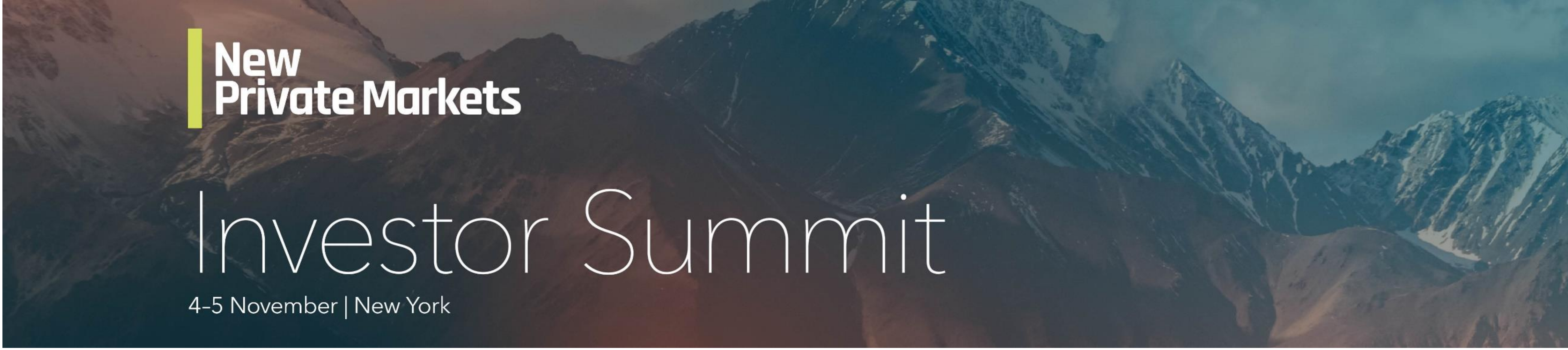

The leading event series for thematic investing in private markets

Event website: www.peievents.com/en/event/new-private-markets-investor-summit-north-america

Draft agenda

Day one
Tuesday 4th November 2025

8.00 *Networking breakfast and registration*

9.00 *Chair's opening remarks*

9.05 **Plenary #1: State of the market - Thematic investing in an increasingly complex world**

- To what extent are corporate partnerships a source of opportunity for private market funds?
- What solutions are private capital particularly well poised to capture?
- What's still investable in climate in the US?
- How are investors handling changing regulation, tariffs, climate and AI risks?

For program information:
Boris Petrovic
boris.p@pei.group

For sponsorship opportunities:
Tyler Mitchell
tyler.m@pei.group

For queries:
Customer Services
customerservices@pei.group

9.50 **Plenary #2: Allocator outlook - LP priorities in a new era**

- How are asset owners adapting to uncertainty?
- Are investors building portfolios for the right future?
- When looking at the investment landscape as an LP, what is the good, the bad and the ugly?
- How do the investment agendas of mission–aligned and mainstream investors differ at present?

10.30 Break

11.00 **Keynote #1**

11.20 **Plenary #3: Future of US energy - Investing in energy security and resilience**

- What is the next phase of energy system transformation?
- How are geopolitics and escalating energy security considerations by advanced economies impacting the investment opportunity set?
- Which aspects of the energy are underfunded?
- How is AI going to impact overall energy demand?

12.00 **Keynote #2**

12.20 **Plenary #4: Decentralisation, post-globalisation and supply chains - the new megatrend?**

- Are global supply chains set to fragment?
- How are investors finding opportunity in the 'post-globalisation' era?
- What are the key opportunities and risks of greater onshoring of production?
- How are geopolitics and tariffs likely evolve in the coming 5 years?

1.00 Lunch

After lunch the conference splits into three streams, the streamed sessions are designed for you to hear from best-in-theme managers and get detailed insights on the innovations, trends and investment opportunities on the horizon.

	Stream A	Stream B	Stream C
2.00-2.45	**AI safety and assurance** • As the world becomes ever more digitised, what is the investment opportunity set which is emerging in security and safety? • Some leading impact investors have shifted their focus toward safeguards for tech, why have they done so? • What are the risks of inaction on safety considerations in the tech sector? • What is the opportunity set within this theme, in things such as AI safety, ethical cloud, deepfake detection, cybersecurity, privacy etc?	**Investing in inequality solutions: overview of the best and brightest opportunities** • Can investing address the root cause of social issues? • What are the most transformative models or case studies of effective social impact around the world? • Is there a lack of replicability between countries and regions? • To what extent are social investment opportunities emerging as a result of welfare institutions retreating?	**How to invest in climate adaptation** • As climate change becomes more palpable, is it time for a heavy pivot to adaptation (away from mitigation)? • Is climate adaptation largely an infrastructure investment play? • What are some of the best examples of climate adaptation solutions around the world? • What are climate resilience investors going after in terms of asset selection? • Water scarcity: what opportunities are emerging in water tech, access, purification, and infrastructure?
2.45-2.50	*Changeover break*		
2.50-3.35	**Hiring humans here: What will be the value of labour in the AI age?** • What is the future of human labour? • How much have labour markets been altered by AI?	**Aging society and the longevity economy** • What are the investment opportunities in an aging society? • What is the range of asset types in the 'aging economy'?	**On the up: The next phase of circularity investing** • How is circularity, as a trend, evolving? • What technologies and innovations are driving progress in materials recycling and reuse?

	• How are funds active in the workforce development and education market faring? • Where is the alpha and return opportunity for investors active in the education and future-of-work space?	• Are there any concrete visions in terms of how societies can provide a better life for older people? • Beyond aging society: what are the opportunities in biotech, wellness, and 'health span' investing?	• What are the regulatory trends in sustainable consumption and waste? • Is corporate interest and investment in circularity likely to grow?
3.35-4.00	*Networking break*		
4.00-4.45	**Future energy: Microgrids, batteries, efficiency and beyond** • What are the PE opportunities in the future energy thematic? • What are the opportunities in grid modernisation? • How are critical mineral dependencies shaping investment risk and return? • To what extent are distributed and decentralised energy solutions in the US going to take off?	**Growing and democratising ownership** • To what extent is ownership a scalable means to addressing inequality? • Is employee ownership growing? • What are the case studies from some of the pioneer investors that have ownership within their theory of change? • Can investments focused on ownership attract more allocation?	**Nature strategies: what's investable?** • What are the fundamentals driving viability of natural capital as investments? • Is it possible invest meaningfully in nature via growth strategies? • How are managers active in the market deploying their capital? • Is the term 'natural capital' being abused? • How credible are nature-based and tech-based offset solutions?
4.45-4.50	*Changeover break*		
4.50- 5.35	**Debt deep dive: The best of mission-aligned debt strategies**		**Future food systems**

	• What is the diversity of debt strategies in the market? • How are mission aligned debt strategies distinct from mainstream strategies? • What do debt strategies offer to investors currently, relative to equity?	**Affordability as an investment theme: cost of living, housing and health** • How are investors tackling affordability of living issues? • Which technologies and models are providing the most real-world impact? • To what extent are issues in affordability of health and housing likely to evolve? • How can solutions to affordability issues be financed and scaled? • Where is scalable impact emerging in behavioural health, therapy access, and diagnostics?	• How are food supply chains likely to be impacted by climate change? • What's new in food system investing? • What are leading corporates doing about food supply chain resilience, and what opportunities does it present to PE funds? • What should genuinely excite in regenerative agriculture and soil health?

5.35 Evening networking reception

Day two
Wednesday 5th November 2025

7.00 Networking breakfast and registration

Day two morning workshops

<table>
<tr><td>8.30-9.45</td><td>Workshop #1: Being an investor in the ‘post-globalised’ world
Which types of investors and skill sets are most likely to thrive in the new world order?
How are investors finding opportunity in de-globalisation?
What types of sectors and business models are best prospects in the medium-term?</td><td>Workshop #2: How to build a good impact strategy
How are leading mission-aligned funds demonstrating and executing their impact?
What are the pillars to a credible impact strategy?
What is part of a well-thought-out theory of change?
Should your fund have third-party verification mechanisms to impact claims?
How are the concepts of intentionality and additionality, double materiality being applied practically?</td><td>Workshop #3: LP workshop: allocating in the coming decade
LP-only session
How is the skill set of being an effective allocator changing?
What filters are investors using to screen bad investments?
Which sectors, themes and strategies are most appealing at present, and why?
How are different investors doing due diligence?</td></tr>
<tr><td>9.45-10.00</td><td colspan="3">Short break</td></tr>
<tr><td>10:00-11.15</td><td>Workshop #4: Adapting to AI and rapid tech disruption
How quickly is the economy changing due to AI?</td><td>Workshop #5: Aligning with corporate strategics: priorities, fundraising and exits
Which issues are corporates most focusing on now?</td><td>Workshop #6: Managing physical risk - how to prepare for a 3-degree world
How can investors move from reactive to proactive physical risk strategy?</td></tr>
</table>

	• What can funds do to get ahead of the disruption curve? • How are investors looking to keep pace with tech-enabled change? • How can impact funds get exposure to AI?	• How can private market investors best partner with corporates in different sectors? • To what extent are corporates a good source of exits? • What are the best practices in fundraising from corporates? • What are the special considerations when engaging with the corporate as a partner?	• Should investors be preparing for a two- or three-degree scenario? • How is the science of scenario analysis evolving – is it accurate and actionable for investors? • How ready are investors for the physical effects of climate change? • Is it possible to accurately assess exposure to existing portfolios?
11:15-11:30	*Short break*		
11:30-12:30	**Workshop #7: Fit for the times: fund labelling, structures and positioning** • Do traditional fund time horizons work for thematic investing? • When are alternative fund structures more appropriate (e.g. evergreen models)? • What are the language options that make most sense in terms of fund branding ('Mission aligned', 'Transition', 'Impact', 'Inclusive Growth', etc)? • What are the regulatory developments that have implications for fund marketing and naming?	**Workshop #8: How to address private markets' liquidity problem** • How significant is the liquidity problem in private markets more widely? • What other structures are helping investors with their need for liquidity in the current market environment? • Are secondaries a good solution to the liquidity problem? • What's next in private market liquidity management? • When are secondaries, continuation funds, and creative liquidity solutions appropriate?	**Elevator pitches: The best up-and-coming managers** In this session you'll be hearing from some of the most innovative and exciting emerging managers in North America. We'll hear a set of 5-minute pitches from five of the most exciting managers we've found in the market, followed by an open Q+A with the speakers facilitated by the chair. We are committed to providing a platform for new managers that are doing exceptional work.

	• What themes and specialisms are garnering most interest from LPs?		

12.30 Lunch

1:30 **Day two keynote**

2:00 **Plenary 5: Seatbelts and airbags: Investing in a safe and just AI revolution**

- How can the vast productivity gains from AI be democratized?
- How can investors direct funding to help manage societal and economic disruption brought on by AI?
- What are the risks of inaction on safety considerations in AI?
- How can funds ensure ethical alignment of AI investments?

3:00 Closing remarks

3:05 End of conference