agio



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Moderator: TBA, Ropes & Gray

Panelists:

- Tye Merlo, Chief Compliance Officer, Delphi Ventures
- Devi Vairavan, Chief Compliance Officer, WM PARTNERS
- Alan Halfenger, General Counsel and Chief Compliance Officer, Arctaris Impact investors

2:40-3:30 Track A | Post-PFAR fee & expense transparency: Implementing standards, meeting expectations

- Current landscape for fee and expense disclosures and how it affects quarterly and annual reporting
- Using industry-aligned templates to streamline reporting, enhance consistency, and meet LP expectations (i.e., ILPA template)

Moderator: TBA, Latham & Watkins

Panelists:

 Erin Nelson, Regional Head Compliance, Americas, Partners Group

Track B | Co-investment governance: Navigating disclosure, allocation, and oversight with confidence

- How to structure and govern coinvestment vehicles with defensible frameworks while managing conflicts
- What every manager needs to know about blue sky, AML, and ongoing compliance
- Striking the right balance in investor onboarding—transparency, performance reporting, and protecting competitive strategies across jurisdictions

Moderator:

TBA, Iron Road Partners

Panelists:

- Noah Leichtling, Partner, General Counsel, Gamut Capital
- Arthi Sridharan, Deputy General Counsel, Providence Equity Partners
- Michael Hassan, General Counsel, Sagard Holdings
- Reyner Meikle, President and Chief Executive Officer, Agile Legal Services

3:30-4:00 Networking break

4:00-4:50 Plenary session: From good to great: LP insights on what sets strong compliance programs apart

- Key compliance features and behaviours LPs look for during due diligence and ongoing communications
- What is considered best in class for transparency, governance, responsiveness, and risk alignment



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Red flags and recurring gaps that undermine confidence in a firm's compliance culture

Moderator: Patrick Daniel Squatriti, Managing Director and SVP Compliance, Avantia Law

Panelists:

- Eric Newman, Treasury Manager, City of Stamford, Connecticut
- Anna Dayn, Managing Director and US Head, New End
- Jay Pratt, Global Chief Compliance Officer and Senior Managing Director, Manulife Investment Management Private Markets

4:50-6:00 Networking reception

Day 2 - November 13, 2025

8:00-9:00 Registration and breakfast

8:15-9:00 Iron Road Partners Breakfast Meeting: The Retail Shift in Private Funds: Compliance Risks

and Opportunities

9:05-10:00 Think Tanks

Designed to facilitate candid discussions, these GP only closed-door sessions target the issues and challenges impacting firms. Attendees can benchmark ideas and share best practices to help you gain solutions for common concerns facing your office.

Think Tank A (GP only): Think Tank B (GP only):

Chief compliance officers Senior compliance professionals

Facilitator: Cassandra Rizzo, Director, Eldridge

Capital Management

10:10-10:15 Welcome remarks

10:15-11:05 Fireside Interview with the FBI: Building Compliance Ecosystems for Private Fund C-Suite Leaders

In this exclusive interview, Paul Roberts of the FBI will share how private fund leaders can proactively strengthen their internal compliance ecosystems to address emerging risks and meet evolving regulatory and national security expectations. The conversation will focus on how C-suite leaders—across compliance, operations, legal, and finance—can work together to

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build firmwide accountability, improve detection systems, and partner more effectively with law enforcement.

Interviewer: TBA, Latham & Watkins

11:05-1:35 Networking break

11:35-12:25 Professional development workshops

Track A | Under pressure: Thriving amid tight resources and expanding mandates

- How to triage tasks, allocate limited resources, and say "no" strategically when necessary
- Practical ways to streamline workflows, leverage automation or RegTech, and build procedures that scale—without sacrificing effectiveness
- Peer Benchmarking: Using data and industry comparisons to justify staffing needs and support resource asks.
- When and how to make the case for headcount or outside

Facilitator: Jamila Mayfield,

Chief Regulatory Services Officer, COMPLY

Facilitator: Andrea Colabella, Executive Recruiter

& Partner, Cardea Group

Track B | Strategic communication for CCOs: Storytelling and leadership in the modern compliance office

- Communicating complex risk issues in clear, compelling language
- Use real-world storytelling and open communication to embed compliance into daily decisionmaking.
- Mentoring junior compliance staff

Facilitator: Ben Magleby, Chief Compliance Officer and Assistant General Counsel, Level Equity Facilitator: Allison Scher Bernbach, Head of Private Equity Regulatory, McDermott Will & Schulte

12:35-1:35 Carousel: Preparing for SEC exams

A hybrid of the roundtable and think tank formats, groups will share best practices in three areas. Each table will report back to the whole group the key practices in one category.

Ongoing readiness Onsite interviews & reviews Post exam

Facilitator: Chris Tamms, Network Director Investor Relations Network & Private Funds CFO Network, PEI Group



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1:35-1:45 Closing presentation: Brought to you by PEI Group's research and analytics team, we will unveil new survey findings on the top issues and opportunities shaping the work of private fund compliance professionals today

1:45-2:45 Luncheon & end of conference



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