

Day One: Tuesday, 13 May

08:00-09:00

Coffee & registration

08:00-09:00

LP Breakfast Roundtable

Discuss key challenges with the shifting landscape of organizational expense obligations over breakfast with other LPs as part of an off-the-record, facilitated group conversation hosted by ILPA Facilitator: **Genie Cesar-Fabrian**, General Counsel, **ILPA**

09:00

PEI Welcome

09:10

Chairs opening address

Laurie Mahon, Senior Advisor, Infrastructure Markets

09:15

Keynote Interview: What's Next for Private Markets Nicole Musicco, Managing Partner, Square Nine Capital in conversation with

Mary Kathleen (MK) Flynn, Editor-in-Chief, PE Hub & PE Hub Europe

09:45

Senior leaders' discussion: driving meaningful change in private markets

- An analysis of where the industry stands and what needs to be done
- Sharing personal experiences, challenges faced, and key takeaways from implementing diversity initiatives.
- Examining the effectiveness of mentorship and sponsorship programs: What strategies deliver the best results?
- Proactive strategies to navigate the anti-DEI narrative and drive progress

Moderator: Johnathan Medina, Global Head of DE&I, Macquarie Asset Management Susanne Forsingdal, Managing Director, Head of Americas, Allianz Capital Partners Yana Watson-Kakar, Managing Director and Head of Americas, CDPQ Global Isabelle Scemama, Global Head-Alts, AXA IM Alts



10:30

Investor dialogue: how is the LP/GP dynamic evolving in an environment of lower distributions

- Innovations in liquidity: What new liquidity options are emerging?
- Are LPs becoming more assertive in shaping liquidity decisions and strategies?
- How are terms, structures, and expectations shifting between GPs and LPs in today's environment?
- How do LPs anticipate adjusting their private market allocations, and how will near-term performance impact these strategies?

Moderator: **Alexandra Davidson**, Partner and Global Head of Funds & Investment Management, **Clifford Chance**

Aiyu Nicholson, Partner, StepStone Group

Leslie Vargas, Head of Portfolio Management, Resolution Life US

Steven Meier, Deputy Comptroller-Asset Management & Chief Investment Officer, **New York City Retirement Systems**

11:15

Networking Break

Specific areas for networking

11:45

Blurring the lines: the convergence of asset classes

- What key drivers are accelerating the integration of asset classes in alternative investments, including industry overlap, risk analysis and the interplay between public and private markets?
- What role does the growing pool of assets spanning public and private markets play in shaping allocation and performance strategies?
- What challenges and opportunities arise for GPs and investment managers in managing cross-asset investments internally?
- How should LPs adapt their allocation strategies to navigate these blurred boundaries?

Moderator: Anne Gales, Partner, Threadmark

Maurissa Bell, Principal, Direct Investments, IMCO

Natascha Willans, Partner, Associate Portfolio Manager, ABS Global Investments

Maggie Vo, Managing General Partner and CIO, Fuel Venture Capital

Madeline Osadjan, Senior Associate, Alternatives, Wilshire



12:20

Secondaries: navigating the market's momentum and challenges

- Analyzing the dynamics between LP- and GP-led transactions: Where is the balance shifting?
- Assessing current trends: Is secondaries pricing becoming more favourable for buyers and sellers?
- Exploring the market's evolution across asset classes: What parallels and distinctions are emerging?
- Forecasting growth: How large could the secondaries market grow over the next decade?

Moderator: Sijia Cai, Partner, Davis Polk

Tori Buffery, Senior Director, Secondaries, Nicola Wealth

Janice Ince, Partner, Pantheon

Boriana Karastoyanova, Managing Director, Neuberger Berman

13:10 Lunch

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Investor	

Women in Infrastructure Forum

14:00

Opening remarks Laurie Mahon, Senior Advisor, Infrastructure Markets Women in Private Equity Forum

14:00

Private Equity International

Opening remarks
Ali Humphrey, Managing
Partner, Arna Advisors

PERE

Women in Real Estate Forum

14:00

Opening remarks
Gila Cohen, Partner, Chief
Investment Officer,
Vanbarton Group

Private Debt Investor

Women in Private Debt Forum

14:00

Opening remarks
Sabrina Fox, Founder, Fox
Legal Training

14:05

The state of play in infrastructure: navigating an evolving market

 Core, core plus, value add, debt – which strategies are most popular in the current macro climate? 14:05

The state of play in private equity: are the good times returning?

- How are PE firms adjusting strategies to mitigate the financial impact of tariffs?
- To what extent might increased tariffs create

14:05

The state of play in real estate: perspectives on the market's evolution

CHATHAM HOUSE RULES

 How is the industry evolving in a challenging phase? 14:05

The state of play in private debt: private credit's growth trajectory in 2025

CHATHAM HOUSE RULES

How has the asset class performed in the last 12 months?



- How has the market reacted to a year of elections and geopolitical upheaval?
- What are the hot sectoral trends driving allocation and investment?

Moderator: Hannah
Schofield, Managing
Director, DC Advisory
Anne-Laure Messier,
Managing Director, Deputy
Head of Energy Transition
Infrastructure funds, Mirova
Alexandra Wilde, Partner Energy & Infrastructure,
Clifford Chance
Jennifer Powers, Principal
and Head of Infrastructure
Credit, Eagle Point Credit
Management

opportunities for US based firms?

 Are there any signs of exits improving and the IPO markets opening up?

Moderator: Allison **Schneirov,** Partner, Mergers and Acquisitions; Private Equity, **Skadden** Lori Hall-Kimm, Senior Managing Director and Head of Global Private Equity, **HOOPP** Lauren Young, Partner, **Advent International** Patricia Miller Zollar, Managing Director, **Neuberger Berman** Jennifer Pereira, Managing Director, Group Head of Private Equity, Fengate Asset Management

- Which sectors and regions are investors seeing opportunities?
- How optimistic are US managers and investors? What does that mean for equity commitments?

Moderator: Rhona Kisch, Partner, Seward & Kissel Kim Adamek, Head of Portfolio and Asset Management, Managing Director, Madison **International Realty** Elizabeth Bell, Managing Director and Co-Head of Real Estate, Hamilton Lane Tamara Lawson, CFO, QuadReal Laurel Durkay, Managing Director, Morgan Stanley **Anjum Sharma**, Senior Director, East Coast Acquisitions, Barings

- Outlining macro-trends currently impacting the credit space
- Expectations for the next two years for the North American market
- Where are the next key growth areas for private credit?

Moderator: Jennifer Albrecht, Partner, Simpson Thacher

Akila Grewal, Partner,
Apollo Global Management
Christina Lee, Managing
Director and Co-Portfolio
Manager, US Private Debt,
Oaktree Capital
Jennifer Liu, Vice President,
Private Debt, Neuberger
Berman

Richa Tandon, Co-Head of Origination, Managing Director, **Benefit Street Partners**

14:40

Digital Infrastructure: what's next for the hottest sector in the asset class?

- How has AI gripped the digital infrastructure market, and particularly data centres, in recent months?
- Powering the AI economy – providing power generation and reducing emissions for this huge demand

14:40

Strategic Portfolio Management in a challenging environment

- Should portfolios be split into winners and underperformers?
- How can managers effectively derisk their portfolio and drive liquidity
- Which assets are hardest to sell, what kind of discounts are managers

14:40 The future of real estate debt

CHATHAM HOUSE RULES

- What are the opportunities and challenges in real estate debt markets today?
- Are there any signs of traditional lenders returning to this space?

14:40

Why real asset debt is becoming increasingly attractive to credit investors

CHATHAM HOUSE RULES

- Why the risk and return expectations make real asset debt attractive
- Comparing the market in infrastructure and real estate debt



 To what extent are investors concerned by technology risk, exacerbated by the emergence of low-cost AI models?

Moderator: Daniela Arreaza, Associate, DC Advisory Silvana Oliva, Independent Senior Advisor Richa Singh, Director of Data and Al, Lexington Partners

Daryl Kennedy, Vice President, Sustainability, **STACK Infrastructure**

Leslie Golden, Managing Director, Global Head of Capital Formation and Investor Relations, DigitalBridge taking, and how do these factors shape portfolio strategy?

 The role of coinvestments in portfolio construction and how LPs can leverage them to yield returns and manage

Moderator: Cari Lodge,
Managing Director, Head of
Secondaries, CF Private
Equity
Monika Racz, Head of
Private Equity and CoInvestments, Corebridge
Financial
Jennifer Fox Bensimon,

Managing Director on the Co-Investments Team, Partners Capital Emily Ren, Principal, HarbourVest Partners

What is the long-term outlook for real estate debt?

Moderator: Sarah
Schwarzschild, Chief
Operating Officer, Mavik
Capital Management
Kate Mulcahy, Director,
3650 Capital
Cierra Taylor, Vice President,

Cerberus Capital Management

Lauren Kaufman, Managing Director – Capital Markets, JLL

Jessica Lee, CIO, Real Estate Credit, Manulife Investment Management Is the markets growth a trend of here to stay?

Moderator: Sabrina Fox, Founder, Good Girl to Goddess

Mansi Patel, Head of Infrastructure Debt, Principal Asset Management Elana Mizrahi, Managing Director, Business Development, Monarch Alternative Capital

15:15

How will the energy mix evolve during the next administration?

CHATHAM HOUSE RULES

- A New Energy Era: what role will natural gas play alongside renewables?
- The importance of resilience for energy assets
- What does the future hold for the Inflation Reduction Act now, and how will this impact the

15:15

Deal team discussion: navigating the current state of dealmaking

- Exploring whether dealmaking is rebounding: what might tariffs mean for dealmaking in certain sectors?
- Evaluating how evolving economic conditions are impacting deal flow and opportunities
- Insights from recent deals closed in a

15:15

Alternative real estate strategies: where investors see opportunity

CHATHAM HOUSE RULES

- Why investors are increasingly targeting healthcare real estate in 2025.
- With interest

 in hospitality investment
 gaining momentum—
 should the sector now be
 considered a core asset
 class?

15:15

Co-operation vs. competition in the bank and private credit manager relationship

- How are banks and private credit firms balancing collaboration with cutthroat competition?
- To what extent are banks innovating to compete with private credit?
- Will private credit's flexibility or banks' scale

transition landscape in the US?

Moderator: Katy
Lukaszewski, Partner,
Simpson Thacher
Geraldine Barlow, Managing
Director - Head of
Infrastructure, Affinius
Capital

Seunghee Kang, Principal, KKR

Roshni Mali, Managing Partner, Captona

challenging market landscape

Moderator: Mary Kathleen (MK) Flynn, Editor-in-Chief, PE Hub & PE Hub Europe Dina Said Dwyer, Founder, Chief Executive Officer, and Chief Investment Officer, Eden Capital Lydie Hudson, Co-founder and President, Citation Capital Cheryl Strom, Partner,

Origination, The Riverside

Student accommodation: where are the best opportunities for investors?

Retail resurgence: how investors are finding value in repurposed and experience-led retail spaces

Moderator: Gila Cohen,
Partner, Chief Investment
Officer, Vanbarton Group
Stephany Chen, Senior Vice
President, Acquisitions,
Trinity Investments
Robin Zeigler, Founder &
CEO, Mural Real Estate
Partners
Katie Pelczar, Head of Real

Estate Investments, Cascade

Asset Management

define the next era of dealmaking?

Moderator: Michelle Noyes,

Managing Director, Head of

Americas, Alternative
Investment Management
Association (AIMA)
Tingting Zhang, Founder &
Chief Executive Officer,
TerraCotta Group
Annie Feng, Investment
Director, US Private
Placements, Aberdeen
Investments

15:45 Coffee break

16:10

Allocator insights on investing in infrastructure

- How are allocations to private infrastructure weighing up against other asset classes in investor portfolios?
- AI, energy transition & more – how LPs are seizing opportunities in market megatrends
- Continuation funds, coinvestments, secondaries & more... how are

16:10

Company

Allocator perspectives on a challenges and opportunities within the market

- Strategies for mitigating risk and optimizing returns in volatile market conditions
- How are investors dealing with overallocation issues and other challenges?

16:10

How allocators are viewing the asset class in more challenging times

- How have investor real estate portfolios shifted amid significant challenges in the asset class?
- Considering appetite for new and emerging strategies

16:10

Portfolio allocation in private credit: bridging GP and LP perspectives

- How to classify segments like direct lending, asset-backed strategies, and CLOs
- Exploring frameworks to evaluate these strategies and the influence of risk/return expectations on allocations
- Understanding how investors are



investors embracing new strategies & vehicles?

Moderator: Justin McGown, Americas Reporter, Infrastructure Investor Anna Dayn, Managing Director, New End Michael Felman, President and Chief Executive Officer, MSF Capital Advisors Marina Schwartzman, Vice President, Private Real Assets, Apogem Capital Investor views on innovations managers are implementing

Moderator: Chris
Witkowsky, Senior Editor,
Investors, PEI Group
Anne Duggan, Managing
Director & Co-Head of
Custom Asset Allocation,
TIFF Investment
Management

Ya Tung, Chief Investment
Officer, The Jefferies Family
Office

Regina Cho, Investment
Director, Crewcial Partners
Kaitie Gannett, Head of
Investments, Atlantic Harbor
Group

 What key factors will help build resistance for upcoming challenges?

Moderator: Rhona Kisch,
Partner, Seward & Kissel
Grace Bucchianeri,
Managing Director, Americas

Head of Global Portfolio and Investment Strategy, GIC

Real Estate

Melissa Quackenbush,
Senior Portfolio Manager,
Private Markets, Public
School Employees'
Retirement System
Investment Office

Maria Surina, Managing
Director, Real Assets
Investment Group,
Cambridge Associates
Inna Khidekel, Partner,
Senior Managing Director &
Co-Head, Client Solutions
Group, Bridge Investment
Group

implementing these strategies into diversified private markets portfolios

Moderator: Judy Chou, Senor Advisor – Credit Strategies, Cooper Family Office

Eric Newman, Treasury Manager, City of Stamford Sheryl Schwartz, Chief Investment Officer, ALTI Financial

Lindsay Powers, Senior Investment Analyst, Private Credit, **NEPC**

16:40

The growth of infrastructure secondaries: what should investors consider?

- What are the drivers for growth in this area of the infrastructure market in a tough environment?
- Devil in the detail what are the keys to success in this evolving competitive market?

16:40

How might evolving economic factors impact the exit environment?

- Developing strategies to manage and reposition unloved assets.
- Exploring innovative approaches to address longer hold periods.
- Insights and lessons from funds achieving

16:40

To what extent is the U.S. office market finally waking up?

- Is the market through the worst?
- Considering the office market in different U.S. cities and regions: what's hot?

16:40

Why asset backed finance is gaining momentum

- Examining the scale of the opportunity in the U.S. and globally
- Highlighting the advantages for both sides in the asset-backed finance landscape



 LP-led vs GP-led secondaries

Moderator: Zak Bentley, Americas Editor, Infrastructure Investor Ying Lin, Vice President, StepStone Group Christine Patrinos, Partner, Monument Group

Ashley Marlow, Regional Lead North America, Business Development and Client Solutions, Stafford Capital Partners successful exits over the past year

Moderator: Jaci Reed, Senior Executive Coach and Strategist, Transcend Agnieszka Rafalska, Head of North America Legal M&A, EQT Group Erin Edwards, Partner, Velocity Capital Management Zeena Rao, Managing Partner, ICV Partners Ellen Havdala, Managing Director, Equity Group

How are GPs managing their unloved office assets?

Moderator: **Greg Dool,** Americas Editor, **PERE Monica O'Neill**, Chief Executive Officer, **ENSO Advisors**

Leslie Himmel, Co-Founder and Managing Partner, Himmel + Meringoff Properties

Christina Holder, Former Director, Cushman & Wakefield

How evolving regulations could shape the future of asset-backed finance

Moderator: Caroline Lee, Partner, Seward Nicole Byrns, Managing Director, Dumar Capital Partners

Sara Casey, Director, AB
Private Credit Investors
Shamafa Khan, Managing
Director, Bain Capital
Yulia Alekseeva, CFA, Head
of Consumer ABS, Barings

17:10

The future of infrastructure: a concentrated landscape?

- Flight to familiarity: to what extent is LPs' prioritization of large funds sidelining midmarket GPs?
- The rise of mega fund managers in infrastructure: what does it mean for competition, innovation, and market diversity?
- Are big GPs driving value creation or concentration risk with their broadening investment mandates?

Moderator: Andrea Logan, Director, First Point Equity

17:10

Innovative emerging PE investment strategies

Investments (EGI)

- Exploring the rise of sports as a sub-asset
- What other unique and emerging investment opportunities are managers considering?
- What's next on the horizon for private equity investment strategies?

Moderator: **Remy Marin**, Senior Vice President, **Prosek Partners**

Ashley Marks, Co-Founder and Co-Managing Partner, Cordillera Investment Partners 17:10

The future of data centre investing: navigating a rapidly evolving market

- Identifying key risks and opportunities in a high-growth sector
- How shifting investor return expectations are influencing capital allocation
- What does the market for stabilized data centers look like now and how do you think about your exit strategy?
- Emerging trends shaping the next wave of data centre development and investment opportunities

17:10

Private debt deal or no deal session

Two fund managers will present investment case studies in this exclusive, data-driven and interactive format. Hosted by two experts, you'll have the chance to ask questions, share your thoughts and vote on the transactions in our very own investment committee.

Moderator: Alyssa Roland, Co-Founder and a Managing Director, Brinley Partners Nisha Haran, Director, Origination, Deerpath Capital



Irene Mavroyannis, Global
Co-Head of Business
Development, Infrastructure,
Partners Group (USA)
Danielle Hunt, General
Counsel, Tiger Infrastructure
Partners
Barbara Weber, Founder &
Managing Partner, B Capital
Partners

Lucy Wilson, Vice President,
Alignment Growth
Lauren Rich, Managing
Director, Wafra

Moderator: Guelda Voien, Editor, PERE Deals Lisa Strope, Vice President, Research, TA Realty Emily Azer, Director, Data Infrastructure, GI Partners Ji Zhang, Portfolio Manager, Global Real Estate, Cohen & Steers Lindsay Gray, Managing
Director, MGG Investment
Group

17:45

Close of conference followed by cocktail reception



Day Two: Wednesday, 14 May

08:00

Coffee & registration

08:30

Invitation only think-tanks

These sessions will allow women to speak freely about the issues impacting their office and asset class. It is a closed door, open conversation where attendees can benchmark ideas and share best practices to gain solutions for common concerns.

Private Debt: Sabrina Fox, Founder, Good Girl to Goddess

Infrastructure: Jane Bowes, Partner, Threadmark

Private Equity: Ali Humphrey, Managing Partner, Arna Advisors

Real Estate: Gila Cohen, Partner, Chief Investment Officer, Vanbarton Group

09:30

Chairperson's Opening Remarks

09:35

Mapping Your Legal Risk in Private Markets

- Analyzing the key drivers behind regulatory and law enforcement focus on private markets
- Knowing the agencies, departments and units focused on private markets
- Understanding substantive areas of focus in private markets: valuation processes, information barrier controls, pre-merger review and diligence, anti-money laundering, cybersecurity controls
- Protecting your firm from unwanted scrutiny as private funds offer increased access to private markets for retail investors
- Implementing risk mapping techniques to identify and pre-empt potential issues
- Preparing for the worst: having a plan in place to contain the damage in the event of an enforcement action

Moderator: Andrea Griswold, Partner, Skadden
Genie Cesar-Fabrian, General Counsel, ILPA
Danielle Hunt, General Counsel, Tiger Infrastructure Partners
Shauna Harrison, Executive Director, Legal and Compliance, GCM Grosvenor
Denise Brenner, Managing Director, Blue Owl Capital

10:15

PEI Data Presentation
Bill O'Conor, Managing Director, PEI Group US



10:25

Preparing your fundraising team for the next decade

- Overcoming challenges in fundraising in the current landscape
- Considering how technology particularly AI can and is changing the IR function
- Understanding expectations and building lasting relationships with investors
- Comparing the fundraising environment in different parts of alternatives

Moderator: Chris Janiec, Americas Editor, Agri Investor
Lisa Calhoun, Founder, Valor Ventures
Callie Kourniotis, Managing Director, Raymond James
Jennifer Ciullo, Senior Managing Director of Investor Relations, Greystar

10:55

Coffee & networking

11:30

Investing in a fragmented global landscape

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- Leveraging US and select global co-investment opportunities to maintain control and transparency amid rising global volatility
- Adapting to tariffs, trade restrictions, and geopolitical uncertainty
- Should institutions continue expanding internationally, or is a shift away from globalization inevitable?
- Evaluating geopolitical risks and their impact on portfolio strategy and asset allocation
- Exploring investment opportunities across Europe, Asia & Middle-East

Moderator: Aaron Filbeck, Managing Director, Global Content Strategy, CAIA Association
Carmen Alonso, CEO for Europe and Middle East, Patria Investments
Sahia Ahmad, CEO, Regulatory & Governance Sector, Dubai Department of Economy and Tourism
Catalina Hayata, Head of Latin America Private Credit, Macquarie

12:00

How value creation is evolving across private markets

- Considering strategies for value creation in different segments of private markets
- To what extent are funds in different parts of alternatives hiring in-house value creation experts?
- The impact of macros shifts on investment and value creation playbooks
- How can AI play a part in value creation and what are funds already doing?



Moderator: Meighan O'Reardon, Partner, Clifford Chance
Marie Ffolkes, Managing Partner, GenNx360 Capital Partners
Lane McDonald, Managing Director, Strategy & Operations, Omers Private Equity
Jana Wayne, Managing Director, Head of Procurement, Hunter Point Capital
Josefin Frick, Associate - Digital, EQT Group

12:35

Hiring talent when investing in emerging and niche areas

- Explore the challenges firms face as they seek to expand into niche areas requiring specific expertise
- Sourcing, attracting and onboarding specialized talent or entire teams to meet emerging needs
- Building a Flexible Workforce in a fast-changing environment
- Real-world strategies and success stories in navigating talent gaps while aligning with investor expectations.

Moderator: Andrea Dowding, Business Performance Consultant, Transcend Ruchi Hazaray, Principal, Education and Impact Lead, Renovus Capital Alissa Moody, Partner & Practice Leader, JM Search Lane McDonald, Managing Director, Strategy & Operations, Omers Private Equity

13:10

Close of conference and networking lunch introduction

13:15

Networking Lunch Roundtable Discussions

Hidden risks: The impact of poor recordkeeping in Private Investments

Join a dynamic working lunch where participants come together to exchange insights on shaping the next generation of private markets firms. Recordkeeping is a critical aspect of managing private investments. However, poor recordkeeping practices can lead to significant hidden risks that may not be immediately apparent. This topic explores the various consequences of inadequate recordkeeping and how they can impact private investment firms and their stakeholders, and a discussion on how to mitigate that risk.

Co: Facilitators

Anna Chalker, Vice President, Williams Lea
Hillary McNally, Chief Revenue Officer, Williams Lea

14:15

Inaugural Future Leaders Session

A unique opportunity for the next generation to connect and discuss career advancement strategies.



Hosted by esteemed industry leaders, this session will offer invaluable insights and guidance to help you navigate your career path. Engage in dynamic discussions, ask questions, and gain the knowledge and inspiration needed to advance in alternatives. Join us for this empowering experience and take the next step in your professional journey.

Cecilie Søndergaard Nielsen, Managing Director, Founder, CN8 Leadership Confidence

16:00

Close of conference