



**Monday 21 March** 

Emerging Markets Forum | Social Infrastructure Forum | ESG & Sustainability Forum

**Tuesday 22 March** 

Global Investor Forum - Day one

Wednesday 23 March

Global Investor Forum - Day two

**Thursday 24 March** 

Energy Transition Forum | Digital Infrastructure Forum | Infrastructure Debt Forum

## Monday 21 March

<b>Emerging Markets Forum</b>	Social Infrastructure Forum	ESG & Sustainability Forum
09:10 - 09:30 Introduction from Infrastructure Investor and Welcome from the chair	09:10 – 09:30 Introduction from Infrastructure Investor and Welcome from the chair	09:10 – 09:30 Introduction from Infrastructure Investor and Welcome from the chair
Ziad Alexandre Hayek, President, World Association of PPP Units & Professionals	Mark Moseley, Principal, <b>Moseley Infrastructure Advisory</b> Services	Chris Heathcote, Independent
09:30 – 10:15  How have emerging markets fared two years on from inception of the pandemic	09:30 – 10:15 Opening panel session: Re-defining social infrastructure	09:30 – 10:15 What the EU taxonomy & SFDR means for infrastructure funds
<ul> <li>How government spending in emerging markets has been impacted by covid-19</li> <li>Innovation in financing models to bring infrastructure development back on track in the emerging economies</li> <li>The impact of the pandemic on PPPs and new projects</li> <li>Deniz Harut, Executive Director, Pollination</li> <li>Viktor Kats, Managing Partner, Augment Infrastructure</li> <li>Morgan Landy, Senior Director, Global Infrastructure, IFC</li> <li>Prerna Soni, Vice President, Invest India</li> <li>Moderator: Ziad Alexandre Hayek, President, World Association of PPP Units &amp; Professionals</li> </ul>	How the market now defines and measures social infrastructure     Identifying the gaps in social infrastructure investment     Identifying where the boundary is between social infrastructure and real estate and where investors can seek returns  John Anderson, Global Head Corporate Finance & Infrastructure, Manulife Asset Management Annette Bannister, Managing Director, MetLife Investment Alina Osorio, President, Fiera Infrastructure Romain Py, Managing Director, Arjun Infrastructure Partners Helmut von Glasenapp, Secretary-General, European Long-Term Investors Association  Moderator: Jim Hennessy, Managing Director, Head of P3 Business Development, Harrison Street	<ul> <li>What are the challenges around implementation?</li> <li>What are the strategic shifts taking place within the investment cycle?</li> <li>Seeing the taxonomy and SFDR as more of an opportunity than a burden</li> <li>Jemima Atkins, Portfolio Manager, Allianz Global Investors Gwen Colin, ESG Director, Vauban Infrastructure Partners Rhianydd Griffith, Senior Vice President, Federated Hermes Infrastructure</li> <li>Valeria Rosati, Senior Partner, Vantage Infrastructure</li> <li>Moderator: Aurelien Reynolds, Associate, GRESB</li> </ul>
10:15 – 11:00  The role of emerging markets in paving the	10:15 – 11:00 Healthcare as an independent asset class	10:15 – 11:00  How ESG is transforming investor views of
<ul> <li>What private investors are doing in relation to aiding climate adaptation</li> <li>The implications and opportunities that came out of COP-26 in relation to strengthening</li> </ul>	<ul> <li>How healthcare investment compares to infrastructure or private equity</li> <li>How healthcare investment priorities have developed, post Covid, with changing demographics</li> </ul>	<ul> <li>How are investors working with fund managers on more challenging investments?</li> <li>When and why are allocations being withdrawn due to ESG issues?</li> </ul>

emerging market infrastructure climate resilience
<ul> <li>How to mitigate the disproportionate exposure to climate change in emerging markets</li> </ul>
Leticia Ferreras, Portfolio Manager, Development Finance, Allianz Global Investors Darius Lilaoonwala, Managing Partner, Augment Infrastructure Opuiyo Oforiokuma, Senior Director, Strategy and Investor Relations, Africa50 Infrastructure Acceleration Fund

Sarvesh Suri, Director, MIGA World Bank Group

Moderator: Cathy Granneman, Associate, Infrastructure, GRESB

 How investing in healthcare increases the risk curve compared to the traditional sub sectors of infrastructure

Monika Bednarz, Director, **Lagrange Financial Advisory** Zun-Gon Kim, Partner and Director, **Boston Consulting Group** Adam Ringer, Partner, **AMP Capital** Kerstin Schmidt, Senior Investment Manager, **Siemens Financial** 

Moderator: Diederik de Koe, Senior Consultant, Sweco

Services

 Views on infra managers compared to other private market strategies

Peter Brodehser, Head of Infrastructure Investments, **Ampega** Michael Hoverman, Managing Director and Head, Global Partners Group, **CIM Group** 

Annachiara Marcandalli, Partner & European Head of Sustainable and Impact Investing, **Cambridge Associates**Amarik Ubhi, Partner, Global Head of Infrastructure, **Mercer** 

Moderator: James Armstrong, Managing Partner, Bluefield Partners

### 11:00 – 11:30 Coffee and networking

<ul> <li>11:30 – 12:15         How to identify the correct financing models in emerging market investment         </li> <li>How different governmental bodies are attempting to make their markets more attractive to private capital and deliver a successful transition to greener economies</li> <li>The evolving role of MDBs in emerging market investments</li> <li>What needs to be done to streamline the link from private capital to projects within emerging markets</li> <li>Aditi Bhattacharya, Investment Specialist, Asian Development Bank         Tomas Janeba, President, Czech Infrastructure Association Matthew Jordan-Tank, Director, Sustainable Infrastructure Policy &amp; Project Preparation, EBRD     </li> <li>Moderator: Helga Van Peer, Lawyer &amp; Non-Exec Board Member, Helga Van Peer</li> </ul>	<ul> <li>11:30 – 12:15         Doing well and doing good: the opportunities and limitations of impact investing         <ul> <li>How social infrastructure is a means to achieving the SDGs</li> <li>How institutional investors navigate 'greenwashing' when investing in social infrastructure</li> <li>How investors add quantitative assessments of the ESG credentials of their portfolios</li> </ul> </li> <li>Peter Gladwell, Group Social Impact &amp; Investment Director, Legal &amp; General         <ul> <li>Sophie Kazmierczak, Sustainable Finance Manager, NEXT Generation Invest GmbH</li> <li>Darren White, Associate Director ESG, Major Projects Advisory, KPMG</li> </ul> </li> <li>Moderator: David Thomas, Director, Business Development, GRESB</li> </ul>	<ul> <li>11:30 – 12:15</li> <li>Making ESG data useful</li> <li>Is the industry moving closer to standardisation of ESG data and reporting?</li> <li>Examples of data adding to multiple paid at exit</li> <li>How are LP requests changing?</li> <li>To what extent are reams of data being made use of in value creation</li> <li>Joss Blamire, Infrastructure Director, GRESB Claire Curtin, Head of ESG, Pension Protection Fund Silva Deželan, ESG Director, Stafford Capital Partners Kate McKeon, Head of Sustainability, InfraRed Capital Partners</li> <li>Moderator: Mary Nicholson, Head of Responsible Investment, Macquarie Asset Management</li> </ul>
12:15 – 13:00  Growth of impact investing in emerging markets	12:15 – 13:00  Building back better? The global outlook on social infrastructure	<ul> <li>12:15 – 13:00</li> <li>Introduction to the iCi Infrastructure group</li> <li>Update on latest the ICI, what are the priorities?</li> </ul>

For information on how to join the Global Summit, please get in touch with a member of the team.

- How institutional investors can navigate the different regulation requirements within emerging markets
- Identifying best practice in impact investing in the emerging markets
- Managing and controlling supply chain to help the move to net-zero

Bas Hamers, Advisor to the board, Harvest Waste Jenny Koh, Founder, 3iadvisory Jens Thomassen, Partner, A.P. Moller Capital

**Moderator:** Hans-Peter Egler, International Expert in Sustainable Infrastructure and Sustainable Value Chains, **South Pole Group** 

- What social infrastructure looks like in global markets
- What social infrastructure looks like in the emerging markets
- Identifying if infrastructure investors are deploying capital in the right assets that cities need most

François Bergere, Executive Director, LTIIA (Long-term Infrastructure Investors Association)
Adrian Ion, Vice President, Therme Group
Natalia Korchakova-Heeb, Global Lead for PPPs and Greenfield
Hospitals, Siemens Healthcare
Opuivo Oforiokuma, Senior Partner, Africa50 Infrastructure

Moderator: Georg Inderst, Principal, Inderst Advisory London

- How collaboration can help infrastructure lead the way
- Differences and similarities between the approach of infra and PE funds
- What tools are available on climate risks and opportunities in infrastructure?

Felix Heon, Sustainability Director, **Antin Infrastructure Partners** Pierre Klemas, Sustainability Managing Director, **Ardian** Anne-Noelle Le Gal, Investment Director, **Vantage Infrastructure** 

Moderator: Simon Whistler, Senior Specialist, UNPRI

### 13:00 - 14:00 **Networking lunch**

14:00 - 15:00

#### **Themed Roundtables**

- Public-Private Partnership engaging institutional investors
- Adapting risk management models
- Achieving the SDGs and net-zero in emerging markets
- Landscape of digital investment
- Energy supply in the emerging markets
- Transportation infrastructure in rising economies

14:00 - 14:30

**Acceleration Fund** 

### Fireside Chat: How to put the S in ESG

- Why investors should pay more attention to social issues in addition to environmental considerations
- What key social issues the infrastructure investment industry should be highlighting
- LP demands from managers on ESG due diligence

Paul Buckley, CEO, First Avenue

Moderator: Zak Bentley, Americas Editor, Infrastructure Investor

14:00 - 14:40

## The implications of COP-26 on investing in emerging markets

- Defining what is meant by the just transition
- Managing social issues when investing in EM
- Examples of successful EM investments which had a positive impact

Tariye Gbadegesin, Managing Director and Chief Executive Officer, ARM-Harith Infrastructure
Adriana Guerrero, Partner, Alcazar Energy
Nicola Mustetea, Manager, Climate Change, CDC Group
Shami Nissan. Head of Sustainability. Actis

**Moderator:** Catharina Dyvik, Director, Sustainable Finance, **SYSTEMIQ** 

	14:30 - 15:00  'Introduction to the ESG convergence project' presentation  Greg Fischer, Partner and Director, Sustainable Finance and Investment, Boston Consulting Group	<ul> <li>14:40 – 15:00</li> <li>What is the FAST-Infra initiative?</li> <li>Background to how it has developed</li> <li>Why it could be a game changer for investors</li> <li>How to get involved</li> </ul> Brett Orlando, Founder & Director, Net Zero Capital Advisory	
15:00 – 15:30 Coffee & networking			
15:30 – 16:15 The energy transition landscape in growth markets	15:30 - 16:15  Treading carefully – the role of energy transition in moving towards net zero	15:30 – 16:15  Biodiversity and Infrastructure: managing risk and adding value	
<ul> <li>How the global energy mix needs to change to meet growing demand, and how this can be done sustainably</li> <li>What grid investment opportunities look like in frontier economies</li> <li>The role base-load technology like large scale waste-to-energy and more efficient fossil fuels must play in the near future</li> <li>Rahul Agarwal, Vice President, Invest India Daniel Calderon, Co-Founder &amp; Managing Partner, Alzacar Energy</li> <li>Rajesh Hemnani, Investment Manager, CDC Group</li> <li>Moderator: Lars Holm, Partner, Center of Energy Impact, BCG</li> </ul>	<ul> <li>How suppliers are managing the demand for social consideration in energy models in regards to supply chain</li> <li>Which decarbonisation avenues receive the most substantial social acceptance</li> <li>How to improve the measurement of local consequences, including employment efforts, of moving towards net zero</li> <li>Karolina Attspodina, Co-Founder &amp; CEO, WeDoSolar GmbH Gabrielle Durisch, Global Head of Sustainability Commercial Insurance and Group Underwriting, Zurich Insurance Jim Hughes, Managing Partner, EnCap Investments</li> <li>Moderator: Mark Moseley, Principal, Moseley Infrastructure Advisory Services</li> </ul>	<ul> <li>Assessing the implications of COP-15 for investors</li> <li>Outlining why the issue is so important from a risk perspective</li> <li>Case studies of where addressing biodiversity has added value</li> <li>Matthias Kopp, Head of Sustainable Finance, WWF Germany Sam Lissner, Principal, Ridgewood Infrastructure Christian Wertli, Head of Infrastructure Solutions, Swiss Re Corporate Solutions</li> <li>Moderator: Martin Bresson, Public Affairs Director, Invest Europe</li> </ul>	
<ul> <li>16:15 – 17:00</li> <li>The digital revolution in emerging economies</li> <li>Finding a place for fibre, towers and data centres within the emerging markets in a 5G</li> </ul>	16:15 – 17:00 The role, challenges, and changes of PPP structures  • How to manage the strain on the public purse	16:15 – 17:00 Investor and Manager Scenario Session: Deal or No Deal The session will highlight the increased role of ESG	
<ul> <li>world</li> <li>How 5G and AI are contributing to eliminating the digital divide and connecting emerging economies</li> </ul>	<ul> <li>as we enter the post pandemic era</li> <li>What has been learnt from PPP models based in developed markets</li> <li>How returns have been compressed and the way to offset it</li> </ul>	in due diligence. A fund manager and an institutional investor will discuss a hypothetical investment opportunity with ESG issues. They will ask the questions they would ask in a real investment situation with specific infrastructure assets and reflect	

 How covid-19 impacted the digital investment landscape, from rising digital provider demands to supply chain disruption

Deepali Bahl, Managing Director, **Augment Infrastructure**Marie-Laure Mazaud, Chief Executive Officer, **STOA Infra Energy**Olusola Lawson, Managing Director and Co-Head, **African Infrastructure Investment Managers** 

Moderator: Lance Crist, Global Equity Head of Infrastructure, IFC

Michela Bariletti, Chief Credit Officer, **Phoenix Group**Matthew Jordan-Tank, Director, Sustainable Infrastructure Policy &
Project Preparation, **EBRD** 

Jason Murphy, Co-Founder & CEO, Centrus Advisors
Olivier Sueur, Senior Portfolio Manager – Infrastructure Funds,
RiverRock

Moderator: Lawrence Slade, Chief Executive Officer, Global Infrastructure Investor Association

on the ESG risk of the investment. The audience will then be given the opportunity to quiz the presenters on their decisions and decide whether they would themselves invest.

Recep Cag Kendircioglu, Global Head of Infrastructure Equity, **Manulife** 

Daniel Egli, Head of Project Acquisition / Investment, IKAV

Facilitator: Anders Klinkby, Managing Partner, Klinkby Enge

17:00 - 17:45

Entwicklungsgesellschaft

## Mitigating the perception of risk in emerging market investment

- How to mitigate against currency exposure
- How government bodies reduce the perception of political risk in unstable environments
- Risk mitigation initiatives by the MDBs and their role in climate change

Jaime Guillen, Principal & Partner, **Mexico Infrastructure**Partners

Florian Münkle, Vice President, Infrastructure & Energy, Global Equity, **DEG - Deutsche Investitions- und** 

Karsten Sinner, Head of Infrastructure Funds and Regional Head Funds in North Africa, the Levant and Turkey, **EBRD** 

Moderator: Hubert Danso, CEO & Chairman, Africa Investor Group

17.00 - 17.45

## Social infrastructure investment vehicles: the old and the new

- Identifying why there's a limited number of social infrastructure funds
- To what extent are social infrastructure cashflows dependant on government funding
- The importance of scale and whether there's a niche for smaller funds

Michael Feith, Policy Officer- InvestEU, **European Commission** Thomas Kalthoefer, Senior Principal, Infrastructure Investments, **DWS** 

Eugene Zhuchenko, Founder & Director, **ETORE Advisory** Dr Jasna Zwitter-Tehovnik, Partner, **DLA Piper** 

**Moderator**: Adam Smallman, Director of Membership Programs, **PEI Media Group** 

17.00 - 17:45

### **Networking roundtables discussion**

- Biodiversity Simon Whistler, UNPRI
- Emerging Markets Virginie Vitiello, STOA Infra & Energy
- Deal or No Deal Anders Klinkby, Klinkby Enge
- ICI Initiative Felix Heon, Antin Infrastructure Partners Pierre Klemas, Ardian
- ESG & Fundraising Kendall Uggla, Q-Energy
- EU Taxonomy & SFDR Martin Bresson, Invest Europe

17:45 Closing comments from the chair

**Gala Reception** 

## Tuesday 22 March

## **Global Investor Forum**

08:30 - 08:50

#### Welcome from Infrastructure Investor and Chair's welcome

Nicholas Lockley, Director, EMEA Events, **PEI Media Group** Ali Miraj, Director, Infrastructure Finance, **ING Bank** 

08:50 - 09:30

### Keynote panel: Putting COP26 promises into action: what infrastructure investors can do today

- How COP26 and climate change are affecting portfolio valuations
- Asset utilisation how asset valuation will develop over the next decade
- Greenfield resilience and brownfield adaptation what does building back better mean in this context?

Joost Bergsma, CEO & Managing Partner, **Glennmont Partners**Gwenola Chambon, CEO & Managing Partner, **Vauban Infrastructure Partners**Chris Leslie, Executive Director & Global Head of Sustainability, **Macquarie Asset Management**Hajir Naghdy, Senior Managing Director, Head of Asia & Middle East, **Stonepeak**Gijs Voskyl, Partner, **DIF Capital Partners** 

Moderator: Greg Fischer, Partner and Director, Sustainable Finance & Investment, Boston Consulting Group

09:30 - 10:10

### Is infrastructure adapting for a changing climate?

- Beyond clean energy looking at energy storage, smart grids, decarbonisation and nature-based infrastructure
- Putting a price on physical climate risk
- Why adaptation and resilience can make a project bankable

Pilar Banegas, Investment Director, Infrastructure, InfraRed Capital Partners
Laurent Chatelin, Partner – Infrastructure, Eurazeo
Graham Matthews, Head of Infrastructure, Patrizia
Declan O'Brien, Head Infrastructure Research & Strategy, UBS Asset Management, Real Estate & Private Markets
Valeria Rosati, Partner, Vantage Infrastructure

Moderator: Stephanie Dunne, Senior Associate, Clifford Chance

10:10 - 10:50

### Keynote: Learn the art and science of leadership with Gillian Tett's anthropological take on business

• Learning how to make better decisions, navigate risk and work out what our peers are really thinking

For information on how to join the Global Summit, please get in touch with a member of the team.

- Empathising with alternative views and looking back at yourself with more perspective
- Avoiding tunnel vision and identifying 'social silences' which can block change

Gillian Tett, Chair of the Editorial Board and Editor-at-Large, US, Financial Times

Followed by Q&A with: Nicholas Lockley, Director, EMEA Events, PEI Media Group

10:50 - 11:20

## **Coffee and networking**

11:20 - 12:00

Keynote: Cyber security, critical national infrastructure and digitisation - what could possibly go wrong?

Tackle cybersecurity risk with award-winning NY Times journalist Nicole Perlroth of CISA as she discusses critical national infrastructure, digitisation and more.

Nicole Perlroth, Advisor, Cybersecurity and Infrastructure Security Agency (CISA)

Followed by Q&A with: Nicholas Lockley, Director, EMEA Events, PEI Media Group

12:00 - 12:40

### The infrastructure scorecard: a deep dive on opportunities in the US infrastructure market

- Assessing the Biden administration through an infrastructure lens
- Getting the bipartisan framework working: what the investor community needs to see
- State-level developments on introducing or upgrading P3 legislation

Marc Ganzi, Chief Executive Officer, **Digital Bridge**Vittorio Lacagnina, Managing Director & Head of Business Development, **Private Infrastructure Partners Group**Ross Posner, Managing Partner, **Ridgewood Infrastructure**Miriam Rafiqi, Managing Director, **H.I.G. Capital**Mark Weisdorf, Managing Partner, **Mark Weisdorf Associates** 

Moderator: Irene Mavroyannis, Managing Partner, Private Capital Advisory, Infrastructure/Renewables/Sustainable Investing, Sera Global

12:40 - 13:50

**Networking lunch** 

#### Stream A - Sectors and strategies in focus Stream B - The energy transition examined 13:50 - 14:30 13:50 -14:30 Defining the energy transition: debating the changing shape of the Digital and smart infrastructure: discussing risk and opportunity across the sector energy market Managing the transition to clean energy and what it means for funds and FTTH - still the key investment opportunity or getting overheated? Beyond fibre, towers and data centres: new areas of digital examined investors in the space Driving growth and monetizing total addressable market: key questions for Making sure the right team and expertise is in place for a change of strategy How to get investors comfortable with executing a net-zero product investors to ask of management teams Jason Cogley, Managing Director, Fiera Infrastructure Rhianydd Griffith, Senior Vice President, Federated Hermes Infrastructure Chris Rigobon, Director, Northleaf Capital Partners Andrew Pike, Partner & co-Head of Infrastructure and Power, Ares Management Steven Marshall, Chairman, Cordiant Digital Infrastructure Daniel von Preyss, Head of PE/Infrastructure, Executive Director, Impax Asset Management Ravi Parekh, Managing Director, GCM Grosvenor Kai Rintala, Managing Director, Taaleri Energia Melannie Pyzik, Managing Director - Head of Investor Solutions, Argo Infrastructure Partners Hilary Struthers, Non-executive Director, Low Carbon Moderator: Anish Butani, Director, bfinance Moderator: Lawrence Slade, Chief Executive Officer, GIIA 14.30 - 14.40 Switchover time 14.40-15.20 14.40-15.20 The roadmap for more sustainable transport infrastructure Less renewable? Exploring the darker side of the energy transition From reactive to pre-emptive: expanding the scope of green investment How to decarbonise and manage road assets

- Key steps: managing the electrification of transport, facilitating sustainable fuels and reducing emissions
- Solving the decarbonisation of the entire freight supply chain

Michael Allen, Partner & Head of Transport, Arcus Infrastructure Partners Mauricio Bolana, Partner, Antin Infrastructure Partners Romain Py, Managing Director, Arjun Infrastructure Partners Stefan Weiss, Managing Director, Cube Infrastructure Managers Dr Peter Wiedenhoff, Partner, Boston Consulting Group

Moderator: Mar Beltran, Non-executive Director, Globalvia, Monegros Energy

- opportunities
- The risk spectrum, exposure by sector and technological and market risks
- Advancing a circular economy in the energy transition space

Carolyn Arida, Managing Director, Harrison Street Uwe Fleischhauer, Managing Director, Yielco Alastair Hall, Senior Managing Director, Europe, OMERS Infrastructure Phil Kent, Director, Gravis Capital Management Garret Tynan, Senior Director - European Head Infrastructure & Project Finance, KBRA

Moderator: Huw Williams, Head of Investor Relations, Department for Business, Energy and Industrial Strategy, **BEIS** 

15:20 - 15:50

### Coffee and networking

15:50 - 16:30

#### Achieving net zero: the case for new nuclear and RAB financing

- The importance of decarbonising the electricity grid
- How the regulated asset base model can bring down the cost of financing new nuclear
- Taking the lead on climate-smart investments for the future

Declan Burke, Director, Nuclear Projects & Development, Department for Business, Energy and Industrial Strategy, **BEIS** Julia Pyke, Financing & Economic Regulation Director, **Sizewell C** Stephen Vaughan, Vice Chair- Energy & Power, **Rothschild & Co** 

Moderator: John Moylan, Senior Media Advisor, Stonehaven

16:30 - 17:10

### Global Keynote Panel: The big ideas shaping the industry in 2022 and beyond

- The race to net zero is the infrastructure industry doing enough?
- A results business: the latest on manager selection and performance monitoring
- Looking to the future: identifying and expanding into new sectors

Rodolphe Brumm, Partner, **Antin Infrastructure Partners**Torbjorn Caesar, Senior Partner, **Actis**Dylan Foo, Partner & co-head of Global Infrastructure, **Apollo Global Management**Masoud Homayoun, Director, **EQT**Surinder Toor, Managing Director, **Arjun Infrastructure Partners** 

Moderator: Bruno Candes, Partner, Infravia Capital Partners

17:10 – 17:50

### The state of play: examining investor strategies in 2022 and beyond

- Top-down institutional preference, changing risk appetites and what gets the CIO interested
- A look at the disparity in investor interest for growth/core+ strategies versus core and supercore
- Balancing the investor portfolio in a post-pandemic environment

Jean-Pascal Asseman, Head of Infrastructure Investments, **AXA**Manuel Dusina, Head of Infrastructure, **Phoenix Group**Bas Holsappel, Portfolio Manager, Real Assets, **Achmea Investment Management**Felipe Ortiz, Managing Director, Infrastructure, **Brookfield**Chantale Pelletier, Global Head of Infrastructure, **Schroders** 

Moderator: Benjamin de Blegiers, Partner, Clifford Chance

17:50 - 18:00

Chair's summary and close of day one

18:00 - 19:00

**Drinks reception** 

## Wednesday 23 March

## **Global Investor Forum**

08:00 - 09:00

**Investor-only Think Tank session** (by invite only)

#### Themes include:

- Consolidating manager relationships separate and managed accounts, co-investments and more
- Creating investment structures and products to suit changing investor portfolio construction
- · Alignment of interest issues management fees, carry structures and assessing performance

09:00 - 09:15

Chair's welcome back

09.15 - 10.00

#### Keynote: A roadmap for the infrastructure asset class

- Infrastructure market trends The 3D's: decarbonisation, digitalisation, decentralisation
- Where is money moving? New markets, sectors and the outlook for emerging market infrastructure
- Trends in motion where are deals being done in the space?

Macky Tall, Partner & Chair Infrastructure Group, The Carlyle Group

Interviewer: Kalliope Gourntis, Editor, Infrastructure Investor

10:00 - 10:40

#### Keeping the license to operate: the growing role of social issues in infrastructure

- Creating more sustainable businesses by improving social indicators
- Why social issues are as material as environmental and governance
- The new wave: how to address socioeconomic inequality; diversity, equality and inclusion, digital rights and land issues

Gordon Bajnai, Partner & Global Head of Infrastructure, Campbell Lutyens Lucy Dale, Director, Infrastructure Debt, Blackrock Michael Hoverman, Managing Director & Head of Global Partners Group, CIM Group Michael Ryan, Chief Executive Officer, Dalmore Capital Eugene Zhuchenko, Founder, ETORE Advisory

Moderator: Irina Frolova, Head of Asset Management, Infrastructure PGGM

For information on how to join the Global Summit, please get in touch with a member of the team.

10:40 - 11:10

## Coffee and networking

11:10 - 11:50

### Has the market accurately assessed valuations post-pandemic?

- Getting frothy: assessing prices for renewables and digital assets during the pandemic
- Public or private? Assessing differences in valuations between listed assets and those in the private markets
- Great expectations: how assumptions around the pandemic recovery, policy agendas and changing cost of capital should impact returns

Nick Langley, Managing Director, Portfolio Manager, ClearBridge Investments Kevin Warn-Schindel, Managing Director, Harbourvest Partners Dominik von Scheven, Senior Equity Investment Manager, HSBC Asset Management David Walsh, Managing Director, Goldman Sachs

Moderator: Karl Smith, Managing Director, Green Investment Group

11:50 - 12:30

### Assessing the Fit for 55 package and the European outlook going forward

- Green infrastructure needs and the EU sustainable finance strategy
- Sectors in focus: key opportunities in energy, transport, and urban infrastructure
- How quickly are the deals going to start arriving?

Jean-Francis Dusch, Managing Director, Global Head of Infrastructure & Structured Finance and CIO Infrastructure Debt (BRIDGE), **Edmond de Rothschild** Enrique Fuentes, Managing Director, **StepStone Group**Andreas Kindahl, Managing Director and Lead Analytical Manager, Global Infrastructure Practice, **S&P Global Ratings** 

Moderator: Dr Barbara Weber, Founder & Managing Partner, B Capital Partners

12:30 - 13:30

**Networking lunch** 

13:30 - 14:20

**Keynote: Is Liberalism Obsolete?** 

Francis Fukuyama, the legendary political scientist and author, asks whether liberalism is obsolete. Liberal democracies are in retreat and under attack from both the Right and the Left. Francis will dissect what has gone wrong and explain how to fix it.

Francis Fukuyama, Olivier Nomellini Senior Fellow, Freeman Spogli Institute for International Studies (FSI), Stanford University

Followed by Q&A with: Nicholas Lockley, Director, EMEA Events, PEI Media Group

14:20 - 15:00

#### Getting things moving again: the plan for transportation infrastructure

- More PPPs and where the development will happen: ports, roads, airports and more
- The recovery of toll roads: more managed lanes, demand data and the future procurement process
- Undervalued assets and buying opportunities for transport investors

Juan Angoita, Co-Head of Infrastructure Europe, Ardian
Andrea Echberg, Partner, Pantheon
Dominic Helmsley, Head of Economic Infrastructure, abdrn
Damien Mitchell, First Vice President, Investments, CIM Group
Matthew Norman, Global Head of Infrastructure, Credit Agricole CIB

Moderator: Adam Smallman, Director of Membership Programs, PEI Media Group

15:00 - 15:30

## **Coffee and networking**

15:30 - 16:10

### The evolution of asset management before, during and after the pandemic

- How investors have managed their assets amid global travel restrictions
- Going digital: the importance of data and analytics in value creation
- Al, machine learning and more: Looking at innovation in infrastructure asset management

Rick Shotri, Founder and Managing Partner, **Digital Alpha Advisors**Jonathan Stevens, Global Head of Asset Management, Infrastructure Debt, **BlackRock**Liam Stewart, Chief Operating Officer, **Digital Bridge**Mark White, Partner, **Albourne Partners** 

Moderator: Frederic Blanc-Brude. Chief Executive Officer. Scientific Infra

16:10 - 16:30

### Market update from Infrastructure Investor

Our reports analyse the current state of the infrastructure market and detail the significant trends affecting the asset class in each quarter. We review 2021 from a fundraising perspective and look ahead to trends for the rest of the year as the world tries to get back to normal.

Tom Zimmermann, Research Manager, Fund Managers (GPs), Infrastructure Investor

16:30 - 17:20

### Rising valuations: The imperative to innovate for today's green infrastructure investor

- Strategies to deliver returns despite increasing valuations
- How increasing market complexity is risk and opportunity for asset owners
- Re-evaluating partnership strategies to combat market complexity
- Embracing business model evolution

Paul Hennemeyer, Advisor to Board, Origination, RealPort Georg Hoefler, Head of Renewables Transactions, Allianz Capital Partners Josie McVitty, Senior Advisor, Infrastructure, New Zealand Superannuation Fund Dr Barbara Weber, Founder & Managing Partner, B Capital Partners

Moderator: Ekow Yankah, Founder, RealPort

17:20 - 17:30

Chair's summary and close of Global Investor Forum

## Thursday 24 March

Energy Transition Forum	Digital Infrastructure Forum	Infrastructure Debt Forum
08:45 – 09:00	08:45 – 09:00	08:45 – 09:00
Introduction from Infrastructure Investor and welcome from the chair	Introduction from Infrastructure Investor and welcome from the chair	Introduction from Infrastructure Investor and welcome from the chair
Lawrence Slade, Chief Executive Officer, Global Infrastructure Investor Association	Alessandro Ravagnolo, Partner, <b>Analysys Mason</b>	Agnes Mazurek, Senior Consultant
09:00 - 09:40	09:00 - 09:40	09:00 - 09:40
<ul> <li>Navigating the energy transition post COP-26 and looking towards COP-27</li> <li>Are the decarbonisation pathways clear enough to avoid a disorderly transition?</li> <li>What is the role of gas and nuclear in the energy transition?</li> <li>What has the recent energy crisis told us about gas's future in energy markets?</li> <li>How do investors support the broad economy transition while meeting their firm's portfolio goals for carbon reduction and net zero?</li> <li>Michael Bonte-Friedheim, Founding Partner &amp; Group CEO, NextEnergy Group Xanthe Kueppers, Head of Investor Relations, Sizewell C Constantin von Wasserschleben, Managing Director, IKAV Jiri Zrust, Partner and Head of Infrastructure, CVC Capital Partners</li> </ul>	<ul> <li>Opening panel session: Here to stay: a hybrid world driving digital infrastructure investment</li> <li>The economics and market factors driving the charge towards increasing capital deployment</li> <li>Edge computing and other sub-sectors at the forefront of digital infrastructure acceleration</li> <li>Moving from a necessity to a priority – digital infra's evolving role in LP's portfolios</li> <li>Matt Evans, Head of Europe, DigitalBridge</li> <li>Chris Hogg, Senior Investment Director, Digital Infrastructure, Amber Infrastructure</li> <li>Thor Johnsen, Head of Digital Infrastructure, Triple Point Investment Management</li> <li>Ljudmila Popova, Director, Digital Infrastructure, NIBC BankThor</li> </ul>	Opening panel session: The new core infrastructure? How debt is providing security & opportunity for forward-thinking investors  • Fewer defaults and higher recoveries? The reasons why infra debt is outperforming other alternative credit strategies • The big names and big launches flooding to market as the asset class matures • Can debt overtake equity as the core infrastructure class of the future?  Monika Bednarz, Director, Lagrange Financial Advisory Jean-Francis Dusch, CEO, Edmond de Rothschild UK, CIO Infrastructure Debt, Edmond de Rothschild AM UK Benjamin Hemming, Head of Infrastructure Debt, MEAG Munich ERGO Diana Sepulveda, Senior Portfolio Manager, Infrastructure Debt
Moderator: John Anderson, Global Head Corporate Finance & Infrastructure, Manulife, Chair, UN PRI Infrastructure Advisory Committee	Moderator: Zak Bentley, Americas Editor, Infrastructure Investor	Investments, HSBC Asset Management Manish Taneja, Deputy Global Head of Carlyle Infrastructure Credit, Carlyle
		Moderator: Tharshini Ashokan, Reporter, Infrastructure Investor
09:40 – 10:20	09:40 – 10:20	09:40 – 10:20
Generating stable returns in volatile energy markets	Panel session: The role of digital infrastructure in achieving sustainability targets	Panel session: Investor views on infrastructure debt opportunities in 2022 and beyond
<ul> <li>How are fund managers putting dry powder to work in such a competitive space?</li> </ul>		

- Opportunities to support companies' growth as opposed to buying assets at high prices
- To what extent are investors comfortable with some of the more innovative strategies?
- The challenges of operating in the same markets as large corporates and strategics with different priorities

Michael Ebner, Managing Director, **KGAL Investment Management** 

Jordi Francesch, Head of Asset Management, **Glenmont Partners** Alberto Ponti, Head of Strategy & Business Development, **F2i** Juergen Pinker, Senior Managing Director, **Blackstone** 

Moderator: Louisa Yeoman, Founder, Astrid Advisors

- COP26, SFDR and more examining the increased sustainability spotlight on infrastructure investments
- Addressing issues around power consumption and energy efficiency of certain assets
- How are digital infrastructure funds rising to the challenge?

Timo Buijs, Director, Project Finance Digital Infrastructure, **ABN AMRO** 

James Magor, Director, Sustainability, Actis Matias Sottile, Infrastructure Debt, RiverRock European Capital Lea Zhang, Investment Director – Partner, Vauban Infrastructure Partners

**Moderator**: Dr. Dmitriy Antropov, Co-Head Private Infrastructure Integrated Investments, **Partners Group** 

- Amidst the continuing evolution & definitions of alternative assets, where does infrastructure debt sit in LP portfolios?
- Funds vs separately managed accounts (SMAs) – what are most appealing to LPs at present and why?
- Why LPs are choosing infrastructure debt as their route towards diversification and a broader debt mandate

Philippe Benaroya, CEO, **Generali Global Infrastructure** Dimitar Lambrev, Senior Portfolio Manager, Infrastructure Investments, **UNIQA Capital Markets** 

Jerome Neyroud, Head of Infrastructure Debt, **Schroders**Bob van de Straat, Senior Portfolio Manager, Fixed Income, **MN**Kees-Jan van de Kamp, Senior Portfolio Manager, Infrastructure
Debt & Project Finance. **NN Investment Partners** 

Moderator: Anish Butani, Senior Director, bfinance

10:20 - 11:00

## Asset allocators views on the latest trends in the energy transition

- How increased focus on ESG is seeing more investors' money flood into the energy transition
- Investing in asset creation: to what extent are investors comfortable with funds taking on more development risk/buying directly developers?
- How are reporting expectations on the E changing? And is standardisation any closer?

Verena Kempe, Head of Investment Management, **KENFO**Jaspal Phull, Director - Real Assets, **Redington**Patricia Rodrigues, Member of Investment Committee, **GLIL** 

Holger Rossbach, Managing Director – Private Markets specialist, Cambridge Associates

Moderator: Eugene Zhuchenko, Founder, ETORE Advisory

10:20 - 11:00

## Panel session: Assessing the evolving GP landscape and what this means for investors

- Increasing competition a crowded market or space for all in the wake of unprecedented demand?
- Generalist infra vs dedicated digital funds how do LPs go about identifying opportunities and what do they need to take into account?
- Competing with energy transition and renewables infra – what barriers does digital infra still face before it can achieve similar fundraising levels?

Claudio Ghisu, Co-Head Infrastructure/Managing Director, **YIELCO Investments** 

Minesh Mashru, Senior Investment Director, Real Assets Investment Group, Infrastructure, **Cambridge Associates** Benn Mikula, Managing Partner & Co-CEO, **Cordiant Capital** Rick Shrotri, Managing Partner, **Digital Alpha** 

**Moderator:** Adam Smallman, Director of Membership Programs, **PEI Media Group** 

10:20 - 11:00

# Panel session: Moving with the times – how debt managers can improve their ESG integration

- The fallout from COP26 and expected impact on global infrastructure debt funds, projects and returns
- SFDR operating infrastructure debt funds under articles 7, 8 & 9
- Examining the 'S' and the 'G' in an era dominated by the 'E'
- Exerting influence as a debt investor

Jane Bowes, Senior Vice President, **Threadmark LLP**Tim Cable, Senior Partner, **Vantage Infrastructure**Claus Fintzen, CIO, Infrastructure Debt, **Allianz Global Investors** 

Moderator: Agnes Mazurek, Senior Consultant

11:30 - 12:15

### Electrification and the road to profitability

- Ultrafast vs. home/office charging, how do the business models compare?
- Assessing the EV charging business model for investors
- When does EV charging become a mainstream infra play?
- Taking stock on Government evolving frameworks for EV charging
- Why interoperability needs to be prioritised

Massimo Resta, Partner, Zouk Capital

Peter Schüemers, Co-Head of Investments, Energy Infrastructure Partners

Jan Zenneck, Associate Director, Renewable & Distributed Energy, **Boston Consulting Group** 

Moderator: Maria Carlsson, Partner, Head of Corporate and M&A, Bird & Bird

11:30 - 12:10

## Panel session: The keys to success in the future of digital infrastructure

- How can improved operational capabilities help funds seize emerging opportunities in small cells, enterprise fibre and other areas?
- Education & partnerships working with policymakers, cities and other stakeholders to build the future
- Staying vigilant to disruption and reducing your exposure to technology risk

Phil Cooper, Director, **Digital Infrastructure Accelerator** Sujoy Roy, Head of Financial Advisory, **Shinsei Bank** Christian Wiehenkamp, Chief Investment Officer, **Perpetual Investors** 

Moderator: Stefan Franssen, Managing Director, Investment42

11:30 - 12:10

## Panel session: The emergence of the green infrastructure debt brand

- Who's labelling their funds as 'green infrastructure debt' and what exactly does this mean?
- How wary should LPs be of greenwashing in these instances?
- Finding value and generating returns whilst working within investor demands and the EU taxonomy

Berenice Arbona, Head of Infrastructure Debt, LBPAM
Peter Brodehser, Head of Infrastructure Investments, Talanx
Group – Ampega Asset Management

Thomas Gummert, Director, Infrastructure & Project Finance, **Eight Advisory** 

Stephanie Passet, Investment Director – Infrastructure Debt, **BNP** Paribas Asset Management

Moderator: Frank Dornseifer, Managing Director, BVAI

12:15 - 13:00

## The opportunity of renewable investing in the US

- How is competition for developers and pricing increasing?
- Expectations for more expansion into the US in the coming years for Repsol and BP entities
- Will there be more focus on development and operational assets in the US?
- What technologies are most exciting in the US and what are the key difficulties?
- How do you approach pipeline expansion across US geographies?
- What returns are investors requiring for operational assets

12:10 - 12:40

## Case study presentation: Tower Companies: new avenues for growth

Jose Arias, Managing Director and Partner, Telecommunications, **Boston Consulting Group** 

12:10 - 12:40

## Fireside chat: Project finance in emerging economies

- Digital, transport, energy where do EM opportunities lie and how do they differ from developed markets?
- Mitigating the perception of risk in emerging markets
- How EM project financing can go hand in hand with your social and environmental goals
- Identifying the right models and approaches for debt investments in differing regions and jurisdictions

Herve Chopard, Head of Insurance and Pension, Private Credit Sales, EMEA Corporate & Investment Banking, **Natixis** 

Bernardo Goarmon, Group Chief Financial Officer, Lightsource BP James Schaefer, Senior Managing Director, Guggenheim Securities  Moderator: Zak Bentley, Americas Editor, Infrastructure Investor	<ul> <li>12:40 – 13:00</li> <li>Presentation: Green data centres and achieving ESG goals</li> <li>Hyperscale, colocation or edge? Where is the market heading?</li> <li>Innovation and development in power usage effectiveness</li> <li>Investment opportunities in green data centres</li> <li>Will investors see reduced returns in exchange for greener data centres? How can this be mitigated?</li> <li>Dr. Christopher Stief, Founder &amp; CEO, DCA Data Center Advisors</li> </ul>	Moderator: Hubert Danso, CEO & Chairman, Africa Investor  12:40 – 13:00 Presentation: Infra debt, geoeconomics and asset ownership  M. Nicolas Firzli, Director-General, World Pensions Council
	13:00 – 14:00 <b>Networking lunch</b>	
14:00 – 14:40  Are green hydrogen and green methanol the missing link in the energy transition?  • What is investable in hydrogen today?	14:00 – 14:40 Panel session: Where do opportunities lie in the continuing global fibre rollout?	14:00 – 14:40 Panel session: The rise and rise of higher-yielding strategies
<ul> <li>Wriat is investable in hydrogen today?</li> <li>How have the hydrogen and methanol landscapes been evolving?</li> <li>Is blue hydrogen a necessary transitional step or is it a distraction from going green?</li> <li>How hydrogen can utilise existing gas networks</li> <li>Is there any reason to believe that the cost of</li> </ul>	<ul> <li>Filling the fibre gap – how funds are deploying capital, striking partnerships with developers and more</li> <li>How will 5G play out across the key European markets and further afield?</li> <li>Striking the balance with overbuild risk, finding policy frameworks to suit your models</li> </ul>	<ul> <li>Examining the supply and demand for junior debt strategies</li> <li>What profile of investors are looking at this and how might this change in the coming years?</li> <li>Finding value across the capital structure in the quest for core-level return generation</li> </ul>

Severin Hiller, Co-Head of Infrastructure Debt, Rivage Investment Viktor Kozel, Portfolio Manager Infrastructure Debt, UBS Asset Management

Benjamin Walter, Portfolio Manager, Allianz Global Investors

Moderator: Hans-Peter Dohr, Founder & Managing Partner, **Institutional Capital Associates** 

Helena Anderson, Founder and COO, Ikigai Capital Thomas Engelmann, Head of Energy Transition, KGAL **Investment Management** 

with solar and wind?

Pierre-Etienne Franc, Co-founder and CEO, FiveT Hydrogen and CEO, Hy24

hydrogen will come down as has happened

finding policy frameworks to suit your models and other considerations

Matthias Hamel, Partner, Altman Solon Darragh Stokes, Managing Partner, Hardiman Telecoms Joeri van Bogaert, Founder & MD, Capabilities BV

Moderator: Jeroen Kleinjan, Managing Director, ING Bank

Steen Lønberg Jørgensen, Partner, Copenhagen Infrastructure Partners	
Moderator: Mogens Holm, Associate Director, Climate, BCG	

14:40 - 15:20

## Mobilising investment for clean energy in emerging markets

- Are investors attracted to EM for opportunities?
- How comfortable are investors with the risk/return profile?
- Which EM countries and regions offer the most attractive investment opportunities?
- Differences in business models in EM vs. investing in developed markets: risk levels, currency levels etc

Michel Andre Volle, Global Head of Funding & Investors Relation, **Meridiam** 

Bas Hamers, Strategic advisor to the board, Harvest Waste Sola Lawson, Managing Director & Co-Head, African Infrastructure Investment Managers (AIIM)
Shane Swords, Managing Director, Head of Investor Relations, NextEnergy Group

Moderator: Kirsty Hamilton OBE, Seconded Advisor - Investment, COP26 Energy Transition team

14:40 - 15:20

## Panel session: Zeroing in on the 5G revolution

- Weighing up risk-return profiles how are 5G opportunities currently viewed by institutional and private investors?
- Multiple-input multiple-output (MIMO), indoor and outdoor distributed antenna systems (DAS) and more – explaining the technology underpinning 5G deployment
- Cutting though the 6G noise how managers must focus efforts on 5G deployment across different regions

Heinz Bernold, Partner and Director, Telecommunications, **Boston** Consulting Group

Conor Plant, Managing Consultant, **Hardiman Telecoms** Alessandro Ravagnolo, Partner, **Analysys Mason** 

Moderator: Matthias Lang, Partner, Bird & Bird

14:40 - 15:20

## Panel session: The cost of debt: too good to be true?

- What market factors are causing current debt prices to be so cheap?
- Is this sustainable?
- What should LPs and GPs alike be wary of when it comes to pricings in the coming months?

Tim Floyd, Director, **Westbourne Capital**Adil Jiwa, Director, Infrastructure Debt, **Scottish Widows**Casilda Perez-Medina, International Client Advisory, Director, **Aquila Capital** 

Marguerite Polge de Combret, Vice President, Macquarie Capital

Moderator: Alexander Bebov, Managing Director, BAC

15:20 - 16:00

## Is now the time for mainstream infra funds to invest in battery storage?

- Why hasn't the market grown as fast as some predicted in recent years? What is holding investors back?
- The importance of government in stimulating activity
- Battery storage revenue models

Justin DeAngelis, Co-head Sustainable Infrastructure, **Denham** Capital

Alex O'Cinneide, CEO & Founder, Gore Street Capital Marek Wolek, SVP, Strategy and Partnerships, Fluence, A Siemens and AES Company

Moderator: Laurent Segalen, Managing Partner, Megawatt-X

15:20 - 16:00

## Panel session: Valuations of digital infrastructure assets

- What trends are we seeing in valuations across digital infrastructure assets and why?
- How are valuations varying across digital infra hotspots and regions?
- Assessing current valuation methods and where the room for improvement lies

Canan Anli, Senior Advisor, **PMP Strategy** Oliver Bradley, Managing Director, **Macquarie Capital** Waldemar Maurer, Managing Director, **DTCP** Rohini Pahwa, Managing Director, **Arjun Infrastructure Partners** 

Moderator: Phil Cooper, Director, Digital Infrastructure Accelerator

15:20 - 16:00

# Panel session: Pinpointing the key infrastructure sectors ripe for debt investment in 2022 and beyond

- Assessing the trends driving investments in energy transition, social, digital and other infrastructure projects
- How sophisticated must LPs be to lead the charge when it comes to sector-specific fund selection?
- The where and the what finding the right opportunities in the right regions across the globe

Timo Buijs, Director, Project Finance Digital Infrastructure, **ABN AMRO** 

Burkhard Egbers, Founder, **Egbers Investment Partners**Daniel Fuchs, Director, **BlackRock**Stefan Wala, Managing Director, Head of Origination & Client
Coverage, **Kommunalkredit Austria AG** 

Moderator: Agnes Mazurek, Senior Consultant

16:00 Close of conference