

Global Summit Berlin 2022





2022 Agenda

Monday 21 March

Emerging Markets Forum | Social Infrastructure Forum | ESG & Sustainability Forum

Tuesday 22 March

Global Investor Forum - Day one

Wednesday 23 March

<u>Global Investor Forum – Day two</u>

Thursday 24 March

Energy Transition Forum | Digital Infrastructure Forum | Infrastructure Debt Forum

Monday 21 March

Emerging Markets Forum	Social Infrastructure Forum	ESG & Sustainability Forum
09:10 - 09:30 Introduction from Infrastructure Investor and Welcome from the chair	09:10 – 09:30 Introduction from Infrastructure Investor and Welcome from the chair Mark Moseley, Principal, Moseley Infrastructure Advisory	09:10 – 09:30 Introduction from Infrastructure Investor and Welcome from the chair Chris Heathcote, Independent
09:30 - 10:15	Services 09:30 - 10:15	09:30 – 10:15
How have emerging markets fared two years on from inception of the pandemic	Opening panel session: Re-defining social infrastructure	What the EU taxonomy & SFDR means for infrastructure funds
 How government spending in emerging markets has been impacted by covid-19 Innovation in financing models to bring infrastructure development back on track in the emerging economies The impact of the pandemic on PPPs and new projects Deniz Harut, Executive Director, Pollination Viktor Kats, Managing Partner, Augment Infrastructure Morgan Landy, Senior Director, Global Infrastructure, IFC Prerna Soni, Vice President, Invest India Moderator: Ziad Alexandre Hayek, President, World Association of PPP Units & Professionals 	 How the market now defines and measures social infrastructure Identifying the gaps in social infrastructure investment Identifying where the boundary is between social infrastructure and real estate and where investors can seek returns John Anderson, Global Head Corporate Finance & Infrastructure, Manulife Asset Management Annette Bannister, Managing Director, MetLife Investment Jim Hennessy, Managing Director, Head of P3 Business Development, Harrison Street Alina Osorio, President, Fiera Infrastructure Romain Py, Managing Director, Arjun Infrastructure Partners 	 What are the challenges around implementation? What will make more infra funds sign up to science-based targets? Seeing the taxonomy and SFDR as more of an opportunity than a burden for managers Jemima Atkins, Portfolio Manager, Allianz Global Investors Gwen Colin, ESG Director, Vauban Infrastructure Partners Rhianydd Griffith, Senior Vice President, Federated Hermes Infrastructure Valeria Rosati, Senior Partner, Vantage Infrastructure Moderator: Aurelien Reynolds, Associate, GRESB
 10:15 – 11:00 The role of emerging markets in paving the way towards a greener planet What private investors are doing in relation to aiding climate adaptation The implications and opportunities that came out of COP-26 in relation to strengthening emerging market infrastructure climate 	 10:15 – 11:00 Healthcare as an independent asset class How healthcare investment compares to infrastructure or private equity How healthcare investment priorities have developed, post Covid, with changing demographics How investing in healthcare increases the 	 10:15 – 11:00 How investors allocations are being impacted by ESG strategies of funds How are investors working with fund managers on more challenging investments? When and why are allocations being withdrawn due to ESG issues? Views on infra managers compared to other
resilience	risk curve compared to the traditional sub sectors of infrastructure	Peter Brodehser, Head of Infrastructure Investments, Ampega

 How to mitigate the disproportionate exposure to climate change in emerging markets Leticia Ferreras, Portfolio Manager, Development Finance, Allianz Global Investors Darius Lilaoonwala, Managing Partner, Augment Infrastructure Opuiyo Oforiokuma, Senior Director, Strategy and Investor Relations, Africa50 Sarvesh Suri, Director, MIGA World Bank Group Moderator: Cathy Granneman, Associate, Infrastructure, GRESB 	Monika Bednarz, Director, Lagrange Financial Advisory Zun-Gon Kim, Partner and Director, Boston Consulting Group Adam Ringer, Partner, AMP Capital	Annachiara Marcandalli, Partner & European Head of Sustainable and Impact Investing, Cambridge Associates Amarik Ubhi, Partner, Global Head of Infrastructure, Mercer Moderator: James Armstrong, Managing Partner, Bluefield Partners
	11:00 – 11:30 Coffee and networking	
 11:30 – 12:15 How to identify the correct financing models in emerging market investment How different governmental bodies are attempting to make their markets more attractive to private capital and deliver a successful transition to greener economies The evolving role of MDBs in emerging market investments What needs to be done to streamline the link from private capital to projects within emerging markets Aditi Bhattacharya, Investment Specialist, Asian Development Bank Tomas Janeba, President, Czech Infrastructure Association Matthew Jordan-Tank, Director, Sustainable Infrastructure Policy & Project Preparation, EBRD Mujde Zeyne, Senior Advisor, Istanbul PPP Center of Excellence Moderator: Helga Van Peer, Lawyer & Non-Exec Board Member, Helga Van Peer 	 11:30 – 12:15 Doing well and doing good: the opportunities and limitations of impact investing How social infrastructure is a means to achieving the SDGs How institutional investors navigate 'greenwashing' when investing in social infrastructure How investors add quantitative assessments of the ESG credentials of their portfolios Gaston Brandes, Head of Institutional Portfolio Manager Private Real Estate EMEA, Franklin Templeton Peter Gladwell, Group Social Impact & Investment Director, Legal & General Sophie Kazmierczak, Sustainable Finance Manager, NEXT Generation Invest GmbH Darren White, Associate Director ESG, Major Projects Advisory, KPMG Moderator: David Thomas, Director, Business Development, GRESB 	 11:30 – 12:15 Making ESG data useful Is the industry moving closer to standardisation of ESG data and reporting? Examples of data adding to multiple paid at exit How are LP requests changing? To what extent are reams of data being made use of in value creation Joss Blamire, Infrastructure Director, GRESB Claire Curtin, Head of ESG, Pension Protection Fund Silva Deželan, ESG Director, Stafford Capital Partners Kate McKeon, Head of Sustainability, InfraRed Capital Partners Moderator: Mary Nicholson, Head of Responsible Investment, Macquarie Asset Management
12:15 – 13:00 Growth of impact investing in emerging markets	12:15 – 13:00 Building back better? The global outlook on social infrastructure	 12:15 – 13:00 Introduction to the iCi Infrastructure group Update on latest the ICI, what are the priorities?

 How institutional investors can navigate the different regulation requirements within emerging markets Identifying best practice in impact investing in the emerging markets Managing and controlling supply chain to help the move to net-zero Jenny Koh, Founder, 3iadvisory Katherine Stodulka, Partner, Sustainable Finance, SystemIQ Jens Thomassen, Partner, A.P. Moller Capital Moderator: Hans-Peter Egler, International Expert in Sustainable Infrastructure and Sustainable Value Chains, South Pole Group 	 What impact the Biden administration and the <i>Build Back Better</i> initiative had on the social infrastructure landscape in the US What social infrastructure looks like in the emerging markets Identifying if infrastructure investors are deploying capital in the right assets that countries need most François Bergere, Executive Director, LTIIA (Long-term Infrastructure Investors Association) Thomas Maier, Senior Advisor, Global Infrastructure Hub Moderator: Georg Inderst, Principal, Inderst Advisory London 	 How collaboration can help infrastructure lead the way Differences and similarities between the approach of infra and PE funds What tools are available on climate risks and opportunities in infrastructure? Felix Heon, Sustainability Director, Antin Infrastructure Partners Pierre Klemas, Sustainability Managing Director, Ardian Anne-Noelle Le Gal, Investment Director, Vantage Infrastructure Moderator: Simon Whistler, Senior Specialist, UNPRI
	13:00 – 14:00 Networking lunch	
 14:00 – 15:00 Themed Roundtables Public-Private Partnership – engaging institutional investors Adapting risk management models in the emerging markets Achieving the SDGs and net-zero in emerging markets Landscape of digital investment Inderbir Singh Dhingra, Head IFC Global Infrastructure Fund, IFC Asset Management Company Energy supply in the emerging markets Transportation infrastructure in the emerging 	 14:00 – 14:30 Fireside Chat: How to put the S in ESG Why investors should pay more attention to social issues in addition to environmental considerations What key social issues the infrastructure investment industry should be highlighting LP demands from managers on ESG due diligence Paul Buckley, CEO, First Avenue Moderator: Zak Bentley, Americas Editor, Infrastructure Investor 	 14:00 – 14:40 The implications of COP-26 on investing in emerging markets Defining what is meant by the just transition Managing social issues when investing in EM Examples of successful EM investments which had a positive impact Amal-Lee Amin, Director, Climate Change, CDC Group Tariye Gbadegesin, Managing Director and Chief Executive Officer, ARM-Harith Infrastructure Shami Nissan, Head of Sustainability, Actis Moderator: Catharina Dyvik, Director, Sustainable Finance, Director
markets	14:30 - 15:00	SYSTEMIQ 14:40 - 15:00
	'Introduction to the ESG convergence project' presentation	What is the FAST-Infra initiative?
	Claudia Hobl-Felbermayr, Partner, Boston Consulting Group	 Background to how it has developed Why it could be a game changer for investors How to get involved
		Brett Orlando, Founder & Director, Net Zero Capital Advisory

15:00 – 15:30 Coffee & networking		
 15:30 – 16:15 The energy transition landscape in growth markets How the global energy mix needs to change to meet growing demand, and how this can be done sustainably What grid investment opportunities look like in frontier economies The role base-load technology like large scale waste-to-energy and more efficient fossil fuels must play in the near future Rahul Agarwal, Vice President, Invest India Daniel Calderon, Co-Founder & Managing Partner, Alzacar Energy Rajesh Hemnani, Investment Manager, CDC Group Lars Holm, Partner, Center of Energy Impact, BCG Mark Meldrum, Director, SystemIQ 	 15:30 - 16:15 Treading carefully – the role of energy transition in moving towards net zero How suppliers are managing the demand for social consideration in energy models in regards to supply chain Which decarbonisation avenues receive the most substantial social acceptance How to improve the measurement of local consequences, including employment efforts, of moving towards net zero Gabrielle Durisch, Global Head of Sustainability Commercial Insurance and Group Underwriting, Zurich Insurance Andrew Harris, Principal, North Sky Capital Jim Hughes, Managing Partner, EnCap Investments Moderator: Mark Moseley, Principal, Moseley Infrastructure Advisory Services 	 15:30 – 16:15 Biodiversity and Infrastructure: managing risk and adding value Assessing the implications of COP-15 for investors Outlining why the issue is so important from a risk perspective Case studies of where addressing biodiversity has added value Matthias Kopp, Head of Sustainable Finance, WWF Germany Sam Lissner, Principal, Ridgewood Infrastructure Christian Wertli, Head of Infrastructure Solutions, Swiss Re Corporate Solutions Moderator: Martin Bresson, Public Affairs Director, Invest Europe
 16:15 – 17:00 The digital revolution in emerging economies Finding a place for fibre, towers and data centres within the emerging markets in a 5G world How 5G and AI are contributing to eliminating the digital divide and connecting emerging economies How covid-19 impacted the digital investment landscape, from rising digital provider demands to supply chain disruption Deepali Bahl, Managing Director, Augment Infrastructure Oliver Bradley, Managing Director, Digital Infrastructure Investing, Macquarie Capital Marie-Laure Mazaud, Chief Executive Officer, STOA Infra Energy Olusola Lawson, Managing Director and Co-Head, African Infrastructure Investment Managers Moderator: Lance Crist, Global Equity Head of Infrastructure, IFC 	 16:15 – 17:00 The role, challenges, and changes of PPP structures How to manage the strain on the public purse as we enter the post pandemic era What has been learnt from PPP models based in developed markets How returns have been compressed and the way to offset it Jason Murphy, Co-Founder & CEO, Centrus Advisors Olivier Sueur, Senior Portfolio Manager – Infrastructure Funds, RiverRock 	 16:15 – 17:00 Investor and Manager Scenario Session: Deal or No Deal The session will highlight the increased role of ESG in due diligence. A fund manager and an institutional investor will discuss a hypothetical investment opportunity with ESG issues. They will ask the questions they would ask in a real investment situation with specific infrastructure assets and reflect on the ESG risk of the investment. The audience will then be given the opportunity to quiz the presenters on their decisions and decide whether they would themselves invest. Recep Cag Kendircioglu, Global Head of Infrastructure Equity, Manulife Daniel Egli, Head of Project Acquisition / Investment, IKAV Facilitator: Anders Klinkby, Managing Partner, Klinkby Enge

 17:00 – 17:45 Mitigating the perception of risk in emerging market investment How to mitigate against currency exposure How government bodies reduce the perception of political risk in unstable environments Risk mitigation initiatives by the MDBs and their role in climate change Jaime Guillen, Principal & Partner, Mexico Infrastructure Partners Florian Münkle, Vice President, Infrastructure & Energy, Global Equity, DEG - Deutsche Investitions- und Entwicklungsgesellschaft Karsten Sinner, Head of Infrastructure Funds and Regional Head Funds in North Africa, the Levant and Turkey, EBRD Moderator: Hubert Danso, CEO & Chairman, Africa Investor Group 	 17.00 – 17.45 Social infrastructure investment vehicles: the old and the new Identifying why there's a limited number of social infrastructure funds To what extent are social infrastructure cashflows dependant on government funding The importance of scale and whether there's a niche for smaller funds Michael Feith, Policy Officer- InvestEU, European Commission Thomas Kalthoefer, Senior Principal, Infrastructure Investments, DWS Eugene Zhuchenko, Founder & Director, ETORE Advisory	 17.00 – 17:45 Networking roundtables discussion Biodiversity Simon Whistler, UNPRI Emerging Markets Virginie Vitiello, STOA Infra & Energy Deal or No Deal Anders Klinkby, Klinkby Enge ICI Initiative Felix Heon, Antin Infrastructure Partners ESG & Fundraising Kendall Uggla Q-Energy EU Taxonomy & SFDR Martin Bresson Invest Europe
17:45 Closing comments from the chair		
Gala Reception		

Tuesday 22 March Global Investor Forum

08:30 - 08:50

Welcome from Infrastructure Investor

Nicholas Lockley, Director, EMEA Events, PEI Media Group

08:40 - 08:50 Chair's welcome

Ali Miraj, Director, Infrastructure Finance, ING Bank

08:50 – 09:30 Keynote panel: Putting COP26 promises into action: what infrastructure investors can do today

- How COP26 and climate change are affecting portfolio valuations
- Asset utilisation how asset valuation will develop over the next decade
- Greenfield resilience and brownfield adaptation what does building back better mean in this context?

Joost Bergsma, CEO & Managing Partner, **Glennmont Partners** Gwenola Chambon, CEO & Managing Partner, **Vauban Infrastructure Partners** Chris Leslie, Executive Director & Global Head of Sustainability, **Macquarie Asset Management** Hajir Naghdy, Senior Managing Director, Head of Asia & Middle East, **Stonepeak** Gijs Voskyl, Partner, **DIF Capital Partners**

Moderator: Partner, Boston Consulting Group

09:30 – 10:10 Is infrastructure adapting for a changing climate?

- Beyond clean energy looking at energy storage, smart grids, decarbonisation and nature-based infrastructure
- Putting a price on physical climate risk
- Why adaptation and resilience can make a project bankable

Laurent Chatelin, Managing Partner, **Eurazeo Infrastructure Partners** Declan O'Brien, Head Infrastructure Research & Strategy, UBS Asset Management, **Real Estate & Private Markets** Valeria Rosati, Partner, **Vantage Infrastructure**

Moderator: Lily Marcel, Senior Associate, Clifford Chance

10:10 – 10:50 Keynote: Learn the art and science of leadership with Gillian Tett's anthropological take on business

- Learning how to make better decisions, navigate risk and work out what our peers are really thinking
- Empathising with alternative views and looking back at yourself with more perspective
- Avoiding tunnel vision and identifying 'social silences' which can block change

Gillian Tett, Chair of the Editorial Board and Editor-at-Large, US, Financial Times

Followed by Q&A with: Nicholas Lockley, Director, EMEA Events, PEI Media Group

10:50 – 11:20 Coffee and networking

11:20 – 12:00 Keynote: Cyber security, critical national infrastructure and digitisation - what could possibly go wrong?

Tackle cybersecurity risk with award-winning NY Times journalist Nicole Perlroth of CISA as she discusses critical national infrastructure, digitisation and more.

Nicole Perlroth, Advisor, Cybersecurity and Infrastructure Security Agency (CISA)

Followed by Q&A with: Nicholas Lockley, Director, EMEA Events, PEI Media Group

12:00 - 12:40

The infrastructure scorecard: a deep dive on opportunities in the US infrastructure market

- Assessing the Biden administration through an infrastructure lens
- Getting the bipartisan framework working: what the investor community needs to see
- State-level developments on introducing or upgrading P3 legislation

Marc Ganzi, Chief Executive Officer, **Digital Bridge**

Vittorio Lacagnina, Managing Director & Head of Business Development, **Private Infrastructure Partners Group** Ross Posner, Managing Partner, **Ridgewood Infrastructure** Mark Weisdorf, Managing Partner, **Mark Weisdorf Associates**

Moderator: Irene Mavroyannis, Managing Partner, Private Capital Advisory, Infrastructure/Renewables/Sustainable Investing, Sera Global

12:40 – 13:50 Networking lunch

Stream A - Sectors and strategies in focus	Stream B - The energy transition examined
13:50 - 14:30 Digital and smart infrastructure: discussing risk and opportunity across the sector	13:50 -14:30 Defining the energy transition: debating the changing shape of the energy market
 FTTH - still the key investment opportunity or getting overheated? Beyond fibre, towers and data centres: new areas of digital examined Driving growth and monetizing total addressable market: key questions for investors to ask of management teams 	 Managing the transition to clean energy and what it means for funds and investors in the space Making sure the right team and expertise is in place for a change of strategy How to get investors comfortable with executing a net-zero product
Jason Cogley, Managing Director, Fiera Infrastructure Kriti Madan, Vice President, Northleaf Capital Partners Ravi Parekh, Managing Director, GCM Grosvenor Melannie Pyzik, Managing Director - Head of Investor Solutions, Argo Infrastructure Partners Steven Marshall, Chairman, Cordiant Digital Infrastructure	Rhianydd Griffith, Senior Vice President, Federated Hermes Infrastructure Andrew Pike, Partner & co-Head of Infrastructure and Power, Ares Management Daniel von Preyss, Head of PE/Infrastructure, Executive Director, Impax Asset Management Kai Rintala, Managing Director, Taaleri Energia Hilary Struthers, Non-executive Director, Low Carbon
Moderator: Anish Butani, Director, bfinance	Moderator: Lawrence Slade, Chief Executive Officer, GIIA
14.30 - 14.40	Switchover time
14.40-15.20	14.40-15.20

The roadmap for more sustainable transport infrastructure	Less renewable? Exploring the darker side of the energy transition
 How to decarbonise and manage road assets Key steps: managing the electrification of transport, facilitating sustainable fuels and reducing emissions Solving the decarbonisation of the entire freight supply chain 	 From reactive to pre-emptive: expanding the scope of green investment opportunities The risk spectrum, exposure by sector and technological and market risks Advancing a circular economy in the energy transition space
Dr Peter Wiedenhoff, Partner, Boston Consulting Group Moderator: Mar Beltran, Non-executive Director, Globalvia, Monegros Energy	Carolyn Arida, Managing Director, Harrison Street Uwe Fleischhauer, Managing Director, Yielco Alastair Hall, Senior Managing Director, Europe, OMERS Infrastructure
	Garret Tynan, Senior Director - European Head Infrastructure & Project Finance, KBRA Moderator: Huw Williams, Head of Investor Relations, Department for Business, Energy and Industrial Strategy (BEIS)

15:20 – 15:50 Coffee and networking

15:50 – 16:20 Achieving net zero: the case for new nuclear and RAB financing

- The importance of decarbonising the electricity grid
- How the regulated asset base model can bring down the cost of financing new nuclear
- Taking the lead on climate-smart investments for the future

Declan Burke, Director, Nuclear Projects & Development, Department for Business, **Energy and Industrial Strategy (BEIS)** Julia Pyke, Financing & Economic Regulation Director, **Sizewell C** Stephen Vaughan, **Rothschild & Co**

Moderator: John Moylan, Senior Media Advisor, Stonehaven

16:20 – 17:00 Global Keynote Panel: The big ideas shaping the industry in 2022 and beyond

- The race to net zero is the infrastructure industry doing enough?
- A results business: the latest on manager selection and performance monitoring
- Looking to the future: identifying and expanding into new sectors

Torbjorn Caesar, Senior Partner, **Actis** Masoud Homayoun, Director, **EQT** Surinder Toor, Managing Director, **Arjun Infrastructure Partners**

Moderator: Bruno Candes, Partner, Infravia Capital Partners

17:00 – 17:40 The state of play: examining investor strategies in 2022 and beyond

- Top-down institutional preference, changing risk appetites and what gets the CIO interested
- A look at the disparity in investor interest for growth/core+ strategies versus core and supercore
- Balancing the investor portfolio in a post-pandemic environment

Jean-Pascal Asseman, Head of Infrastructure Investments, **AXA** Manuel Dusina, Head of Infrastructure, **Phoenix Group** Bas Holsappel, Portfolio Manager, Real Assets, **Achmea Investment Management** Felipe Ortiz, Managing Director, Infrastructure, **Brookfield** Chantale Pelletier, Global Head of Infrastructure, **Schroders**

Moderator: Benjamin de Blegiers, Partner, Clifford Chance

17.40 – 17.50 Chair's summary and close of day one

Wednesday 23 March

Global Investor Forum

08:00 – 09:00 Investor-only Think Tank session (by invite only)

Themes include:

- Consolidating manager relationships separate and managed accounts, co-investments and more
- Creating investment structures and products to suit changing investor portfolio construction
- Alignment of interest issues management fees, carry structures and assessing performance

09:00 - 09:15 Chair's welcome back

09.15 – 10.00 Keynote: A roadmap for the infrastructure asset class

- Infrastructure market trends The 3D's: decarbonisation, digitalisation, decentralisation
- Where is money moving? New markets, sectors and the outlook for emerging market infrastructure
- Trends in motion where are deals being done in the space?

Macky Tall, Partner & Chair Infrastructure Group, The Carlyle Group

Interviewer: Kalliope Gourntis, Editor, Infrastructure Investor

10:00 – 10:40 **Keeping the license to operate: the growing role of social issues in infrastructure**

- Creating more sustainable businesses by improving social indicators
- Why social issues are as material as environmental and governance
- The new wave: how to address socioeconomic equality; diversity, equality and inclusion, digital rights and land issues

Gordon Bajnai, Partner & Global Head of Infrastructure, **Campbell Lutyens** Lucy Dale, Director, Infrastructure Debt, **Blackrock** Michael Hoverman, Managing Director & Head of Global Partners Group, **CIM Group**

Michael Ryan, Chief Executive Officer, Dalmore Capital Eugene Zhuchenko, Founder, ETORE Advisory

Moderator: Irina Frolova, Head of Asset Management, Infrastructure PGGM

10:40 – 11:10 Coffee and networking

11:10 – 11:50 Has the market accurately assessed valuations post-pandemic?

- Getting frothy: assessing prices for renewables and digital assets during the pandemic
- Public or private? Assessing differences in valuations between listed assets and those in the private markets
- Great expectations: how assumptions around the pandemic recovery, policy agendas and changing cost of capital should impact returns

Nick Langley, Managing Director, Portfolio Manager, **ClearBridge Investments** Kevin Warn-Schindel, Managing Director, **Harbourvest Partners** Dominik von Scheven, Senior Equity Investment Manager, **HSBC Asset Management** David Walsh, Managing Director, **Goldman Sachs**

11:50 – 12:30 Assessing the Fit for 55 package and the European outlook going forward

- Green infrastructure needs and the EU sustainable finance strategy
- Sectors in focus: key opportunities in energy, transport, and urban infrastructure
- How quickly are the deals going to start arriving?

Jean-Francis Dusch, Managing Director, Global Head of Infrastructure & Structured Finance and CIO Infrastructure Debt (BRIDGE), Edmond de Rothschild Renaud de Matharel, CEO & Managing Partner, Cube Infrastructure Managers

12:30 – 13:30 Networking lunch

13:30 – 14:20 Keynote: Is Liberalism Obsolete?

Francis Fukuyama, the legendary political scientist and author, asks whether liberalism is obsolete. Liberal democracies are in retreat and under attack from both the Right and the Left. Francis will dissect what has gone wrong and explain how to fix it.

Francis Fukuyama, Political Scientist, Stanford University

Followed by Q&A with: Nicholas Lockley, Director, EMEA Events, PEI Media Group

14:20 – 15:00 Getting things moving again: the plan for transportation infrastructure

- More PPPs and where the development will happen: Ports, roads, airports and more
- The recovery of toll roads: more managed lanes, demand data and the future procurement process
- Undervalued assets and buying opportunities for transport investors

Dominic Helmsley, Head of Economic Infrastructure, **abdrn** Damien Mitchell, First Vice President, Investments, **CIM Group** Matthew Norman, Global Head of Infrastructure, **Credit Agricole CIB**

Moderator: Adam Smallman, Director of Membership Programs, PEI Media Group

15:00 – 15:30 Coffee and networking

15:30 – 16:10 The evolution of asset management before, during and after the pandemic

- How investors have managed their assets amid global travel restrictions
- Going digital: The importance of data and analytics in value creation
- AI, machine learning and more: Looking at innovation in infrastructure asset management

Rick Shotri, Founder and Managing Partner, Digital **Alpha Advisors** Jonathan Stevens - Global Head of Asset Management, Infrastructure Debt, **BlackRock**

16:10 – 16:50 **Keynote interview: How to get climate adaptation right]**

- Investing in resilience and why solutions are needed now
- Which assets face the greatest adaptation issues and why?
- Developing greater collaboration between the public and private sectors

16:50 - 17:30

Rising valuations: The imperative to innovate for today's green infrastructure investor

- Strategies to deliver returns despite increasing valuations
- How increasing market complexity is risk and opportunity for asset owners
- Re-evaluating partnership strategies to combat market complexity
- Embracing business model evolution

Moderator: Ekow Yankah, Founder, RealPort

17:30 – 17:40 Chair's summary and close of Global Investor Forum

Thursday 24 March

Energy Transition Forum	Digital Infrastructure Forum	Infrastructure Debt Forum
08:45 – 09:00	08:45 – 09:00	08:45 - 09:00
Introduction from Infrastructure Investor and welcome from the chair	Introduction from Infrastructure Investor and welcome from the chair	Introduction from Infrastructure Investor and welcome from the chair
Lawrence Slade, Chief Executive Officer, Global Infrastructure Investor Association	Alessandro Ravagnolo, Partner, Analysys Mason	Agnes Mazurek, Senior Consultant
09:00 - 09:40	09:00 - 09:40	09:00 - 09:40
Navigating the energy transition post COP-26 and looking towards COP-27 • Are the decarbonisation pathways fast	Opening panel session: Here to stay: a hybrid world driving digital infrastructure investment	Opening panel session: The new core infrastructure? How debt is providing security & opportunity for forward-thinking investors
 enough to avoid a disorderly transition? What is the role of gas and nuclear in the energy transition? What has the recent energy crisis told us about gas's future energy markets? How do investors support the broad economy transition while meeting their firm's portfolio goals for carbon reduction and net zero? Michael Bonte-Friedheim, Founding Partner & Group CEO, NextEnergy Group Xanthe Kueppers, Head of Investor Relations, Sizewell C Constantin von Wasserschleben, Managing Director, IKAV Jiri Zrust, Partner and Head of Infrastructure, CVC Capital Partners Moderator: John Anderson, Global Head Corporate Finance & Infrastructure, Manulife, Chair, UN PRI Infrastructure Advisory Committee 	 The economics and market factors driving the charge towards increasing capital deployment Edge computing and other sub-sectors at the forefront of digital infrastructure acceleration Moving from a necessity to a priority – digital infra's evolving role in LPs portfolios Chris Hogg, Senior Investment Director, Digital Infrastructure, Amber Infrastructure Thor Johnsen, Head of Digital Infrastructure, Triple Point Investment Management Ljudmila Popova, Director, Digital Infrastructure, NIBC BankThor Moderator: Zak Bentley, Americas Editor, Infrastructure Investor 	 Fewer defaults and higher recoveries? The reasons why infra debt is outperforming other alternative credit strategies The big names and big launches flooding to market as the asset class matures Can debt overtake equity as the core infrastructure class of the future? Monika Bednarz, Director, Lagrange Financial Advisory Glenn Fox, Global Head of Infrastructure Debt Investments, HSBC Asset Management Jean-Francis Dusch, CEO, Edmond de Rothschild UK, CIO Infrastructure Debt, Edmond de Rothschild AM UK Benjamin Hemming, Head of Infrastructure Debt, MEAG Munich ERGO Erik Savi, Global Head of Carlyle Infrastructure Credit, Carlyle Moderator: Tharshini Ashokan, Reporter, Infrastructure Investor
 09:40 – 10:20 Generating stable returns in volatile energy markets How are fund managers putting dry powder to work in such a competitive space? 	09:40 – 10:20 Panel session: The role of digital infrastructure in achieving sustainability targets	09:40 – 10:20 Panel session: Investor views on infrastructure debt opportunities in 2022 and beyond

 Opportunities to support companies' growth as opposed to buying assets at high prices To what extent are investors comfortable with some of the more innovative strategies? The challenges of operating in the same markets as large corporates and strategics with different priorities Michael Ebner, Managing Director, KGAL Investment Management Jordi Francesch, Head of Asset Management, Glenmont Partners Alberto Ponti, Head of Strategy & Business Development, F2i Moderator: Louisa Yeoman, Founder, Astrid Advisors 	 COP26, SFDR and more – examining the increased sustainability spotlight on infrastructure investments Addressing issues around power consumption and energy efficiency of certain assets How are digital infrastructure funds rising to the challenge? Timo Buijs, Director, Project Finance Digital Infrastructure, ABN AMRO James Magor, Director, Sustainability, Actis Matias Sottile, Founder, Ayres Partners Lea Zhang, Investment Director – Partner, Vauban Infrastructure Partners Moderator: Dr. Dmitriy Antropov, Co-Head Private Infrastructure Integrated Investments, Partners Group 	 Amidst the continuing evolution & definitions of alternative assets, where does infrastructure debt sit in LP portfolios? Funds vs separately managed accounts (SMAs) – what are most appealing to LPs at present and why? Why LPs are choosing infrastructure debt as their route towards diversification and a broader debt mandate Dimitar Lambrev, Senior Portfolio Manager, Infrastructure Investments, UNIQA Capital Markets Jerome Neyroud, Head of Infrastructure Debt, Schroders Bob van de Straat, Senior Portfolio Manager, Infrastructure Debt & Project Finance, NN Investment Partners Moderator: Anish Butani, Senior Director, bfinance
 10:20 – 11:00 Asset allocators views on the latest trends in the energy transition How increased focus on ESG is seeing more investors' money flood into the energy transition Investing in asset creation: to what extent are investors comfortable with funds taking on more development risk/buying directly developers? What are investors demanding on S reporting requirements? Verena Kempe, Head of Investment Management, KENFO Jaspal Phull, Director - Real Assets, Redington Patricia Rodrigues, Member of Investment Committee, GLIL Infrastructure Holger Rossbach, Managing Director – Private Markets specialist, Cambridge Associates Moderator: Senior representative, Realport 	 10:20 – 11:00 Panel session: Assessing the evolving GP landscape and what this means for investors Increasing competition – a crowded market or space for all in the wake of unprecedented demand? Generalist infra vs dedicated digital funds – how do LPs go about identifying opportunities and what do they need to take into account? Competing with energy transition and renewables infra – what barriers does digital infra still face before it can achieve similar fundraising levels? Claudio Ghisu, Co-Head Infrastructure/Managing Director, YIELCO Investments Minesh Mashru, Senior Investment Director, Real Assets Investment Group, Infrastructure, Cambridge Associates Benn Mikula, Managing Partner & Co-CEO, Cordiant Capital Melannie Pyzik, Managing Director, Head of Investor Solutions, Argo Infrastructure Partners Rick Shrotri, Managing Partner, Digital Alpha Moderator: Adam Smallman, Director of Membership Programs, 	 10:20 – 11:00 Panel session: Moving with the times – how debt managers can improve their ESG integration The fallout from COP26 and expected impact on global infrastructure debt funds, projects and returns SFDR – operating infrastructure debt funds under articles 7, 8 & 9 Examining the 'S' and the 'G' in an era dominated by the 'E' Exerting influence as a debt investor Jane Bowes, Senior Vice President, Threadmark LLP Tim Cable, Senior Partner, Vantage Infrastructure Claus Fintzen, CIO, Infrastructure Debt, Allianz Global Investors Moderator: Agnes Mazurek, Senior Consultant

11:00 – 11:30 Coffee and networking	
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11:30 – 12:15	11:30 – 12:10	11:30 – 12:10
Electrification and the road to profitability	Panel session: The keys to success in the future of digital infrastructure	Panel session: The emergence of the green infrastructure debt brand
 Ultrafast vs. home/office charging, how do the business models compare? Assessing the EV charging business model for investors When does EV charging become a mainstream infra play? Taking stock on Government evolving frameworks for EV charging Why interoperability needs to be prioritised Massimo Resta, Partner, Zouk Capital Peter Schüemers, Co-Head of Investments, Energy Infrastructure Partners Jan Zenneck, Associate Director, Renewable & Distributed Energy, Boston Consulting Group Moderator: Senior representative, Two Birds 	 How can improved operational capabilities help funds seize emerging opportunities in small cells, enterprise fibre and other areas? Education & partnerships – working with policymakers, cities and other stakeholders to build the future Staying vigilant to disruption and reducing your exposure to technology risk Phil Cooper, Director, Digital Infrastructure Accelerator Sujoy Roy, Head of Financial Advisory, Shinsei Bank Christian Wiehenkamp, Chief Investment Officer, Perpetual Investors Moderator: Stefan Franssen, Managing Director, Investment42 	 Who's labelling their funds as 'green infrastructure debt' and what exactly does this mean? How wary should LPs be of greenwashing in these instances? Finding value and generating returns whilst working within investor demands and the EU taxonomy Berenice Arbona, Head of Infrastructure Debt, LBPAM Peter Brodehser, Head of Infrastructure Investments, Talanx Group – Ampega Asset Management Thomas Gummert, Director, Infrastructure & Project Finance, Eight Advisory Stephanie Passet, Investment Director – Infrastructure Debt, BNP Paribas Asset Management
		Moderator: Frank Dornseifer, Managing Director, BVAI
12:15 – 13:00 The opportunity of renewable investing in the US	12:10 – 12:40 Case study presentation: Tower Companies: New avenues for growth	12:10 – 12:40 Fireside chat: Project finance in emerging economies
 How is competition for developers and pricing increasing? Expectations for more expansion into the US in the coming years for Repsol and BP entities Will there be more focus on development and operational assets in the US? What technologies are most exciting in the US and what are the key difficulties? How do you approach pipeline expansion across US geographies? What returns are investors requiring for operational assets 	Jose Arias, Managing Director and Partner, Telecommunications, Boston Consulting Group	 Digital, transport, energy – where do EM opportunities lie and how do they differ from developed markets? Mitigating the perception of risk in emerging markets How EM project financing can go hand in hand with your social and environmental goals Identifying the right models and approaches for debt investments in differing regions and jurisdictions Diana Sepulveda, Senior Portfolio Manager, Infrastructure Debt Investments, HSBC Asset Management

João Costeira, Executive Director, Repsol Bernardo Goarmon, Group Chief Financial Officer, Lightsource BP James Schaefer, Senior Managing Director, Guggenheim Securities	 12:40 – 13:00 Presentation: Green data centres and achieving ESG goals Hyperscale, colocation or edge? Where is the market heading? Innovation and development in power usage effectiveness Investment opportunities in green data centres Will investors see reduced returns in exchange for greener data centres? How can this be mitigated? Dr. Christopher Stief, Founder & CEO, DCA Data Center Advisors 	Moderator: Hubert Danso, CEO & Chairman, Africa Investor 12:40 – 13:00 Presentation: Infra debt, geoeconomics and asset ownership M. Nicolas Firzli, Director-General, World Pensions Council
	13:00 – 14:00 Networking lunch	
 14:00 – 14:40 Are green hydrogen and green methanol the missing link in the energy transition? What is investable in hydrogen today? How have the hydrogen and methanol landscapes been evolving? Is blue hydrogen a necessary transitional step or is it a distraction from going green? How hydrogen can utilise existing gas networks Is there any reason to believe that the cost of hydrogen will come down as has happened with solar and wind? Helena Anderson, Founder and COO, Ikigai Capital Alicia Eastman, President, InterContinental Energy Pierre-Etienne Franc, Co-founder and CEO, FiveT Hydrogen and CEO, Hy24 Steen Lønberg Jørgensen, Partner, Copenhagen Infrastructure Partners Moderator: Mogens Holm, Associate Director, Climate, BCG 	 14:00 – 14:40 Panel session: Where do opportunities lie in the continuing global fibre rollout? Filling the fibre gap – how funds are deploying capital, striking partnerships with developers and more How will 5G play out across the key European markets and further afield? Striking the balance with overbuild risk, finding policy frameworks to suit your models and other considerations Matthias Hamel, Partner, Altman Solon Darragh Stokes, Managing Partner, Hardiman Telecoms Joeri van Bogaert, Founder & MD, Capabilities BV Moderator: Jeroen Kleinjan, Managing Director, ING Bank 	 14:00 – 14:40 Panel session: The rise and rise of higher- yielding strategies Examining the supply and demand for junior debt strategies What profile of investors are looking at this and how might this change in the coming years? Finding value across the capital structure in the quest for core-level return generation Severin Hiller, Co-Head of Infrastructure Debt, Rivage Investment Jessie Jin, Vice President, GIC Viktor Kozel, Portfolio Manager Infrastructure Debt, UBS Asset Management Benjamin Walter, Portfolio Manager, Allianz Global Investors Moderator: Hans-Peter Dohr, Founder & Managing Partner, Institutional Capital Associates

14:40 – 15:20	14:40 – 15:20	14:40 – 15:20
Mobilising investment for clean energy in	Panel session: Zeroing in on the 5G	Panel session: The cost of debt: too good to
emerging markets	revolution	be true?
 Are investors attracted to EM for opportunities? How comfortable are investors with the risk/return profile? Which EM countries and regions offer the most attractive investment opportunities? Differences in business models in EM vs. investing in developed markets: risk levels, currency levels etc Michel Andre Volle, Global Head of Funding & Investors Relation, Meridiam Sola Lawson, Managing Director & Co-Head, African Infrastructure Investment Managers (AIIM) Marcus Steinig, CFO, Harvest Waste Shane Swords, Managing Director, Head of Investor Relations, NextEnergy Group Moderator: Kirsty Hamilton OBE, Seconded Advisor - Investment, COP26 Energy Transition team 	 Weighing up risk-return profiles – how are 5G opportunities currently viewed by institutional and private investors? Multiple-input multiple-output (MIMO), indoor and outdoor distributed antenna systems (DAS) and more – explaining the technology underpinning 5G deployment Cutting though the 6G noise – how managers must focus efforts on 5G deployment across different regions Heinz Bernold, Partner and Director, Telecommunications, Boston Consulting Group Conor Plant, Managing Consultant, Hardiman Telecoms Alessandro Ravagnolo, Partner, Analysys Mason Moderator: Matthias Lang, Partner, Bird & Bird 	 What market factors are causing current debt prices to be so cheap? Is this sustainable? What should LPs and GPs alike be wary of when it comes to pricings in the coming months? Tim Floyd, Director, Westbourne Capital Philip Jacobs, Director, Aquila Capital Adil Jiva, Director, Infrastructure Debt, Scottish Widows Marguerite Polge de Combret, Vice President, Macquarie Capital Moderator: Alexander Bebov, Managing Director, BAC

 15:20 – 16:00 Is now the time for mainstream infra funds to invest in battery storage? Why hasn't the market grown as fast as some predicted in recent years? What is holding investors back? The importance of government in stimulating activity Battery storage revenue models Justin DeAngelis, Co-head Sustainable Infrastructure, Denham Capital Alex O'Cinneide, CEO & Founder, Gore Street Capital Marek Wolek, SVP, Strategy and Partnerships, Fluence, A Siemens and AES Company Moderator: Laurent Segalen, Managing Partner, Megawatt-X 	 15:20 – 16:00 Panel session: Valuations of digital infrastructure assets What trends are we seeing in valuations across digital infrastructure assets and why? How are valuations varying across digital infra hotspots and regions? Assessing current valuation methods and where the room for improvement lies Canan Anli, President, ECA Advisory Oliver Bradley, Managing Director, Macquarie Capital Waldemar Maurer, Managing Director, DTCP Rohini Pahwa, Managing Director, Arjun Infrastructure Partners Moderator: Phil Cooper, Director, Digital Infrastructure Accelerator 	 15:20 – 16:00 Panel session: Pinpointing the key infrastructure sectors ripe for debt investment in 2022 and beyond Assessing the trends driving investments in energy transition, social, digital and other infrastructure projects How sophisticated must LPs be to lead the charge when it comes to sector-specific fund selection? The where and the what - finding the right opportunities in the right regions across the globe Timo Buijs, Director, Project Finance Digital Infrastructure, ABN AMRO Burkhard Egbers, Founder, Egbers Investment Partners Stefan Wala, Managing Director, Head of Origination & Client Coverage, Kommunalkredit Austria AG Moderator: Agnes Mazurek, Senior Consultant 	
16:00 Close of conference			