Responsible Investment
Forum: Europe
London 2022

#### The Responsible Investment Forum: Europe 2022

The leading global event for ESG in private markets

16-17 November, Hilton Tower Bridge, London

### Day one: 16 November

8:30

Introduction from PEI & PRI

08:40

**Chairpersons opening remarks** 

**Christopher Springham**, Formerly VP - Communications and Sustainability, **LM Wind Power GE Renewable Energy Business** 

08:45

Keynote interview: The long-term value creation case for ESG

Vindi Banga, Partner, Clayton Dubilier & Rice

In conversation with

Marc Lino, Partner, Global ESG leader for Private Equity, Bain & Company

#### 09:15

Senior leaders' discussion: to what extent is ESG now top of the agenda?

- How are investment teams working with sustainability leads on ESG initiatives such as the Sustainable Markets Initiative?
- Valuing ESG work on the bottom line, is this getting easier?
- The war for talent in ESG: how leading funds are finding new sustainability leads from the corporate world
- How useful is ESG as part of fundraising?

Moderator: James Holley, Partner, ESG Transaction Services, KPMG

Christoph Lueneburger, Managing Director, Towerbrook

Natalie Sediako, Executive Director Co-Investments, LGT Capital Partners

Maria Prieto, Co-Head of Private Equity Investments Europe & Head of Sustainability Private Equity, Schroders Capital

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#### 09:55

How are investors and managers working together on making data more useful for investment strategy?

- Update on the ESG Data Convergence Initiative
- Where is the market on regulation and metrics?
- Practical guidance for managers around reporting
- What are the implications from asset owners and regulators of being behind on data?
- How can managers practically use the data they are tracking to drive progress on ESG value creation?

Moderator: Ben Morley, Partner and Associate Director, BCG
Maaike van der Schoot, Head of Responsible Investment, AlpInvest Partners
Abrielle Rosenthal, Chief Sustainability Officer, Towerbrook
Matt Schey, Senior Director, Sustainable Investing & Strategic Projects, ILPA
Heidi DuBois, Global Head of ESG, AEA Investors

#### 10:35

Coffee and networking

#### 11:05

#### Practical tips to decarbonise your portfolio now

- What does best practice look like when decarbonising a portfolio company?
- Update on the ici: carbon footprinting, data collection, target setting and benchmarking
- Is the industry getting too caught up in net-zero initiatives and forgetting about the here and now?
- Integrating decarbonisation into the investment thesis

Moderator: Peter Rawlings, ERM, Partner, Finance Lead, EMEA, ERM
Serge Younes, Head of Sustainability, Investindustrial
Natasha Buckley, Vice President, ESG, HarbourVest Partners
Elizabeth Lewis, Managing Director of ESG, Blackstone
Morgan Sheil, Associate Vice President, Impact & Sustainability, Energy Impact Partners

#### 11:45

#### Is greenwashing prevalent across private markets?

- Defining greenwashing for private equity: why it is not always easy to agree on what constitutes greenwashing
- How can investors spot greenwashing from managers?

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- To what extent can data and analytics be used to prove sustainable impact?
- The role of regulation to overcome remaining challenges

Moderator: Tomas Sys, Principal, Ramboll
Elly Thio, Managing Director, EQT Future, EQT
Cornelia Gomez, Global Head of ESG, General Atlantic
Jill Cooper, MBA, JD, ESG Manager, Orion Resource Partners (USA)
Tanya Carmichael, Advisor, Independent

#### 12:20

#### Getting to net zero at a portfolio scale

- Leveraging digital technology to help accelerate to net-zero
- What digital solutions are out there for fund managers?
- Using climate data in the cloud
- Case studies of successful ESG and digital integration

Facilitator: Sarah Walker, Global Head of Private Equity Practice, Salesforce Jennifer Flood, Vice President, Investindustrial Katharina Neureiter, Head of ESG, EMEA & APAC, Carlyle

#### 12:55

#### Case study: Reconciling decarbonisation with growth

- The evolution of industry best practice for target setting
- How methodologies and carbon data providers are enabling firms to set meaningful targets
- Putting the foundations in place to build credible decarbonisation targets
- Reconciling top-down decarbonisation pathways with bottom-up net zero alignment
- How climate resilient businesses are born from focusing on carbon reduction commitments

Matthew Cvijan, Commercial Director, Carbon Intelligence Vanessa Sheehan, Associate Director, Carbon Intelligence

**13:15** Lunch

Stream A: Impact Investing	Stream B: Private Equity	Stream C: Other Asset Classes
Chair: Christopher Springham,	Chair: Nicolas Cottis, Partner, ESG	
Formerly VP - Communications and	Transaction Services, <b>KPMG</b>	

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Sustainability, LM Wind Power GE		
Renewable Energy Business		
14:15	14:15	14:15
Debate: Is launching an impact	Sustainable Markets Initiative:	Infrastructure: how ESG is
strategy detrimental to wider	how private equity is engaging	transforming the asset class
strategy detrimental to wider sustainability efforts?  - Considering the reasons for launching a separate impact strategy vs. addressing sustainability throughout the fund  - Are ESG and impact different enough to warrant separate strategies and teams?  - The implications for ESG specialists on evolving approaches Moderator: Emmanuel Parmentier, Managing Partner, Indefi Nathalia Millan, Head of ESG for Private Equity, Tikehau Investment Management Anita Bhatia, Investment Director, Endowment Team, Guy's and St Thomas' Foundation Olivia Prentice, Partner, Head of Impact, Bridges Fund Management	<ul> <li>how private equity is engaging</li> <li>Background and purpose of SMI</li> <li>What is covered by the working groups?</li> <li>Putting PE work into a wider context</li> <li>Moderator: Tania Carnegie, Global Lead for Private Equity &amp; Asset Management, KPMG In conversation with:</li> <li>Jarlyth Gibson, Global Head of ESG, Advent International Leela Ramnath, Senior Vice President, Head of ESG, Warburg Pincus</li> <li>Chloe Sanders, Head of ESG, CVC Adinah Shackleton, Head of ESG, Permira</li> </ul>	transforming the asset class  What the EU taxonomy and SFDR mean for infrastructure funds  How are investors working with fund managers on more challenging investments?  When and why are allocations being withdrawn due to ESG issues?  Considering the reasons for launching a separate impact strategy vs. addressing sustainability throughout the fund Moderator: Anne Matusewicz, Director of ESG & Impact Strategy, Reporting 21  Anne Foster, Senior Director & Global Head of ESG, Quinbrook Infrastructure Partners  James Magor, Director, Sustainability, Actis  Shami Nissan, Partner – Head of Sustainability, Actis  Felix Heon, Sustainability  Director, Antin Infrastructure  Partners
		Robin Grenfell, Green Analytics,
		Green Investment Group
		Macquarie Asset Management's
		Green Investment Group
14:55	14:55	14:55
Climate tech, natural capital and	Developing ESG metrics for private	Real Estate: leveraging ESG for
beyond: overview of leading	equity	value creation
climate impact investment	- Update on initiatives around	
strategies	ESG metrics	

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- What innovation is required in investment models to create scalable climate impact?
- How are climate funds differentiating themselves in terms of investment thesis and asset selection?
- What are the most promising technologies and innovations being pioneered?

Moderator: **Tom Timmerman**, Principal - ESG & Sustainability, **MJ Hudson** 

Bhavika Vyas, Managing Director, StepStone Group Pia Irell, Impact Partner, Trill Impact Advisory

Clara Barby, Senior Partner, Just Climate

Climate
Natasha Morris, Managing
Director Responsibility and Impact,
Adamantem Capital

- How are metrics maturing?
- The advantages of developing consistent metrics
- Where to next?

Moderator: **Jennifer Wilson**, CEO & Founder, **Re:Co** 

Alison Hampton, Founder, Alma Verde Advisors

Ellen De Kreij, Lead Advisor, ESG Practice, Apax Partners Leela Ramnath, Senior Vice President, Head of ESG, Warburg Pincus

Kim Woehl, ESG Principal, Montagu Private Equity

- How are funds going about engaging tenants on sustainability?
- Case studies of where ESG performance has led to higher valuation or yields
- How can funds plan a costefficient transition at the portfolio-level?

Ben Sanderson, Managing
Directory, Aviva Investors
Adam Francis, Vice President,
Asset Management, QuadReal
Charlie Jacques, Head of Impact,
Real Estate, Schroders Capital
Greta Talbot-Jones, Associate
Director - Responsible
Investment, Aviva Investors

#### 15:30

#### **Coffee and Networking**

#### 16:00

## The evolving role of impact in fund investors' portfolios

- What is the current state of the current LP universe allocating to impact?
- How are pension funds integrating impact into their investment mandate?
- What mechanisms are investors using to address 'impact washing'?

Moderator: Snehal Shah, Reporter, New Private Markets, PEI Media

#### 16:00

## Integrating biodiversity at each stage of the investment cycle

- Why should investors care about biodiversity?
- France Invest biodiversity work compared to other wider initiatives
- Working with portfolio companies on developing a biodiversity strategy

Moderator: **Kerstin Pfliegner**, Partner Corporate Sustainability and Climate Change, **ERM Noella De Bermingham**, Chief

#### 16:00

# Private Debt: to what extent ESG now a leading issue for credit investors?

- Comparing ESG approach for syndicated loans and direct lending
- The rise of sustainabilitylinked loans: a tool to drive engagement or a marketing tool?
- What are the likely future trends in ESG in credit?

**Carmen Nuzzo**, Head of Fixed Income, **UN-PRI** 

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Joshua Brunert, Global Head of ESG Product, Apex Amarik Ubhi, Partner, Global Head of Infrastructure, Mercer Silva Deželan, ESG Director, Stafford Capital Partners Lydia Guett, Sustainable and Impact Investing Specialist, Cambridge Associates

# Sustainability Officer, Andera Partners Chloe Sanders, Head of ESG, CVC

Kristina Matthews, Head of Investor Relations & ESG, **Brightwood Capital Advisors** Jiri Krol, Deputy CEO, Global Head of Government Affairs, AIMA Stephanie Mata, Managing Director of Investor Relations, **Three Hills Capital Partners** Sonia Rocher, Senior Investment Professional and Portfolio Manager, European Private Debt Strategy Team, BlackRock Sonia Rocher, Senior Investment Professional and Portfolio Manager, European Private Debt Strategy Team, BlackRock

Nicole Downer, Managing

Partner, MV Credit

#### 16:45

### How to make your impact fund an easy allocation decision

- What are the innovations in structures and incentives needed to make impact fund more attractive to LPs?
- Is the 10-year LP model appropriate in the impact investment context and what alternative structures make more sense?
- What are leading impact managers doing to align with the needs to their LPs?

Moderator: Dianne Mak, Director of Impact Measurement and Management, AllianzGI Tommy Stadlen, Founding Partner, Giant Ventures

#### 16:45

#### Climate change and carbon pricing

- An overview of climate initiatives in the marketplace
- Steps towards valuing carbon during the investment process
- Creating a common framework for costing carbon

Moderator: **Alison Hampton**, Founder, **Alma Verde Advisors** 

Adinah Shackleton, Head of ESG, Permira Greg Fischer, Dr, BCG Gavin Templeton, Managing Director, Pollination Group

#### 16:45

# Venture Capital: is venture catching up with PE on its approach to ESG?

- Defining ESG for VC: what are the priorities?
- What have been the barriers to ESG adoption in venture and how can they be overcome?
- Investment case studies highlighting best practice

Moderator: Emma Bickerstaffe,
Managing Director, ESG &
Sustainability , MJ Hudson
Peter Dunbar, Head of Private
Equity, PRI
Ben Robson, General Counsel and
Group Compliance Officer,

**Molten Ventures** 



Radhika Shroff, Managing Director,	Anna Grgic, ESG Integration
Private Equity Impact Investing,	Manager, AP6
Nuveen Real Assets	
Dr. Andreas Nilsson, Managing	
Director and Head of Impact,	
Golding Capital Partners	

17:30

Close of day one of conference followed by cocktail reception

Day two: 17 November

08:00

**Invitation only Breakfast Briefings** 

GP Breakfast Briefing
ESG challenges and opportunities

Hosted by Invest Europe

#### LP Breakfast Roundtable

Discuss key ESG challenges over breakfast with other LPs as part of an off-the-record, facilitated group conversation

Hosted by ILPA

08:55

**Opening Remarks** 

#### 09:00

The push towards enhanced consideration of ESG factors is coming from all angles

- Investor commitments and tighter scrutiny on ESG
- How the regulatory agenda is pivoting to enforcement practices
- To what extent are lenders challenging borrowers on ESG risk management due to commitments and regulatory obligations?
- The danger of losing the license to operate

 $\label{eq:moderator: Ruth Knox} \textit{Moderator: Ruth Knox}, \textit{Partner, ESG \& Impact, Kirkland \& Ellis}$ 

**Graeme Ardus**, Head of ESG, **Triton Partners** 

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Erika Blanckaert, Senior Public Affairs Manager, Invest Europe Anna Foller, Sustainability Manager, AP6 Michael Marshall, Head of Sustainable Ownership, Railpen

#### 09:40

#### Fireside chat: climate change strategy with Ares and Persefoni

- Managing investor pressure to set aggressive climate change goals
- Pursuing portfolio decarbonization across multiple asset classes like private equity, private credit, real estate, secondaries
- Investing in avoided emissions as part of a net zero strategy

Adam Heltzer, Head of ESG, Ares Management

in conversation with:

Ryan Miller, SVP & Dy & GM, Global Financial Services, Persefoni

#### 10:05

## Introduction to Business for Societal Impact (B4SI): A Social Impact Standard and how PE managers can apply

- How to measure and manage investments for social impact using B4SI
- Opportunities for education internally and communication externally when using the standard —
- To what extent is the information provided useful in fundraising and value creation
- Case studies of PE firms using the standard

Moderator: Mirja Weidner, ESG Director, Charterhouse Capital Partners

Clodagh Connolly, Global B4SI Director, Business for Societal Impact, Business for Societal Impact/SLR

Matt Sparkes, Chair, B4SI

#### 10:35

#### Adding value through data at every stage of the investment process

- What providers are out there to simplify data collection and aggregation?
- Working with data providers to make their offerings relevant to PE
- Integrating ESG data with other areas of value creation
- How to avoid data collection being more onerous than useful

Moderator: Anders Klinkby, Managing Director, Position Green Advisory Christy Cooke, EMEA Lead, Private Capital, EcoVadis Sylvain Forté, CEO, SESAMm

Private Equity International

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Kavita Jadeja, Director, Sustainability, EQT

Afolabi Oliver, Director, Operational Due Diligence - ESG Officer, Aksia

Manuela Fumarola, Head of ESG, Private Equity, Aberdeen Standard Investments

11:10

Coffee and networking

#### 11:35

#### Moving beyond data to add tangible value at the portfolio level

- Is PE too obsessed with data? Does it really drive value?
- Creating impact to add real value
- Facilitating value creation with limited resources at the fund level
- Using case studies to demonstrate value to management teams

Moderator: Andrew Mather, Strategic Sustainability Consulting, Ramboll UK Christy Cooke, EMEA Lead, Private Capital ESG Solutions, EcoVadis Caroline Löfgren, Chief Sustainability Officer, Hg Jérôme Kamm, Investment Director – Direct Equity, Hamilton Lane Fabio Ranghino, Partner and Head of Strategy & Sustainability, Ambienta

#### 12:10

#### ESG considerations when investing in energy over the next decade

- How does the war in Ukraine impact energy investing today and in the future?
- How should investors think about investing in fossil fuel-based companies vs renewables or other major positive contributors to the energy transition?
- To what extent is the current investment opportunity set attractive for long term investors?
- What are views on investing in newer technologies that could be critical to a successful energy transition (eg, hydrogen, carbon capture, nuclear)?

Moderator: Shane Power, Associate Director of Investments, NTR
Stan Miranda, Founder and Chairman, Partners Capital
Shane Swords, Managing Director, Head of Investor Relations, NextEnergy Capital
Minal Patel, Junior Partner, Greencoat Capital
Saleh Panahi, Managing Director, Private Equity, Blackstone

#### 12:45

#### How should boards engage with portfolio companies on ESG

Diversity, equity & inclusion: working with portfolio companies to drive positive change

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- How to work with the portfolio on issues that the fund itself is still struggling to address internally
- Engaging management teams in businesses with less obvious ESG issues
- Case studies of successfully changing portfolio companies

Moderator: Maria Liby-Troein, Associate Partner, Bain & Company

Robert Sroka, ESG Director, Abris Capital Partners

Simon Witney, Senior Consultant, Travers Smith

Patricia Winton, Senior Vice President & Global Head of ESG Corporate, Bain Capital

13:15

Lunch

#### 14:00

#### Why human rights are moving up the ESG agenda

- The importance of human rights in due diligence: has private equity been slow to take this seriously?
- Tips for defining human rights for specific portfolio companies in different sectors
- How are investor demands on human rights changing?
- Debunking the myth that social issues cannot be measured

Moderator: Christopher Springham, Formerly VP - Communications and Sustainability, LM Wind

**Power GE Renewable Energy Business** 

Simon Whistler, Head of Real Assets, UNPRI

Phil Davis, Director of ESG, Helios Investment Partners

Kate McKeon, Director, Head of Sustainability, InfraRed Capital Partners

14:30

#### Regulatory workshop: sustainability regulation for private markets

Led by Travers Smith, the room will be split up into small group discussions to discuss the latest developments in regulation and practical approaches to them.

**Hosted by** Simon Witney, Tim Lewis, Danny Riding, Henriika Hara, Sarah-Jane Denton and John Buttanshaw (**Travers Smith**)