



**Infrastructure
Investor
Network**

Global Summit

2024 Agenda

Monday 18 March

[Emerging Markets Forum](#) | [ESG & Sustainability Forum](#) | [Digital Infrastructure Forum](#)

Tuesday 19 March

[Global Investor Forum – Day one](#)

Wednesday 20 March

[Global Investor Forum – Day two](#)

Thursday 21 March

[Investor Council](#) | [Infrastructure Debt Forum](#) | [Energy Transition Forum](#)

Monday 18 March

Emerging Markets Forum	ESG & Sustainability Forum	Digital Infrastructure Forum
<p>09:10 - 09:30 Introduction from Infrastructure Investor and welcome from the chair</p>	<p>09:10 – 09:30 Introduction from Infrastructure Investor and welcome from the chair</p>	<p>09:10 – 09:30 Introduction from Infrastructure Investor and Welcome from the chair</p>
<p>09:30 – 10:15 Panel: Mobilising capital in emerging markets</p> <ul style="list-style-type: none"> • How to define the “emerging markets” – by ideology or geography? • Exploring how certain markets are navigating the “globalisation” trend, steering away from the traditional larger players • The evolving role of MDBs in emerging market investments and the role of planning, connecting and financing instruments to coordinate public and private finance and to tap on the climate finance <p>Chandra Reddy, Corporate Advisory and Principal Investments, Beyond Advisory</p>	<p>09:30 – 10:15 Panel: To what extent can traditional infrastructure “be green”</p> <ul style="list-style-type: none"> • Dissecting traditional transport infrastructure such as airports, ports and shipping and their sustainability credentials • Exploring the decarbonisation pathways of electricity, gas and water networks • How the decarbonisation agenda could change the definition of infrastructure <p>Moderated by: Simon Whistler, Head of Real Assets, Principles for Responsible Investment</p>	<p>09:30 – 10:15 Opening Panel: Macroeconomic opportunities and challenges in digital infrastructure</p> <ul style="list-style-type: none"> • How digital infrastructure is faring in the high inflation and interest rates era • How the digital players are navigating the demand to meet the growth • Looking through the crystal ball: what’s next for the digital infrastructure sphere <p>Omar Jaffrey, Managing Partner and Sole Founder, Palistar Capital LP Mamoun Jamai, Head of Digital Infrastructure, Abu Dhabi Investment Authority</p>
<p>10:15 – 11:00 Panel: Unlocking growth potential: Exploring the role of Public-Private Partnership Projects</p> <ul style="list-style-type: none"> • The impact of government policies and changes in regulations on the P3 market • Identifying the common challenges, risks, and barriers faced in implementing P3 projects in emerging markets, such as political and regulatory factors • Future Trends: Exploring emerging trends, innovations, and technologies such as green infrastructure, digitalisation, and risk-sharing mechanisms that can revolutionise the P3 market in emerging markets 	<p>10:15 – 11:00 Panel: Making ESG data useful</p> <ul style="list-style-type: none"> • How the infrastructure industry is moving closer to standardisation of ESG data • The importance of streamlined data and how to avoid the overburdening of assets with multiple data requests • How infrastructure GPs and LPs work together to analyse data <p>Moderated by: Afolabi Oliver, Director, Operational Due Diligence, ESG Officer, Aksia</p>	<p>10:15 – 11:00 Panel: Discussing the significance of investing in digital tower infrastructure for the telecommunications industry</p> <ul style="list-style-type: none"> • Exploring what specific requirements and challenges are associated with implementing 5G/6G capabilities on towers • Discussing the importance of tower performance, managing power supply and backup systems • Analysing the role of technologies like small cells in enhancing digital tower infrastructure for future needs

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<p>Burcu Geris, Deputy CEO and CFO, TAV Airports Dr. Neslihan Vural, Director of Finance, Istanbul Metropolitan Municipality</p>		
<p>11:00 – 11:30 Coffee and networking</p>		
<p>11:30 – 12:15 LP Panel: Bridging the infrastructure financing gap in emerging markets.</p> <ul style="list-style-type: none"> • How the megatrends (decarbonisation, tech innovation and demographic shifts) are reshaping the investment landscape in the emerging economies • Exploring how the diversified nature of emerging markets can act as a hedge against times of turbulent investment performance • How LPs manage the challenges of conducting due diligence, evaluating project risks, and meeting project ESG standards <p>Moderated by: Ben Agyeman, Senior Advisor, Kreen Ltd Gergely Horvath, Infrastructure & Climate Fund Investor, European Investment Bank Jochen Von Frowein, Director, Infrastructure & Energy, Global Equity, DEG</p>	<p>11:30 – 12:15 Panel: How sustainability and ESG are a key pillar in value creation</p> <ul style="list-style-type: none"> • Exploring value-creation opportunities in promoting positive environmental and social sustainability characteristics • How can value be created from mitigating ESG risks • Case studies on when ESG considerations in infrastructure have enhanced resilience and longevity of assets <p>Moderated by: Ulla Agesen, Head of Infrastructure, NIO Sam Lissner, Principal, Ridgewood Infrastructure</p>	<p>11:30 – 12:15 Panel: Unleashing the potential: investing in data centres for future growth</p> <ul style="list-style-type: none"> • Discovering the increasing need for data centre infrastructure investments and how to ensure resiliency amongst the newer models in an ever-shifting business landscape • How the current market environment has changed data centre investment and what investors plan to do about legacy data centre assets • Exploring the criticality of a secure and reliable power supply for data centres and the increasing regulations around it <p>Canan Anli, Senior Advisor, PMP Strategy Fabio Fontana, CEO ZeroPoint DC Chief Growth Officer, Tonomus, NEOM Ljudmila Popva, Director Digital Infrastructure, NIBC Dr Christopher Stief, Chief Executive Officer, Data Castle</p>

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<p>12:15 – 13:00</p> <p>Panel: Adapting to uncertainty: Effective strategies for managing risk in the current climate</p> <ul style="list-style-type: none"> • How to mitigate associated risks such as volatility, political instability and legal frameworks • Governments, MDBs and DFIs partnership to de-risk at the macro level - are these de-risking instruments robust and fit-for-purpose for investors and financiers • Navigating regulatory changes in an uncertain environment <p>Rajesh Hemnani, Investment Manager, Infrastructure Equity, Asia, British International Investment Sundeep Malik, Head International Portfolio Development, International Business, Zurich Airport International AG</p>	<p>12:15 – 13:00</p> <p>Panel: How to define and finance nature-based solutions</p> <ul style="list-style-type: none"> • How to define nature-based solutions and the role they play in tackling issues such as climate change, biodiversity loss and natural disasters • Exploring the benefits and challenges associated with nature-based solutions in terms of funding and cost-effective solutions, policy frameworks etc • Looking through the crystal ball – what the outlook and potential for nature-based solutions (including emerging trends, scalability and their role in achieving global sustainability goals) looks like <p>Moderated by: Jemima Atkins, Investment Professional, Pioneer Point Partners</p>	<p>12:15 – 13:00</p> <p>Panel: AI - Looking beyond the buzzword</p> <ul style="list-style-type: none"> • How existing players are keeping up with the new wave of AI • What AI means for infrastructure investors • Discussing the challenges and benefits of integrating AI into urban infrastructure frameworks
<p>13:00 – 14:00 Networking lunch</p>		
<p>14:00 – 14:45</p> <p>Panel: Sustainability in emerging markets: driving positive change and economic growth</p> <ul style="list-style-type: none"> • Accessing clean and affordable energy in emerging markets • Navigating climate assessment KPIs in emerging economies • Addressing the importance of sustainable social development projects such as hospitals • Inclusiveness supporting resilience and sustainability in cities <p>Matthew Jordan-Tank, Director of Sustainable Infrastructure Policy and Project Preparation, EBRD Thomas Walenta, Principal and Co-Head for Asia-Pacific and Europe, Fund of Funds, responsAbility Investments AG</p>	<p>14:00 – 14:40</p> <p>Panel: Navigating the maze of ESG regulations</p> <ul style="list-style-type: none"> • Exploring the methodologies and criteria used to evaluate sustainability labelling and ESG risks • Navigating compliance and best practises – discussing the implications for investors and how to incorporate sustainable regulations into their investment strategies • Comparing the challenges and opportunities of the different reporting frameworks and standards and how they contribute to market transparency, investor confidence and risk management <p>Moderated by: Huw Williams, Head of Investor Relations, Department for Energy Security and Net Zero Nathalie Gaullier, Project Manager, Global Infrastructure Basel Foundation</p>	<p>14:00 – 14:40</p> <p>Panel: Driving growth: unleashing the role of fibre investments</p> <ul style="list-style-type: none"> • The importance of fibre investment for economic growth and innovation • How the role of wholesale in acting as protection over fibre overbuild and the different strategies and models • The role of public-private partnerships in driving investment into fibre <p>Moderated by: Angenika Kunne, Managing Director, Head of Infrastructure Equity, Aviva Investors Nic Diloletta, Managing Director, Head of Real Assets, Aksia Stephan Freitas Krause, Vice President, KfW IPEX Bank Willem Jansonius, Partner and Head of CIF, DIF Capital Partners Laurens-Jan Sipma, Senior Portfolio Manager, Infrastructure, APG Asset Management</p>

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	Dr. Barbara Weber, Founder & Managing Partner, B Capital Partners	
14:45 – 15:00 Presentation	14:40 - 15:00 Fireside Chat	14:40 – 15:00 Fireside chat: How do we tackle the AI beast from a sustainability standpoint within the data centre sector? M.Sc. Isabelle Kemlin, Business and Innovation Executive / Vice Chair of the Board, RISE – Research Institutes of Sweden / Swedish Datacenter Industry
15:00 – 15:30 Coffee & networking		
15:30 – 16:05 Panel: Adapting to a changing climate in the emerging markets <ul style="list-style-type: none"> How to develop innovative financial instruments such as climate funds, risk-sharing mechanisms etc to help mobilize the necessary funds for adaptation measures Ecosystem-based approaches: conserving and restoring ecosystems to provide nature buffers against extreme weather events and preserve biodiversity Investing in effective early warning systems and coordinated responses mechanisms to reduce disaster risk <p>Marieta Stefanova, Sustainable Finance Associate, SYSTEMIQ</p>	15:30 - 16:05 Panel: The role of impact investment in infrastructure <ul style="list-style-type: none"> Exploring the methodologies for impact measurement, the integration of impact data into investment decision-making and the role of impact assessments in driving sustainable development through infrastructure projects What an impact portfolio should look like – exploring the roles of development finance institutions, public-private partnerships, green bonds etc How infrastructure impact funds are faring in comparison to other alternative asset impact funds <p>Anand Rajagopal, Private Markets Sustainability Lead, Phoenix Group</p>	15:30 – 16:05 Panel: Navigating the roadmap to sustainable digital infrastructure <ul style="list-style-type: none"> Exploring the benefits, challenges and potential strategies for achieving sustainability across digital infrastructure assets incorporating the social benefits of connectivity The importance of monitoring and transparently reporting the environmental impact of digital infrastructure projects Investigating the challenges and opportunities of managing electronic waste <p>Bethany Brantley, Head of ESG, IPI Partners Hannah Schofield, Managing Director, DC Advisory</p>
16:05 – 16:35 Panel: Exploring how connectivity can accelerate development in emerging economies <ul style="list-style-type: none"> Exploring innovative technologies to create a more level playing field for digital infrastructure assets in emerging economies 	16:05 – 16:35 LP views on sustainability and ESG topics <ul style="list-style-type: none"> How LPs aim to drive positive change when engaging with GPs LP perspectives on GPs' best practise ESG approach Exploring how investors are advocating for improved ESG reporting and transparency 	16:05 – 16:35 LP Panel: Revolutionising institutional investment in digital infrastructure <ul style="list-style-type: none"> Best practises and success stories of institutional digital infrastructure initiatives Dissecting the disconnect between distressed listed valuations and private valuations which

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<ul style="list-style-type: none"> • The introduction of AI and the role it has to play • How to navigate power shortages and regional challenges when it comes to digital infrastructure development <p>Hans-Peter Egler, Director, Sustainable Infrastructure / Technical Assistance, South Pole Group</p>	<p>Moderated by: Mark Weisdorf, Chair of Investment Committee, IST3 Infrastruktur Global Melisa Simic, Senior Director, ESG Integration Infrastructure, Nuveen Infrastructure Stefan Stauber, Associate Director, Perpetual Investors</p>	<p>are still at a significant premium in comparison</p> <ul style="list-style-type: none"> • Discussing the extent of which the economic environment is affecting institutional capital activity and commitment to digital infrastructure <p>Moderated by: Andrea Martinez Logan, Director, FirstPoint Equity Fred Robert, Senior Principal, Global Infrastructure, Investment Management Corporation of Ontario</p>
<p>16:35 – 17:20</p> <p>Case study debate: Which countries provides the most attractive infrastructure investment opportunities?</p> <p><i>Representatives from different emerging countries will argue why their respective countries are providing the most opportunity across different infrastructure assets.</i></p>	<p>16:35 – 17:20</p> <p>Investor and Manager Scenario Session: Deal or No Deal</p> <p><i>The session will highlight the increased role of ESG in due diligence. A fund manager and an institutional investor will discuss a hypothetical investment opportunity with ESG issues. They will ask the questions they would ask in a real investment situation with specific infrastructure assets and reflect on the ESG risk of the investment. The audience will then be given the opportunity to quiz the presenters on their decisions and decide whether they would themselves invest.</i></p>	<p>16:35 – 17:20</p> <p>Polling debate: The next frontier for digital and smart infrastructure</p> <p><i>Each participant will champion the merits of technologies and developments that they believe will be paramount in the evolution of digital infrastructure assets as we know them. These include:</i></p> <ul style="list-style-type: none"> • Edge computing • Small-cell technology • Satellites • Cloud technology
<p>17:20</p> <p>Closing comments from the chair</p>	<p>17:20</p> <p>Closing comments from the chair</p>	<p>17:20</p> <p>Closing comments from the chair</p>
<p>17:30 Members' Welcome Drinks Reception</p>		

Tuesday 19 March Global Investor Forum

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08:30 – 08:45

Welcome from Infrastructure Investor and the Chair

08:45 – 09:25

Opening keynote panel: Back to the future – embracing infrastructure's key strengths in a challenging environment

- Why will infrastructure prove a safe and enticing haven for investors in a challenging investment environment?
- How are managers faring when it comes to bouncing back from a difficult fundraising period?
- Digitalisation, climate mitigation, decarbonisation & more: reasons for investors to be excited about infrastructure in 2024 and beyond

09:25 – 10:05

Panel: Optimising your approach as long-term infrastructure investors

- How is the asset class reacting to short and long-term market tailwinds?
- Utilising expertise and resource to invest in sustainable and effective infrastructure in a rapidly changing technological environment
- How to manage through short-term volatility to achieve your long-term goals

Moderated by: Thomas Fisher, Partner, Infrastructure M&A, **Clifford Chance**

Michael Hill, Executive Vice President, Global Head of Infrastructure, **OMERS Infrastructure**

Gijs Voskuyl, Partner, **DIF Capital Partners**

10:05 – 10:45

Panel: Achieving a just and effective global energy transition

- Energy transition funds – proving immune to challenging market dynamics and fundraising challenges?
- Investors' role and responsibility in a just transition
- How the world is shaping up for net zero as we edge closer to 2030 and key transition goals

Dr. Mathias Bimberg, Managing Director, Head of Infrastructure, **Prime Capital**

Marco van Daele, Co-CEO & CIO, **SUSI Partners**

Shami Nissan, Partner, Head of Sustainability, **Actis**

10:45 – 11:10

Coffee and networking

11:10 – 11:50

Panel: A transitioning world beyond energy – how infrastructure investing is influencing global developments

- What responsibility do private investors have in society when it comes to safeguarding stable, sustainable decision-making in infrastructure investment?
- What must investors and fund managers do to make a positive difference in a world of rapidly evolving social dynamics?
- How infrastructure players are finding a balance amidst price shocks, geopolitical instability and climate change

11:50 – 12:30

Panel: The changing face of the global infrastructure fund market

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- Analysing the impact of recent consolidations, emerging managers and other GP activity in an ever-dynamic market
- ELTIFs, increasing democratisation and other dynamics that are slowly transforming the fund market
- How are increasingly sophisticated investors reacting to these changes?

12:30 – 13:10

Panel: Finding relative value across the infrastructure spectrum

- How to appeal to increasingly selective investors in a dislocated market
- Pricing power, risk-adjusted returns, liquidity pressures and other considerations
- The importance of portfolio diversification in the quest for relative value

Benn Mikula, CEO, **Cordiant Capital**

13:10 – 13:30

Fireside Chat

13:30 – 14:30

Networking lunch

13:30

Streams begin: Stream A in Ballroom, Stream B in Corinth

Stream A: Global Investor Forum	Stream B: Assets in focus
<p>14:30 - 15:10</p> <p>Debate: The attractiveness of infrastructure debt against equity: assessing viability and finding value</p> <ul style="list-style-type: none"> • The long-term equity play vs debt advantages in a high-rate environment • How are investors getting creative with project financing? • What strategies are proving most appealing across both debt and equity? <p>Christian Wiehenkamp, Chief Investment Officer, Perpetual Investors</p>	<p>14:30 - 15:10</p> <p>Panel: Future-proofing traditional transportation assets</p> <ul style="list-style-type: none"> • Gearing transportation infrastructure towards a decarbonised future • Anticipating shifting behaviours towards travel to take advantage of opportunities in transport • Where in the world are investors looking to invest in this sector? <p>Juan Angoitia, Co-Head of Infrastructure Europe and Senior Managing Director, Ardian Dr Stefan Hasenböhler, Head of Infrastructure, Partner, CEO, Reichmuth & Co Investment Management AG Dominic Helmsley, Head of Core Infrastructure, ABRDN Danilo Quattromani, Managing Director, Analytical Head of EMEA for Global Infrastructure & Project Finance, Fitch Ratings</p>
<p>15:10 - 15.50</p> <p>Panel: Infrastructure secondaries taking centre stage in 2024 & beyond?</p>	<p>15:10 - 15.50</p> <p>Panel: Finding the opportunity gap in essential utilities</p>

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<ul style="list-style-type: none"> • Valuations, high-rates, denominator effect - assessing the market dynamics driving secondaries activity • What role will infrastructure secondaries have in investor portfolios in the future? • How will secondaries continue to stay relevant and appealing in an ever-changing market environment? 	<ul style="list-style-type: none"> • Assessing the shortcomings of short-term thinking and struggles of water infrastructure and other essential assets • The opportunity gap: where can private investors step in? • The intersection of public and private: how can PPPs and other investment structures purposefully service essential infrastructure across the globe?
<p>15:50 – 16:20</p> <p>Coffee and networking</p>	
<p>16:20 – 17:00</p> <p>Panel: The rise of impact strategies across global private infrastructure</p> <ul style="list-style-type: none"> • Analysing the rise of impact funds across private markets and how they manifest themselves in infrastructure • How are these funds playing their part in investor portfolios alongside existing sustainably-minded investments? • Ensuring these investments are economically sustainable and inflation-linked as well as delivering true environmental impact <p>Alexandra von Bernstorff, Managing Partner, Luxcara</p>	<p>16:20 – 17:00</p> <p>Panel: Investor roles & responsibility in shaping social infrastructure</p> <ul style="list-style-type: none"> • What, when and where? Assessing appeal for social infrastructure assets in 2024 and beyond • Considering responsibility and ethics when it comes to private investment in social infrastructure
<p>17:00 – 17:40</p> <p>Panel: Investor perspectives on the infrastructure market</p> <ul style="list-style-type: none"> • Valuations, cost of debt and more -how have the past 12 months played out in comparison to investor expectations? • How are investors viewing an ever-changing GP market amidst significant consolidations, acquisitions and the emergence of new managers? • The denominator effect, liquidity pressures and other factors at the fore of current investor portfolio decision-making <p>Michela Bariletti, Chief Credit Officer, The Phoenix Group Lea Dubourg-Hrachovec, Managing Director and Head of Europe, BCI – Infrastructure & Renewable Resources David Hansen, Head of Private Debt & Infrastructure, Hauck Aufhäuser Lampe Privatbank AG / Kapital 1852 Beratungs GmbH Steve Muenzen, Associate Director, UTIMCO</p>	<p>17:00 – 17:40</p> <p>Panel: Re-thinking energy asset exposure in a complex transition era</p> <ul style="list-style-type: none"> • How are investors re-thinking their exposure to gas and fossil fuels alongside renewables? • Is green energy investment truly less risky at present? • Supply chain issues and more: how investors can navigate the hurdles currently impacting certain green energy assets

17:40 – 18:20

Keynote speech: What's Next? Making Sense of a Global Economy

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In this big picture presentation, Zanny Minton Beddoes—The Economist's Editor-in-Chief and former Washington Editor, Economics Editor and Business Affairs Editor—reveals the interplay of democracy, demography, technology, energy and government policies as the ultimate drivers of economic change.

As it relates to global economy: 1) How is Europe displaying attributes typical of Japan, where economies are no longer shrinking, but stagnant? 2) Emerging market economies are being tested: A candid look at which have promise and those that could collapse under the pressure.

Minton Beddoes delivers unmatched insights and global perspective on the various economic elements at work in presentations that are constantly evolving along with global economic conditions and circumstances.

Zanny Minton Beddoes, Editor-in Chief, **The Economist**

18:20 Drinks reception

Wednesday 20 March **Global Investor Forum**

08:45 – 08:50

Chair's welcome back

08:50 – 09:10

Opening fireside chat

09:10 – 09:50

Global keynote panel: Addressing climate change and embracing mitigation and adaptation

- Action plans, funds and specialist vehicles: what is being done on climate beyond energy transition in the private infrastructure market?
- Reality checks – where do we truly stand on climate change and what infrastructure investors can do to develop resilience as well as invest in transition
- Integrating climate risk and adapting existing investment processes for funds and investors

09:50 – 10:30

Keynote speech: Peter Frankopan, Professor of Global History at Oxford University

10:30 – 10:50

Coffee and networking

10:50 – 11:30

Panel: Expectations vs reality: how are private infrastructure valuations playing out?

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- With valuations still relatively high, is this artificial and can we expect a softening?
- Assessing the impact of a disconnect between public and private market infrastructure valuations
- How are managers keeping increasingly sophisticated investors well informed on performance and valuations?

Renaud de Matherel, Partner & Executive Chairman, **Cube Infrastructure Managers**

11:30 – 11:50

Fireside Chat

11:50 – 12:30

Panel: Overcoming risk assessment challenges to be a successful green investor

- Amidst issues in floating wind and other green asset investments, how are investors adapting their risk measurement and mitigation?
- Renewables 2.0 – how can investors be comfortable in embracing green hydrogen, long-term storage, geothermal energy and other emerging green assets?
- Greenwashing and other risk factors associated with sustainable investments

12:30 - 13:10

Panel: Geopolitical risk on the rise – considerations for investors

- Elections, conflicts and instability: assessing the geopolitical arena and how it is impacting private infrastructure investing
- Diversifying supply chains and more – what the West and infrastructure investors can do to mitigate these risks
- Deglobalisation: a trend that is shaping current and future infrastructure investment decisions?

13:10 – 14:10

Networking lunch

14:10

Streams begin: Stream A in Ballroom, Stream B in Corinth

Stream A: Global Investor Forum	Stream B: Future of Infrastructure
<p>14:10 - 14:50</p> <p>Panel: Achieving systematic value creation as an active infrastructure asset manager</p> <ul style="list-style-type: none"> • How to effectively allocate resource and expertise to achieve successful active asset management • Reaping the rewards of efficient value creation in uncertain times • Digging into the details: procurement, ESG efficiencies, digitalization and more <p>Recep C Kendircioglu, Global Head of Infrastructure Equity, Manulife Investment Management</p>	<p>14:10 - 14:50</p> <p>Panel: How infrastructure must improve its DE&I efforts to build a better future</p> <ul style="list-style-type: none"> • How does private infrastructure shape up against other asset classes when it comes to DE&I in 2024? • Case studies – which organisations are actively doing to improve their DE&I beyond box-ticking

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<p>Andrew Cogan, Managing Director and Portfolio Manager, Fengate Infrastructure Yield Fund, Fengate Asset Management Ross Posner, Managing Partner, Ridgewood Infrastructure</p>	
<p>14:50 - 15.15 Fireside chat</p>	<p>14:50 - 15.15 Fireside chat: AI & technological development – defining a new era of infrastructure?</p> <ul style="list-style-type: none"> • Moving with the times - how are players in the market using AI and machine learning to develop their infrastructure investment capabilities? • AI data demand – digital infrastructure's role in meeting these needs • How are portfolio companies and infrastructure assets embracing AI and technological development?
<p>15:15 – 15:40 Coffee and networking</p>	
<p>15:40 – 16:20 Strategy considerations – what's the flavour of the month for investors?</p> <ul style="list-style-type: none"> • What strategies are proving most appealing to private and institutional investors at a time where the denominator effect is still having an impact? • Core funds – in a challenging environment, how are managers making the numbers stack up? • High-growth strategies – is there room for these in investor portfolios at present? What other new strategies are available? <p>Moderated by: Ali Miraj, Managing Director, Infrastructure Finance, ING Bank Allison Kingsley, Founder & Partner, NOVA Infrastructure</p>	<p>15:40 – 16:20 Panel: New living: how infrastructure must support an evolving way of life</p> <ul style="list-style-type: none"> • Connectivity, smart cities and more: how populations are determining investment opportunities in infrastructure • Finding the balance between embracing risk and achieving returns and profitability • Broadening horizons – what new infrastructure assets are emerging that will require private investment?
<p>16:20 – 17:00 Debate: Emerging managers making their mark?</p> <ul style="list-style-type: none"> • What can new and emerging infrastructure managers offer investors that more established names might not? • How have these fund managers have overcome a difficult fundraising environment to thrive and survive? • What role can they play in key global developments when it comes to energy transition, improved connectivity and more? 	<p>16:20 – 17:00 Panel: Embracing the ever-expanding digital infrastructure spectrum</p> <ul style="list-style-type: none"> • Assessing where the boundaries will be pushed to next in the digital infrastructure space • PPP projects, co-investments and more – how are investors getting creative when it comes to investing in a more connected and digitalised future? • Stranded data-centres, out-dated technology... how can investors and managers mitigate these risks and turn them into opportunities? <p>Omar Jaffrey, Managing Partner and Sole Founder, Palistar Capital LP Mark Prybutok, Managing Director, GI Partners</p>

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17:00 – 17:45

Closing Investor Keynote: Integrating infrastructure into a real asset portfolio

- What types of assets and investments are NBIM targeting as it continues to embrace unlisted infrastructure as part of their portfolio?
- Utilising real estate expertise to build out a successful infrastructure strategy
- ESG & climate considerations across the real asset spectrum

Moderated by: Kalliope Gourntis, Deputy Editor, **Infrastructure Investor**
Mie Caroline Holstad, Chief Real Assets Officer, **Norges Bank Investment Management**

17:45 Drinks Reception

Thursday 21 March

Investor Council	Infrastructure Debt Forum	Energy Transition Forum
<p>08:00 – 08:45 Investor Council breakfast and exclusive presentation Private and institutional investors can join this off-the-record peer-to-peer session over breakfast and refreshments. They will then be able to enjoy the following short presentation (with Q&A):</p> <p>Presentation: Infrastructure Investor Exclusive Latest Data Presentation PEI's Tom Zimmermann, Senior Research Manager, will give a data-driven presentation on the latest fundraising figures and LP sentiments in the private infrastructure world. Interactive Q&A will follow.</p> <p>Tom Zimmermann, Senior Research Manager, Fundraising, PEI Group</p>	<p>08:00 – 08:45 Investor Council breakfast and welcome</p>	<p>08:00 – 08:45 Investor Council breakfast and welcome</p>

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	08:45 – 09:00 Introduction from Infrastructure Investor and welcome from the chair	08:45 – 09:00 Introduction from Infrastructure Investor and welcome from the chair
	09:00 – 09:40 Opening panel: Finding relative value in a dislocated market <ul style="list-style-type: none"> • With high interest rates and inflation, where is best to invest when it comes to debt? • Are risk-adjusted returns in the current environment tempting more investors and managers to turn to debt over equity? • How are funds handling competition from banks offering attractive short-term loans? Moderated by: Kate Campbell, Founding Partner, Astrid Advisors Vivien de Gunzburg, Founder, President, and Managing Partner, Ceres Infrastructure Asset Management	09:00 – 09:40 Panel: Investing in energy: opportunities in infrastructure created by the transition <ul style="list-style-type: none"> • How is the macro environment impacting the energy transition agenda? • Decarbonising the economy beyond just renewables • The impact of deglobalisation on transition efforts across the world Henrik Lundin, Chief Investment Officer, IMAS Foundation Ionna Trofimova Elliot, Director, Borderless Renewables
	09:40 – 10:20 Panel: Green investments and renewables: a no-brainer for debt investors? <ul style="list-style-type: none"> • The tailwinds and trends that are making green debt investments particularly appealing for investors • Infrastructure debt's crucial role in net zero and decarbonisation targets • Not all plain sailing – assessing and mitigating risks around supply chains, cost increases and more Vivek Sapra, Senior Advisor, Infrastructure Investments, Ampega Asset Management Matt Toolan, Head of Energy, Renewables & Infrastructure, AIB UK	09:40 – 10:20 Panel: Exploring the bankability of battery storage <ul style="list-style-type: none"> • Capitalising on market forces to make the most of battery energy storage system investment opportunities • Accessing the various revenue opportunities associated with battery storage whilst mitigating risk • The viability of long-term battery storage investment Alena Antonava, Investment Manager, Railpen Dr. Nicolai Herrmann, Partner, Enervis Energy Advisors Jan-Phillip Kock, Investment Strategy Manager, Encavis AG Irina Torelli, VP, B Capital Partners
	10:20 – 11:00 Panel: How infrastructure debt managers can stand out from the crowd in 2024 and beyond <ul style="list-style-type: none"> • In a challenging but opportunity-laden debt market, how are fund managers differentiating themselves? • Improving traditionally poor engagement with investors when it comes to debt products 	10:20 – 11:00 Panel: A transitional game-changer? Will green hydrogen live up to the hype? <ul style="list-style-type: none"> • How can green hydrogen genuinely bridge the gap between the renewable and industrial worlds? • What are different jurisdictions doing to incentivize investment? What else is required for green hydrogen to truly take off and reach it's potential?

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	<ul style="list-style-type: none"> Understanding investor expectations around ESG reporting and transparency <p>Moderated by: Monika Bednarz, Director, Lagrange Financial Advisory</p>	<ul style="list-style-type: none"> Reality checks – addressing the practical challenges around green hydrogen replacing gas or blue/grey hydrogen <p>Moderated by: Louisa Yeoman, Founding Partner, Astrid Advisors Salvatore Santoro, Head of Section, IBD Stockholm, DNB</p>
<p>11:00 – 11:30</p> <p>Coffee and networking</p>		
	<p>11:30 – 12:10</p> <p>Polling debate: Where in the world? <i>In this interactive format, we'll hear from four infrastructure debt leaders representing different regions, discussing why their region offers the most appealing debt investment opportunities. The audience will have the chance to take part in Q&A and voting.</i></p> <p>Regions represented will include:</p> <ul style="list-style-type: none"> EMEA North America Nordics APAC <p>Moderated by: Alex Bebov, Managing Partner, BAC Securities</p>	<p>11:30 – 12:10</p> <p>Panel: Discussing evolving business models for investing in EV Charging</p> <ul style="list-style-type: none"> Electrifying the transport sector – how can investors ensure infrastructure isn't left behind? How are investment considerations and business models evolving? Working with grid operators in various jurisdictions to cover all bases in the evolution of electric vehicles <p>Charlie Jardine, CEO, EO Charging Carlo Maddalena, Senior Portfolio Manager, APG Asset Management</p>
<p>12:00 – 12:20</p> <p>Exclusive LP interview</p> <p>An influential institutional investor provides an insight into their infrastructure investment portfolio in this off-the-record discussion. Interactive Q&A will follow.</p>	<p>12:10 – 12:40</p> <p>Presentation</p>	<p>12:10 – 12:40</p> <p>Investment case study</p>
<p>12:20 – 13:00</p> <p>Investor Council: Investment Committee</p> <p>Two hand-picked fund managers will present investment case studies in this exclusive, data-driven and interactive format. Hosted by two experts, you'll have the chance to ask questions, share your thoughts and vote on the transactions in our very own investment committee.</p>	<p>12:40 – 13:00</p> <p>LP interview</p>	<p>12:40 – 13:00</p> <p>Fireside Chat: National Infrastructure Commission</p> <p>James Heath, CEO, National Infrastructure Commission</p>

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<p>13:00 – 14:00</p> <p>Coffee and networking</p>		
	<p>14:00 – 14:40</p> <p>Panel: Investor perspectives in the credit market</p> <ul style="list-style-type: none"> • Manager and fund selection – appetite for meeting new managers versus existing • How has the denominator effect impacted different types of infrastructure debt investors? • Long-term strategizing when it comes to infrastructure debt allocations <p>Moderated by: Agnes Mazurek, Global Head of Private Markets Innovation, APEX Group Markus Schaen, Principal Fixed Income Portfolio Manager, MN</p>	<p>14:00 – 14:40</p> <p>Panel: Value creation opportunities from improving assets energy consumption</p> <ul style="list-style-type: none"> • Opportunities in decarbonising data centres and other infrastructure assets • How an active governance strategy can play an integral role in energy-related value creation • Resource, expertise and other elements required to succeed <p>Anne Foster, Global Head of Sustainable and Impact Investment, Quinbrook Patricia Rodrigues Jenner, Member of Infrastructure Investment Committees, UK GLIL and Africa's AIIM</p>
	<p>14:40 – 15:20</p> <p>Panel: Digital infrastructure – still front of mind for debt investors?</p> <ul style="list-style-type: none"> • Overcoming current challenges in the sector: data centre sustainability; fibre overbuild and repricing; slowing deal rates and more • Does AI truly represent more opportunity for investors in digital infrastructure? If so, how? • Co-investments, public-private partnerships and more: how investors are getting creative in the digital infrastructure market 	<p>14:40 – 15:20</p> <p>Integrating renewables into a balanced grid</p> <ul style="list-style-type: none"> • How are investors stabilising and balancing the grid through increasing capacities for renewables? • Assessing how this challenge is playing out across the globe and in different regions • The continued role of gas and other fossil fuels in a realistic re-balancing <p>Moderated by: Olivia Eijking, Director/Founder, Kreen Limited Matthew Mendes, Managing Director, Head of Infrastructure, Investment Management Corporation of Ontario (IMCO)</p>
	<p>15:20 – 16:00</p> <p>Closing panel: Overcoming fundraising challenges and understanding investor appetite in the debt market</p> <ul style="list-style-type: none"> • Lessons learnt from a difficult year for infrastructure fundraising 	<p>15:20 – 16:00</p> <p>Back-to-back LP case studies: How institutional and private investors are driving the transition across the globe</p> <ul style="list-style-type: none"> • Case Study 1: UTIMCO's three "pillars" to Energy Transition infrastructure investing:

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	<ul style="list-style-type: none">• How has investor appetite shifted, and are allocations reflecting that?• Reasons to be optimistic for debt capital raising in 2024 and beyond	<ul style="list-style-type: none">• UTIMCO's Matt Saverin (Director, Real Assets) will discuss the implications and macro considerations with respect to decarbonization• What are UTIMCO's key pillars to Energy Transition infrastructure investing?• What are the benefits to having flexibility in approach when assessing decarbonization more broadly? <p>Matt Saverin, Director, UTIMCO</p>
	16:00 – 16:10 Closing comments from the chair	16:00 – 16:10 Closing comments from the chair

Join the event

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