Infrastructure Investor: Investor Forum 2025 St. Pancras Renaissance Hotel, 9 – 10th September

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Speakers:

Saurabh Mishra, CEO, Taiyo.Al

Lorenzo Marchioni, European Real Assets Investments, Aksia Andrew Hayward, Senior Analyst - Real Assets, Albourne

Alexander Ohlsson, Principal, Analysys Mason

Simon Soder, Senior Partner and Head of London office, Antin Infrastructure Partners

Rohini Pahwa, Partner, Arjun Infrastructure Partners

Alexis Sarrazin, Co-Head Infrastructure Debt, Arkéa Asset Management

Kate Campbell, Founding Partner, Astrid Advisors

Elisabetta Leoni, Senior Investment Director, Australian Super

Juan Caceres, Principal, Axium Infrastructure Europe

Chandra Reddy, Corporate Advisory and Principal Investments, Beyond Advisory

Anish Butani, Managing Director, Infrastructure, bfinance

Jaime Alvarez, Portfolio Manager, Brunel Pension Partnership

Sachin Prinja, Associate Investment Director, Real Assets, Cambridge Associates

Carolina Descio, Associate Director, The Carbon Trust

Sarah Mackintosh, Director, Cleantech for UK

Bill Green, Managing Partner, Climate Adaptive Infrastructure

Dr Nina Seega, Director, Centre for Sustainable Finance

Verdeep Dost, Infrastructure Investment Director, The Crown Estate

Saket Trivedi, Partner, Cube Infrastructure Managers

Dr Christopher Stief, Founder & CEO, Data Center Partners

Revantha Rodriguez, Deputy Director, Corporate Finance, Department of Transport

Kingsmill Bond, Energy Strategist, Ember

Eugene Zhuchenko, Director and Founder, ETORE Advisory

José Cabrita, Head of Unit, European Investment Fund

Simon Davy, Managing Director, Investments, Equitix

Eleanor Mack, Director, Fingleton

Dan Bleasdale, Managing Director, FirstPoint Equity

Kamil Burganov, Senior Vice President, GIC

Jing Zhao, Deputy Portfolio Manager, GLIL Infrastructure

Simon Montague, Director of Corporate Affairs, Global Infrastructure Investor Association

Joss Blamire, Director, Infrastructure, GRESB

Brunno Maradei, Founder, Humaterra Advisory

Hugh Garnett, Investor Strategies Senior Specialist — Real Assets, IIGCC

Nathalie Tidman, Editor, Infrastructure Investor Deals

Gianluca Minella, Managing Director, Head of Research, InfraRed Capital Partners

Ali Miraj, Global Lead, Infrastructure Sponsor Coverage, ING

Olivia Eijking, Director/Founder, Kreen

Monika Bednarz, Managing Director, Lagrange Financial Advisory

Daniel Hobson, Head of Asset Management, Infrastructure, **Local Pensions Partnership Investments**

Lisa Weaver-Lambert, Board Advisory and Strategic Business Transformation, Data & Al Executive

Mayor Andy Burnham, Mayor of Greater Manchester

Thomas Bayerl, Global Head Illiquid Assets, Member of the Board of Management, MEAG

Kashif Khan, Director, MetLife Investment Management

Cara Williams, Global Head of Climate & Sustainability, Mercer Julia Prescot CBE, Chair, NeuConnect

Beatrice Filkin, Director of Major Projects, Ofgem

Zac Lam, Infrastructure Corporate Finance Lead, Major Projects, Ofwat

Anna Baumbach, Partner, Palladio Partners Joe Marsh, EMEA Editor, Investors, PEI Group

Nicholas Lockley, Director, PEI Group

Dan Mikulskis, Chief Investment Officer, The People's Partnership Michela Bariletti, Chief Credit Officer, The Phoenix Group

Vladan Martinovic, Private Debt Origination, PIC

Hilkka Komulainen, Global Head of Sustainability and Impact, Quinbrook Infrastructure

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Lackshana Ponnampalam, Vice President, Manager Research, Redington Rémy Estran – Fraioli, Chief Executive Officer, Scientific Climate Ratings Abhishek Gupta, Head of Product, Scientific Infra & Private Assets (SIPA)

Madeleine Farman, Editor, Secondaries Investor

Tim Rees, Partner, Stepstone

Anthony Borreca, Senior Managing Director, Stonepeak

Frances Moffett-Kouadio, Strategic

Investment Director, Thames Estuary Growth Board

Louise Daniels, Head of External Affairs, Thrive Renewables Plc

Edward Tsai, Managing Director, Head of Real Assets and Infrastructure, Wafra Morgan Sheil, Head of Impact, World Fund

Christoph Brugier, Chief Investment Officer, Vauban Infrastructure Partners
Claudio Ghisu, Co-Head Infrastructure, YIELCO Investments

Day One 9th September:

8.00 Registration opens

9.00 Welcome from Infrastructure Investor

9.05 Introduction from the Chair

Louise Daniels, Head of External Affairs, Thrive Renewables Plc

9.15 Opening keynote panel: How infrastructure investment provides stability in times of uncertainty

- What is infrastructure in the "new world order?" How the asset class is evolving and where the opportunities lie - including the integration of emerging sectors such as defence
- What is infrastructure's role as an inflation hedge in a volatile market
- Adapting to megatrends: Investor success in navigating an unpredictable economic landscape

Moderator: **Ali Miraj,** Global Lead, Infrastructure Sponsor Coverage, **ING** Speakers:

Anthony Borreca, Senior Managing Director, Stonepeak
Anna Baumbach, Partner, Palladio Partners
Elisabetta Leoni, Senior Investment Director, AustralianSuper
Simon Soder, Senior Partner and Head of London office, Antin Infrastructure Partners
Christoph Brugier, Chief Investment Officer, Vauban Infrastructure Partners

9.55 Panel: Diversification through infrastructure: Balancing core and value-add assets

- Infrastructure as a safe haven: How diversification strengthens portfolios, especially in uncertain markets
- How to manage concentration risk by balancing exposure to digital infrastructure and the energy transition
- Investor perspectives on the "right mix" of core and value-add infrastructure assets to achieve long-term resilience and sustainable returns

Moderator: **Kate Campbell,** Founding Partner, **Astrid Advisors** Speakers:

Simon Davy, Managing Director, Investments, Equitix
Kashif Khan, Director, MetLife Investment Management
Abhishek Gupta, Head of Product, Scientific Infra & Private Assets (SIPA)
Lackshana Ponnampalam, Vice President, Manager Research, Redington

10.35 Keynote

Reserved for PIF

11.10 Morning networking & coffee break

11.30 Panel: The future of energy infrastructure

- Understanding the development of energy transition funds. How do they now sit within traditional infrastructure portfolios?
- Assessing the changes of the energy mix and what that looks like moving forward
- How to tackle the economic and social challenges that run alongside the energy transition

Moderator: **Anish Butani**, Managing Director, Infrastructure, **bfinance** Speakers:

Verdeep Dost, Infrastructure Investment Director, The Crown Estate

Claudio Ghisu, Co-Head Infrastructure, YIELCO Investments

Olivia Eijking, Director/Founder, Kreen

Jaime Alvarez, Portfolio Manager, Brunel Pension Partnership

Saket Trivedi, Partner, Cube Infrastructure Managers

12.10 Panel: Exploring strategies and techniques shaping value creation across the asset class

- How advances in technology are adding value to infrastructure assets
- The shifting role of sustainability: what influence do sustainable initiatives have in driving value creation in the current landscape?
- Lessons from experience: Case studies demonstrating successful infrastructure value creation

Moderator: Lisa Weaver-Lambert, Board Advisory and Strategic Business Transformation,

Data & Al Executive

Speakers:

Juan Caceres, Principal, Axium Infrastructure Europe

Saurabh Mishra, CEO, Taiyo.Al

Chandra Reddy, Corporate Advisory and Principal Investments, Beyond Advisory

12.45 Panel: The Al infrastructure boom

- Is the surge in AI Investment signalling a transformational shift?
- How are investors prioritising capital deployment across the different digital infrastructure verticals (data center, fiber, etc.) given Al's evolving infrastructure needs?
- What role to the hyperscalers have to play in sustainably powering data centers?
- Balancing the investment opportunities surrounding AI with the regulatory challenges

Moderator: Joss Blamire, Director, Infrastructure, GRESB

Speakers:

Dr Christopher Stief, Founder & CEO, Data Center Partners
Sachin Prinja, Associate Investment Director, Real Assets, Cambridge Associates
Jing Zhao, Deputy Portfolio Manager, GLIL Infrastructure
Alexander Ohlsson, Principal, Analysys Mason

13.15 Lunch

14.00 Keynote Fireside Chat with the Mayor of Greater Manchester

Moderator: Nicholas Lockley, Director, PEI Group

Speaker: Mayor Andy Burnham, Mayor of Greater Manchester

14.30 Presentation: Turning Climate Science into Financial Insights

Speaker: Rémy Estran - Fraioli, Chief Executive Officer, Scientific Climate Ratings

14.50 Panel: The resilience of infrastructure

- Examining stress-testing approaches and risk mitigation strategies to effectively manage disruptions
- Comparing resilience standards across digital, energy, and transport infrastructure
- Highlighting how infrastructure continues to withstand shocks and stresses, with a focus on successful collaboration models

Moderator: **Eugene Zhuchenko**, Director and Founder, **ETORE Advisory** Speakers:

Alexis Sarrazin, Co-Head Infrastructure Debt, Arkéa Asset Management

Rohini Pahwa, Partner, Arjun Infrastructure Partners

Daniel Hobson, Head of Asset Management, Infrastructure, **Local Pensions Partnership Investments**

Gianluca Minella, Managing Director, Head of Research, **InfraRed Capital Partners Edward Tsai,** Managing Director, Head of Real Assets and Infrastructure, **Wafra**

15.25 Afternoon networking & coffee break

15.50 Panel: The road ahead: Overcoming negative sentiment around sustainability

- How key players are steering the next stages of development and the global differences in their strategies
- Streamlining data management: Real life approaches LPs have used to efficiently process and respond to data requests
- Methods to turn the ESG backlash into investment opportunity

Moderator: **Cara Williams**, Global Head of Climate & Sustainability, **Mercer** Speakers:

Morgan Sheil, Head of Impact, World Fund

Thomas Bayerl, Global Head Illiquid Assets, Member of the Board of Management, MEAG

Dr Nina Seega, Director, Centre for Sustainable Finance

Kingsmill Bond, Energy Strategist, Ember

Hilkka Komulainen, Global Head of Sustainability and Impact, **Quinbrook Infrastructure Partners**

16.30 Presentation: In conversation with Cleantech for UK Speaker: **Sarah Mackintosh**, Director, **Cleantech for UK**

The session will be available for attendees to enjoy with drinks provided.

17.00 Keynote Interview: In conversation with Julie Prescot CBE Moderator: Nathalie Tidman, Editor, Infrastructure Investor Deals

Speaker: Julia Prescot CBE, Chair, NeuConnect

17.30 End of day 1 and networking drinks reception

Join us for our end of day networking drinks reception with complimentary canapes and beverages

Day 2 – 10th September:

8.00 Registration opens & invite-only LP breakfast

9.20 Chair's welcome back

Louise Daniels, Head of External Affairs, Thrive Renewables Plc

9.30 Presentation: Ofgem's role in supporting growth and decarbonisation in UK energy infrastructure

- Exploring the transformative impact of the newly created National Energy System
 Operator (NESO) and how reforms to the connections queue will streamline processes and remove barriers to growth
- Detailing Ofgem's approach to developing and overseeing the regulatory regimes essential for critical infrastructure expansion
- Ofgem's view on what is needed today to ensure the path to net zero remains competitive, fosters innovation, generates economic growth and delivers the best possible outcomes for customers

Speaker: Beatrice Filkin, Director of Major Projects, Ofgem

9.50 Panel: The surge in digital infrastructure: Where will capital flow next?

- Managing and mitigating the risk of overexposure to the sub-asset class
- How investing in the right fibre network helps to maintain a competitive edge in the Aldriven era
- Where are investors seeing the next opportunity in digital infrastructure 3.0?

Moderator: **Andrew Hayward,** Senior Analyst - Real Assets, **Albourne** Speakers:

Lorenzo Marchioni, European Real Assets Investments, Aksia

10.30 Panel: The secondaries boom: Unlocking liquidity and growth in infrastructure

- How portfolio diversification supports the growth of infrastructure secondaries
- How to use continuation funds to retain assets while ensuring investor liquidity
- LP Perspectives: Infrastructure secondaries as a tool for risk management and stable returns

Moderator: Madeleine Farman, Editor, Secondaries Investor

Monika Bednarz, Managing Director, Lagrange Financial Advisory Tim Rees, Partner, Stepstone

11.10: Morning networking & coffee break

11.40: Investor Keynote: Insights from The People's Partnership

Moderator:

Speaker: Dan Mikulskis, Chief Investment Officer, The People's Partnership

12.00 Panel: <u>Unlocking opportunities: Key drivers of investment-grade credit in a changing market</u>

- What makes certain territories attractive for investment, and how can opportunities be unlocked?
- Identifying best practices for aligning debt structures with evolving market demands
- Investor perspectives on risks, opportunities, and trends shaping the debt market

Moderator: **Joe Marsh**, EMEA Editor, Investors, **PEI Group** Speakers:

Vladan Martinovic, Private Debt Origination, Pension Insurance Corporation Michela Bariletti, Chief Credit Officer, The Phoenix Group

12.40 Panel: Climate integration in infrastructure

- What does investing in climate look like today? Where do the opportunities lie?
- Defining a Climate Investor: Examining key LP considerations when allocating capital to climate-focused funds
- What is causing the financing gap and what innovations and incentives are required to mobilise investment in this space?

Moderator: **Dan Bleasdale,** Managing Director, **FirstPoint Equity** Speakers:

Brunno Maradei, Founder, Humaterra Advisory
Bill Green, Managing Partner, Climate Adaptive Infrastructure
José Cabrita, Head of Unit, European Investment Fund
Carolina Descio, Associate Director, The Carbon Trust
Hugh Garnett, Investor Strategies Senior Specialist — Real Assets, IIGCC

13.20 Lunch & Women's Circle Networking lunch

14.20 Panel: Partnering for progress: Unlocking the potential of transport infrastructure PPPs

- Identifying key investments to keep infrastructure resilient
- Analysing the critical role of advancing low-emission transport and electric vehicle adoption
- Identifying PPP models that can drive the development of future-ready transport infrastructure

Moderator: **Nathalie Tidman**, Editor, **Infrastructure Investor Deals** Speakers:

Revantha Rodriguez, Deputy Director, Corporate Finance, **Department of Transport Kamil Burganov**, Senior Vice President, **GIC**

Reserved for HSF

Reserved for John Laing

15.00 Panel: Weathering the storm: Strategies for growth, divestment, and funding in utilities

 Rebounding from setbacks: How can the sector overcome past challenges and evolve into a resilient investment opportunity

- Highlighting the importance of regulatory oversight and investor confidence in maintaining stable infrastructure operations
- How investors are driving change in utilities infrastructure

Moderator: **Simon Montague**, Director of Corporate Affairs, **Global Infrastructure Investor Association**

Speakers:

Zac Lam, Infrastructure Corporate Finance Lead, Major Projects, **Ofwat**Frances Moffett-Kouadio, Strategic Investment Director, **Thames Estuary Growth Board**Eleanor Mack, Director, **Fingleton**

15.40 Debate: This house believes the energy transition is the cornerstone of infrastructure capital raising

This debate will explore whether the energy transition is the key driver of infrastructure capital raising or if investor allocations are becoming overly concentrated in the sector. Expect a lively discussion on market dynamics, risk diversification, and the long-term viability of current capital allocation trends.

16.20 End of conference