

2022 Final Agenda

PEI Private Fund CFO/COO forum 2022

Driving the future of private fund finance and operations

Grand Connaught Rooms, London

15-16th November

8:40 Chairperson's Welcome Address for the PEI Private Fund CFO/COO forum

Simon Shipgood, Regional Director-EMEA, **EWM Global**

8:45 Opening Panel Discussion: What an unpredictable world means for private fund managers

- The macro-economic view: how high inflation and interest rate volatility is being monitored
- Inflationary impact on valuations, sub-lines, carried interest, taxation and more
- How are finance and operational executives planning for the near future in the face of this uncertainty?
- Geo-political considerations and challenges

Moderator: Jack Sirett, Partner, **Ebury**

Angus Donaldson, COO, **Newstead Capital**

Steven Dunne, Senior Partner, **Frog Capital**

Isha Doshi, CFO, **TLG Capital**

9.25 Keynote presentation: How to become a rockstar CFO

Peter McKenzie, CFO, **Anticipa**

9.45am Panel Discussion: Examining private market evolution: how CFOS & COOs are adapting

- How asset classes are increasingly blending and why a holistic approach is becoming more common for fund managers
- Emerging strategies – what new investment vehicles are being pursued by GPs? How is this affecting complexity from an operational and finance perspective?
- Fund structuring trends – open ended, closed ended, liquidity, and how this increasing variation is keeping CFOs and COOs busy

Moderator: Julie Nedellec, Head of UK Private Capital Solutions, **BNP Paribas**

Nathan Brown, COO, **Arcmont Asset Management**

Niyamat Fazal, CFO, Infrastructure, **DWS**

Tim Brooks, Head of Business Operations, **MassMutual**

Stephan Plagemann, CFO, Head of Portfolio Management, **Mount Street**

10:25am Interview: The future of carry and compensation

- Staying on top of a transformative area of finance
- How will macro trends, taxation and government action affect carried interest?
- The ongoing efforts of digitalisation and what this means for carry and compensation across different organisations
- Will the trigger be pulled when it comes to linking ESG and carry? If so, how will this manifest?

Moderator: Simon Shipgood, Regional Director-EMEA, **EWM Global**

Dean Horton, CFO, **Old Mutual Alternative Investments**

10:45am: Networking Break

11:20am Panel Discussion: ESG mobilisation: what will challenging times ahead mean for its momentum?

- Will ESG integration continue at the desired rate in this difficult macroeconomic and geopolitical environment?
- How funds can overcome external pressures and challenges to achieve their environmental, social and governance goals
- ESG sub-line development & manifestation across private assets
- Impending ESG regulation: a help or a hindrance when it comes to making an impact?

Moderator: Snehal Shah, Reporter, **New Private Markets**

Rehab Al-Lawati, COO, **Oman Infrastructure Investment Management (OIM) – Co GP of Rakiza**

Daljit Sandhu, COO, **Precis Capital Partners**

Hina Ahmad, COO, **Capital Dynamics**

Sam Renshaw, Sustainability Analyst, **Campbell Lutyens**

12:00pm Panel Discussion: The ever-evolving human capital landscape: recruitment, retention, rewarding and more

- The responsibility of business leaders in 2022 and beyond when it comes to HR and human capital
- Incentivising talent in a new world of work
- How understanding of D&I is evolving and impacting internal and external decisions and operations
- Assessing the array of tools, technologies and advice available as the private markets continue their progression in human capital

Moderator: Richard Urban, Director, **Rivington Pike**

Christopher Parmo, Partner, COO, **Verdane**

Maqbool Mohamed, CFO & COO, **Clarion Gramercy**

Daniel Bartsch, COO, **Creditshelf**

Kishan Sammani, CFO, **Metric Capital Partners**

12:35pm Debate: Integration optimisation across a multi-layered enterprise

- How scaled growth, holistic asset approaches and consolidation are increasing the complexity of cross-business integration
- Systems and control integration across multiple functions
- The human element: how can COOs & CFOs nurture a cultural and behavioural blend to match their integration objectives?
- Streamlining processes, automating and consolidating information across best of breed systems

Moderator: Nicholas Clapham, Senior Vice President, Global Head of Sales (Alternatives), **State Street**

Manoj Jain, Director – Group Finance Operations, **3i Group**

James Smith, Head of Operations & Finance, **ARA Venn**

Lindsey Ord, Director-CFO, **Climate Fund Managers**

13:15 Lunch and networking break

14:15 Functional breakouts

Stream A	Stream B
<p>14:15 Private asset valuations in a changing world</p> <ul style="list-style-type: none">• What market and economic conditions have had the biggest impact on valuations in recent times?• How are finance teams adapting their approach to valuations across private assets?• Working collaboratively with third-parties• Increased scrutiny around due diligence and the overall pre-investment process <p>Moderator: Patrick McCullagh, Managing Director, Alter Domus Nick Latner, Finance Director, Hg Paul Cunningham, CFO, Helios Investment Partners Vincenz Rentsch, Head Investment Valuations, Europe/Americas, Partners Group Dean Horton, CFO, Old Mutual Alternative Investments</p>	<p>14:15 Digging into the data: establishing a successful firm-wide strategy</p> <ul style="list-style-type: none">• Why data quality & assurance is integral and how to achieve it• Overcoming data sourcing challenges in private markets• Why the fuss? How quality data can influence investment decisions, reporting, operational capacity and more• Consolidating data across platforms and asset classes as managers adopt a more holistic approach to private markets <p>Moderator: Rich Itri, Chief Innovation Officer, ECI Sahem Gulati, Private Assets Capability Lead, Strategy & Consulting, M&G Investments Justin Partington, Group Head of Funds and Asset Managers, IQ-EQ</p>
<p>14:50 Assessing the global regulatory landscape for private assets</p> <ul style="list-style-type: none">• Does increased SEC focus spell increased regulation? Will private capital face similar levels of regulation to public markets in years to come?• How can private fund GPs prepare for this and ease the burden for their	<p>14:50 Gaining a competitive edge: how to ease the fund administration burden</p> <ul style="list-style-type: none">• Staying on top of the latest global and regional trends in fund administration• How third parties are adapting to increased fund complexity across assets• Vendor selection and monitoring challenges

<p>clients? Best practice and tips when it comes to technology, data and transparency</p> <ul style="list-style-type: none"> • Managing increasing compliance demands in Europe in the face of consolidation and fund complexity across multiple jurisdictions • What directives and demands to be aware of heading into 2023 and beyond <p>Moderator: Graham Bippart, Editor, PEI Media Tom Hodge, General Counsel & Chief Compliance Officer, Glendower Capital</p>	<p>Moderator: Jonathan Connelly, Associate Director, Holland Mountain Charlotte Henderson, General Counsel & COO, All Seas Capital Gaurav Saxena, CFO, Fremman Capital</p>
<p>15:25 Preparation for SFDR & EU taxonomy: dealing with client demand</p> <ul style="list-style-type: none"> • As LPs mobilize for impending regulation, how have GPs dealt with demands from their clients so far in 2022? • What's coming down the line in regards to reporting and compliance? • Best practice and top tips for CFOs and COOs to streamline & optimise these compliance processes in the ESG transition <p>Moderator: James Duffield, Director, Aztec Group Maido Lillemets, Legal & Compliance Director, BaltCap a FactSet Company Amandeep Johal, Legal Counsel Portfolio Governance, Triton Partners Priya McVeigh, Chief Operation Officer, ICG Real Estate</p>	<p>15:25 Portfolio monitoring – trials, tribulations, tips & techniques</p> <ul style="list-style-type: none"> • How portfolios are evolving in private markets and becoming increasingly multi-faceted • Biggest challenges facing GPs when it comes to monitoring • Technologies – in-house vs outsourcing, best tools, integration and more • Best practice for working across teams internally for optimum monitoring, reporting & service <p>Moderator: Hank Boggio, Chief Commercial Officer, Cobalt, a FactSet Company Ben Adler, Finance Director, IQ Capital Amit Mistry, Financial Controller, Equistone UK Mandar Kulkarni, Partner, CFO & COO, Cap10 Partners LLP</p>

16:00 Networking break

16:30 Interactive debate: What does the working day of the future look like?

- Assessing the merits and limitations of different models & approaches
- Legacies from the remote working era
- Finding the right balance – considerations for the organisation, teams and individuals
- Predictions for 2023 and beyond

Moderator: Ash Hall, Senior Partner, **Alpha FX**
Raxita Kapashi, CFO, **Dawn Capital**
Ksenia Kokareva, COO, **Blossom Capital**

17:00 Off the record - audience roundtable discussions over drinks:

- How private markets are catching up when it comes to data management and analytics

- Incorporating D&I with impact into your recruitment and retention strategy *facilitated by Debojit Mukherjee, COO, Agilitas Private Equity*
- Operational challenges for emerging and small-scale managers *facilitated by Mandar Kulkarni, Partner, CFO & COO, Cap10 Partners LLP*
- Coping with increasing taxation complexity *facilitated by Alex Geach, Finance Director, Vantage Infrastructure*
- The rise and rise of fund finance *facilitated by Slade Spalding, Chief Investment Officer, No Limit Capital*
- Managing side letter requirements
- Evolving cyber security strategies for private funds *facilitated by Jurij Pervjakov, Finance & Technology Director, BaltCap*
- In-house vs outsourcing and technology/software selection *facilitated by Cameron Price, Chief Operating Officer, Vantage Infrastructure*

17:45 Networking drinks reception

Day 2:

8:45am Private think tanks – asset classes

CFOs & COOs in private equity <i>Facilitated by Shuli Levy, CFO/COO, Expedition Growth Capital</i>	CFOs & COOs in private debt <i>Facilitated by Neil Smith, COO, Invest & Fund</i>	CFOs & COOs in infrastructure <i>Facilitated by Colm Walls, CFO, Iona Infrastructure</i>	CFOs & COOs in real estate <i>Facilitated by Melinda Knatchbull, CFO & COO, Imobel Capital Partners</i>
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9:45am Chairperson's day 2 welcome

9:50am The democratisation of private markets and its impact on operational models

- Examining the trend of retail wealth entering the private markets
- How will this continue to evolve over the coming years?
- Across the business model: how will this affect how private fund managers operate?

Moderator: Richard Drew, Product Development Director - Funds, **IQ-EQ**

Maike Haase, Operating Partner & CFO, **Magnetic**

Aaron Kienwald, Group COO, **Oakley Capital**

Gilad Amir, Digital Operating Partner, **Pollen Street Capital**

10:30am Interview: Blockchain technology & tokenization: enabling access for retail wealth?

- How can blockchain tech & tokenization revolutionise how individuals and enterprises access to private markets?
- Making illiquid assets liquid: How loans and real estate are driving the evolution
- What this requires from a technology, operational and resource perspective
- Lessons to be learnt from public market funds and other industries

Moderator: Brian Kane, Independent

Amir Uddin, Managing Partner, **Private Market Solutions Limited**

11:00am Networking break

11:30am Exclusive PEI Fees & Expenses Survey presentation

Evie Taylor, Research Manager, PEI

12:00 Panel Discussion: Embedding efficient risk management across your organisation and beyond

- How different elements of risk are evolving as private markets become more sophisticated
- Best practice when it comes to nurturing a risk-savvy workforce
- CFOs, COOs and CROs roles in risk management beyond the organisation – third parties and within the portfolio

Moderator: Graham Bippart, Editor, PEI Media

Eric Huttman, CEO, MillTech FX by Millennium Global

Marie Joyce, COO/CFO, NTR

Nigel Diesveld, CFO & CRO, HPE Growth

Steve Darrington, CFO, Phoenix Equity

12:40pm Closing Interview: The future of fundraising operations

- What does fundraising look like for your organisation now?
- Will it stay this way or transform again?
- What CFOs and COOs contribute and how this can vary as investors become more sophisticated and diverse
- Working collaboratively with your investor relations and sales colleagues

Moderator: Daniel Schieferdecker, Sales Specialist Private Markets, Nasdaq Private Fund Solutions

Tavneet Bakshi, COO, Signal Capital Partners

13:00 Networking Lunch

14:00 Close of conference