Day One: June 2, 2026

08:00
Coffee & registration

08:00
LP Breakfast Roundtable
Discuss key challenges with the shifting landscape of organizational expense obligations over breakfast with other LPs as part of an off-the-record, facilitated group conversation hosted by ILPA

09:10
Chairs opening address
Laurie Mahon, Infrastructure Advisor

09:15
Keynote Interview: Political Volatility, Economic Recalibration and What Comes Next
A prominent commentator on global affairs explores how rapidly changing political dynamics, regulatory disruption, and strategic competition are redefining the operating environment for investors

9:45
GP leaders' discussion: Navigating change and driving returns

- How shifting economic and geopolitical forces are influencing investment strategies
- Market outlook: fundraising conditions, deal flow, M&A activity, and where disruption is creating opportunity
- Building trusted, transparent relationships between LPs and GPs in a changing landscape
- Leading with perspective: how culture and conviction drive performance and impact

10:30
Inside the Portfolio: How Investors Are Responding to Evolving Market Pressures

- Comparing performance and outlook across buyout, real estate, infrastructure, and credit strategies
- Continuation funds under the microscope: are investors becoming more cynical?
- The DPI challenge: navigating slower distributions and recycling capital effectively
- Co-investments: evolving dynamics, risks, and alignment between LPs and GPs

Jackie Rantanen, Managing Director, Evergreen Portfolio Management, **Hamilton Lane**
Ashli Aslin, Partner, Senior Analyst, Infrastructure, **Albourne Partners**

11:15
Networking Break

11:45
The AI Boom: Assessing Opportunity and the Role of Private Markets
- How investors are assessing AI-driven opportunities across different sectors and stages
- The role of private markets in funding and scaling AI
- Separating substance from speculation: identifying durable business models and value chains
- How AI is reshaping investment processes, due diligence, and portfolio management

Dana Baines, Vice President, Private Institutional Client Group, **Raymond James**

12:20
Secondaries in Focus: From Niche to Necessity in Private Markets
- How interest rates, valuations, and fundraising conditions are shaping deal flow
- Market evolution: secondaries expanding across private equity, credit, and real assets
- GP-led deals: new structures, pricing shifts, and alignment challenges
- LP-led activity: liquidity needs and portfolio reshaping across asset classes

Maurissa Bell, Director, **OTPP**
Nicole Kim, Managing Director, **StepStone Group**

13:00
Lunch

Infrastructure Investor **Women in Infrastructure Forum**	Private Equity International **Women in Private Equity Forum**	PERE **Women in Real Estate Forum**	Private Debt Investor **Women in Private Debt Forum**
14:00 **Opening remarks**	14:00 **Opening remarks**	14:00 **Opening remarks**	14:00 **Opening remarks**
14:05 **The state of play in infrastructure: balancing demand against structural and policy headwinds** - Navigating policy uncertainty amid unprecedented U.S. infrastructure investment needs - Evolving dynamics in infrastructure fundraising amid heightened	14:05 **The state of play in private equity in North America: Assessing momentum amid uncertainty** - How geopolitical and macro-uncertainty is reshaping the US PE landscape - Do early signs of renewed M&A activity signal a genuine market turning point?	14:05 **The state of play in real estate: Capitalising on a market moving back into gear** - The ongoing valuation reset and what it means for deployment, distress, and price discovery - How managers are reshaping portfolio strategies to stay competitive amid high	14:05 **The state of play in private debt: navigating momentum, competition, and structural shifts** - The rise of asset-backed finance as a core growth engine for private credit - Capital rotation toward specialty strategies as investors seek diversification

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Infrastructure Investor | Private Equity International | Private Debt Investor | PERE

competition and shifting investor priorities - Rising demand, capital realignment, and the disruptive impact of the AI boom	- How evolving fundraising dynamics are redefining competition for capital	rates and geopolitical volatility - How capital is rotating toward sectors with structural tailwinds **Elizabeth Bell**, Co-Head of Real Estate, **Hamilton Lane**	- How managers are responding to tighter liquidity, higher scrutiny, and increasing complexity in borrower profiles **Kristina Matthews**, Partner, **Falcon Investments**
14:40 **Digital Infrastructure: navigating competition and capturing new value** - The evolving economics digital infrastructure and finding opportunities in aligned areas - The shifting dynamics of digital assets and the search	14:40 **Private Equity's Evolving Playbook: from fund models to deal size** - How emerging structures including deal-by-deal, continuation vehicles, and evergreen models are reshaping fund dynamics	14:40 **Real Estate Reset: identifying secular growth trends driving U.S. deal flow** - Where are the most compelling risk-adjusted entry points in the U.S. as pricing stabilises and distress begins to clear?	14:40 **Inside the Asset-Backed Lending Boom** - Has the market reached scale or is more expansion ahead? - How today's ABL platforms stack up against direct lending

for opportunities in adjacent and next-generation segments - How utility involvement is reshaping access, competition, and partnership models	- What differentiates mid-market and large-cap strategies today? - How LPs evaluate both structure and scale: balancing innovation with proven platforms amid tighter capital, slower exits, and evolving return targets **Anna Dayn**, Managing Partner, **New End** **Alexandra Leubecher**, Principal, **PACT Capital Partners**	- Which alternative and emerging sectors are attracting capital? - How are GPs structuring deals to win: recapitalisations, JV structures, preferred equity, and creative capital stacks? **Molly Mahoney**, Managing Director, **Slate Asset Management** **Jennifer Halvas**, Managing Director of Investor Relations, **Cityview**	- Structural advantages and pitfalls versus other credit products
15:15 **Energy Evolution: Investing through transition, volatility, and policy shifts**	**15:15** **Managing AI opportunity and risk as a PE investor**	**15:15** **The rise of operational real estate: Investing in sectors**	**15:15** **Financing the AI Build-Out: Debt Opportunities in Digital**

- The political forces accelerating and derailing US renewable deployment - How capital is rebalancing across hydrocarbons, clean-tech, storage, and next-gen power infrastructure - The market shifts investors are watching as incentives evolve and new technologies scale **Andrea Martinez Logan**, Director, **FirstPoint Equity** **Nidhi Chadda**, Founder, **Enzo Advisors** / Chief Impact Officer, **Richmond Global Sciences**	- Where is AI creating investable opportunities today? - How to assess portfolio companies exposed to AI disruption and timing exits - What GPs must build internally: AI-enabled sourcing, underwriting, diligence and value-creation capabilities **Isabelle Freidheim**, Founder and Managing Partner, **Athena Capital**	**with structural demand and defensible income** - Why operationally intensive sectors—self-storage, hospitality, and senior housing—are capturing investor attention - How managers are repositioning strategies to scale in these segments and compete with early movers - What's driving capital flows toward operational models: demographic shifts, pricing power, and differentiated yield	**Infrastructure** - How the AI arms race is reshaping demand for capital across digital investments - Lenders' perspectives on underwriting AI-linked infrastructure: risk, pricing, and structure - The rise of mega-deals and implications for competition and access

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15:45
Coffee break

16:10
How Investors Are Evaluating Infrastructure Allocations

- Have rising valuations and lower yields diluted infrastructure's "safe haven" status?
- In which sectors are investors still finding genuine value?
- How LPs are balancing long-term resilience with short-term performance pressures

Joanna Wang, Investment Portfolio Management, **CPPIB**

16:10
Rethinking Returns: How Allocators are viewing private equity

- How LPs are measuring performance in an era of delayed exits and reduced DPI
- Appetite for re-ups: are GPs being held to higher scrutiny on realized performance and distributions?
- Are allocators rethinking pacing, secondaries, or fund sizes to manage liquidity pressures?

16:10
How Allocators Are Viewing Real Estate in the current economy

- Performance without exits: income, NAV credibility, and downside protection
- Re-ups under pressure: cash yield, leverage discipline, proof of execution
- Portfolio fixes: pacing, secondaries, structure shifts to manage liquidity

16:10
How investors are weighing risk & return in debt markets

- How allocators are assessing risk and discipline in a crowded market
- The trade-off between yield and covenant protection amid growing borrower pressure
- Which strategies (direct lending, opportunistic, structured credit) remain most attractive?

	Ya Tung, Chief Investment Officer, **The Jefferies Family Office** **Anita Foster Washington**, Investment Associate, **Avivar Capital** **Rainy Guo**, Head of Investment Research, **Aeterna Capital**		**Helena Wang**, Managing Director, **CPPIB** **Amanda Wall**, Global Credit Markets - Strategy & Partnerships, **Liberty Mutual Investments** **Aimee Johnston**, Portfolio Manager, Alternative Credits, **APG** **Jennie Rose**, Head of American Private Credit, **AustralianSuper**
16:40 **The New Shape of Infrastructure Debt in the U.S.** - The evolution of the infrastructure debt markets in the U.S	16:40 **Solving the Liquidity Crunch: exits, continuations and secondaries**	16:40 **Investing in offices: opportunities in an improving market** - How lenders are recalibrating their appetite	16:40 **The Future of Middle-Market Lending: can direct lending maintain its edge?** - What's happening to compression,

- How structured solutions are enabling developers and sponsors to finance complex projects - How investors are weighing risk in a higher-rate environment	- Are GPs relying too heavily on continuation vehicles to manufacture liquidity? - Can the secondaries market realistically absorb the backlog of aging assets? - How firms are planning hold periods, refinancing and exit readiness in a tighter credit environment **Caroline Bliss**, Principal, **LGT Capital Partners**	for office exposure in the U.S. - What borrowers are actually seeing on the ground: leasing realities, capital needs and whether repositioning strategies are working - Where recovery is happening and which markets or asset profiles remain stuck **Gila Cohen**, Partner and Chief Investment Officer, **Vanbarton Group**	competition and pricing in the midmarket? - Banks vs. private credit: how is this relationship continuing to evolve? - How scale platforms are defending margins and whether smaller lenders can still win deals

17:10 **Infrastructure Secondaries: unlocking liquidity and reshaping portfolios** - Why infrastructure LP-led and GP-led secondaries are accelerating - How pricing, risk assessment and manager selection differ from private equity - What the next wave looks like: recapitalisations, continuation funds and the rise of specialist infra-secondary buyers	17:10 **Emerging Managers: navigating a shifting fundraising landscape** - How market conditions, liquidity constraints and LP consolidation are reshaping opportunities - What today's fundraising journey looks like for first- and second-time funds - How do emerging managers stand out and where they struggle in a crowded market **Cari Lodge**, Founder and Managing Partner, **Aqualis Partners** **Elizabeth Weymouth**, Founder	17:10 **Real estate in the age of AI: positioning portfolios for digital demand** - How AI is reshaping demand for land, power, and digital infrastructure - What capabilities real estate managers need to build to compete - Where investors see the strongest opportunities: data centres, edge sites, fibre-rich locations, and power-adjacent assets	17:10 **NAV Financing and GP Liquidity: the new core of private credit?** - How NAV loans, continuation vehicles and hybrid facilities are reshaping fund-level finance - Examining demand drivers that are driving this trend - Where returns, structures and risks sit relative to asset-backed and corporate lending

	and Managing Partner, **Grafine Partners** **Madeline Rodriguez**, Head of Capital Formation, **MPowered Capital**		

17:45
Cocktail Reception

Day Two: June 3, 2026

08:00
Morning Think Tanks — Invitation Only
Start your day with a focused, closed-door discussion among women leaders. These morning think tanks provide a confidential forum to speak openly about the issues shaping your office and asset class. Benchmark ideas, share best practices, and collaborate on solutions to common challenges before the day's main sessions begin.

09:15
Private Markets Morning Masterclasses
After the morning think tanks, dive into focused masterclasses designed for candid discussion and practical learning. Join a small group of peers to exchange ideas, tackle challenges, and sharpen your approach - whether it's on leadership, negotiation, or navigating the next wave of private markets.

- Decoding Value Creation in the Next Cycle
- Secondaries, Continuations and Liquidity Solutions
- AI and Analytics in Deal Sourcing and Portfolio Management
- The 2025 Allocation Playbook: Where Private Markets Capital is Moving Next

10:15
AI in Action Pitches

A fast-paced, interactive session where GPs present real, deployable AI use cases from their portfolios to a panel of LPs and the room. See how allocators judge which AI applications genuinely create value, which are still hype, and where they spot execution risk. Audience reactions and challenges are part of the discussion.
Room 1 – Real Assets
Room 2 – Private Equity & Debt

11:00
Coffee & networking

11:30
Keynote Interview: Evolving Portfolio Construction in a Changing Market
In this in-depth interview, a leading LP shares how portfolio construction, asset allocation, and manager selection strategies are adapting to shifting market dynamics.

11:50
Democratization in Practice: What Investors Want and What's Holding Them Back

- What investors are actually looking for in private market exposure
- Product design and distribution: are current models fit for purpose?
- Building trust through transparency, education, and realistic expectations
- How RIAs and platforms can drive adoption and confidence in the next phase of democratization

Sinead Colton Grant, Chief Investment Officer, **BNY Wealth**
Kirsten Olsen, Managing Director, Head of Private Capital, Private Wealth Management, **William Blair**

12:30
Are we in a golden age of Private Debt? Is the market in danger of overheating?

- Market dynamics: how high rates and tighter bank lending are fuelling private debt's growth
- Risks beneath the surface: competition, leverage, and the potential for market correction
- Where investors are finding the best risk-adjusted returns
- Can private debt remain the market's most resilient performer?

13:10
Seated Networking Lunches — Connect by Asset Class
join fellow investors, fund managers & advisors for a seated lunch designed to spark meaningful connections within your asset class. Tables will be arranged to bring together peers from across the market in a relaxed, conversational setting.

- Infrastructure
- Private Equity
- Private Debt
- Real Estate

14:30
Oxford Style Debate: This house believes that opening 401k plans to private equity will expose US retirement savers to unacceptable levels of risk (Off-record)
This is an Oxford-style debate in which we'll have two speakers for the proposition and two speakers against, with audience voting on their views at the start and at the end of the session. This session will be an off-the-record discussion.

15:00
Final Reflections: From Insight to Action - An Interactive Closing Conversation

- Bringing together the most powerful ideas and stories from the summit
- Lessons in resilience, collaboration, and purpose-driven leadership
- How to sustain the momentum beyond the event
- Encouraging audience voices — shared takeaways, personal goals, and collective next steps

Cecilie Søndergaard Nielsen, Founder and Managing Director, **CN8 leadership confidence**

16:00
Close of conference