

#### **Investor Relations, Marketing & Communications Forum**

#### **Keynote Speakers**

Ernesto Anguilla, Partner, Head of Communications & Public Affairs, Bain Capital Mary Armstrong, Managing Director, Global Head of Marketing & Communications, General Atlantic Jeffrey Kauth, Managing Director, Global Public Affairs, Blackstone Andrew Tirbeni, Managing Director, Client Relations and Capital Raising, EQT Group

#### **Speakers**

Mary E. Adams, CMP, Founder & CEO, Avivant Partners Dominique Ahumada, Head of Capital Partnerships, Lead Edge Capital Brian Anderson, Senior Conference Producer, Private Equity International Rush Baker, Partner, Head of Investor Relations, Edison Partners Devin Banerjee, Senior Managing Editor, Industry News and Community, Linkedin Rich Beecher, Managing Director, Head of Investor Relations, Fundamental Advisors Dominic Borrasch, Portfolio Manager, Private Equity, AustralianSuper Nadine Cannata, Managing Director, Marketing, Northleaf Capital Partners Rebecca Chia, Head of Business Development and Investor Relations, Atalaya Capital Management Kelsey Clute, VP Investor Relations Arlington Capital Partners Jack Cohen, Vice President of Content & Engagement, General Catalyst Catherine Coleman, Head of Investor Relations, WindRose Health Investors Michelle Daubar, Partner Investor Relations and Communications, Oaktree HC/FT Chelsea Dodge, Head of Investor Relations, Fin Capital Chris Donahoe, Head of Al Strategy, Edelman Smithfield Rebeca Ehrnrooth, Managing Director, Head of Investor Network, Equilibrium Capital John Fitzpatrick, Senior Managing Director, Chief Technology Officer, Blackstone Tim Flannery, CEO and Co-Founder, Passthrough Mary Kate (MK) Flynn, Editor-in-Chief, PE Hub & PE Hub Europe Ann Folkman, Chief Marketing Officer, AB CarVal Drew Fox, Head of Investor Relations & Fundraising, North America, 17Capital Katja Gagen, Operating Partner - Marketing & Communication, Playground Global Dana Goldstein, Managing Director, Head of Investor Relations, Anthos Capital Nicola Goll, Portfolio Manager, Head Multi-Managers Private Equity Americas, UBS Brendan Gover, Vice President, Investor Relations, Slate Asset Management Carla Grace, Managing Director, Due Diligence and Investor Relations, Hines Sarah Grenon, Head of Marketing, North America, Impax Asset Management Lindsay Grider, Global Head of Fundraising & Investor Relations, LLCP Britney Hamberg, Principal, Investor Relations & Operations, RC Capital Colin Hannaway, Managing Director, H.I.G. Capital Andrew Harris, Managing Director, Head of Investor Relations and ESG, Tiger Infrastructure Partners

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Rachel Hassett, Head of Marketing and Communications, Mill Creek Capital Advisors Jillian Hazelton, Head of Marketing & Communications, Bregal Investments Samantha Hewitt, Director, Investor Relations, Abbott Capital Management Michael Hong, Partner,, Davis Polk & Wardwell

Private Equity International

Investor Relations,
Marketing &
Communications Forum
New York 2024

April 10-11, 2024
Convene, 117 W 46th St, New York

Cara Hubbard, Managing Director, Wellington Management
July Hugen, Head of Investor Relations, TT Capital Partners
Ryan Hughes, Head of Investor Relations, Stellus Capital
Kathryn Kantarian, Principal, Investor Relations, Freedom 3 Capital
Greg Kaufmann, Director, Gridline
Lindsey King, Partner and Head of Investor Relations, Crestview Partners
Hye Kyung (HK) Lee, Chief Strategy Officer, InvestorFlow

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Richard Lichter, Vice Chair and Founder, Newbury Partners - Bridge LLC
Ken MacFadyen, Director, Marketing & Communications, Audax Group
Rich Maass, Managing Director, Investor Relations, Searchlight Capital Partners
Allen Mask, Partner, WestCap; Head of CōLab

Eliza McGrath, Principal, Head of Investor Relations, Hastings Equity Partners Oren Michaely, Director of Al, Motive Partners

Cristina Moldovan, Managing Director, Summit Rock Advisors
Sora Monachino, Managing Director, Head of Investor Relations, Victory Park Capital Advisors
Charlotte Morse, Managing Director, Head of IR & Marketing, Bridge Investment Group
Meghan Munchoff, Managing Director, Head of Investor Relations, 400 Capital Management
Alli Murdoff, Partner, Marketing, Section Partners

Eric Newman, Accountant, Treasury Manager and Trustee, City of Stamford Sophie Panarese, Head of Platform & Operations, 186 Ventures Drake Paulson, VP of Customer Success and Partnerships, Anduin Allan Petersen, Managing Director, Investor Relations, Nautic Partners John Polis, COO and CTO, Star Mountain Capital

Britney Potapchuk, Vice President, Head of Marketing Compliance, HarbourVest Partners
Kathryn Pothier, Partner, Head of Investor Relations, Epiris
Tim Quinn, Executive Vice President, Edelman Smithfield
Peter Rosenstein, Chief Product Officer, Gen II
Jodi Rubenstein, Managing Director, GTCR

Zach Russo, Creative Director, RF Studio53

Emily Schillinger, Senior Vice President of Public Affairs, American Investment Council Morgan Schmit-Sobeck, Principal, Investor Relations, Clayton, Dubilier and Rice Antonia Schwartz, Head of Investor Relations, Lotus Infrastructure Partners Anar Shah, Head of Investor Relations, Lionstone Investments Charlotte Shropshire, Head of Investor Relations, Menlo Ventures Jacob Shulman, Director of Investor Relations, Oak Hill Capital Brian Smiga, Co-founding Partner, Alpha Partners

Soo Song, Head of Marketing, WiL (World Innovation Lab)

Steven Spencer, Chief Legal Officer and Chief Compliance Officer, Siris Capital Group Tess Sprechman, Head of Investor Relations, AE Industrial Partners Annis Steiner, Principal, Marketing and Communications, FTV Capital Susan Stella, Head of Investor Relations and Impact, Activate Capital Dan Sullivan, Sales Executive for the Americas, DiligenceVault Lindsey Swanson, Head of Investor Relations, BBH Capital Partners

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Benjamin Thorndike, Managing Director, Head of Infrastructure IR, Manulife Investment Mgt
Maura Turner, Head of Marketing and Communications, Charlesbank Capital Partners
Louise Verga, Managing Director, Head of Americas, Dasseti
Monica Vitoria, Partner, Head of Investor Relations, Stripes
Kate Watts, CEO, Long Dash
Joanna Weiss, Director Investor Relations, Trispan
Sonja Weiss, Manager, Investor Relations, Instar Asset Management
Kristin Williamson, Head of Corporate Marketing & Communications, Hamilton Lane
Ana Yoerg, Vice President, Marketing, At One Ventures

#### Agenda

**Day 1:** April 10, 2024

8:00 Registration – Continental Breakfast

#### 8:00 Pre-conference breakfast meetings

#### **Meeting A**

## Optimize your brand: Work on a rebrand or new brand strategy

- · Get the organization on board
- How to tailor multiple stories for various constituencies (e.g., prospects, and clients the public)
- Action planning (sequence)
- Budget for brand
- Evaluate outcomes and KPIs to measure efficacy

#### Moderator

Jack Cohen, Vice President of Content & Engagement, General Catalyst

#### Panelists

- Kelsey Clute, VP Investor Relations Arlington Capital Partners
- Kristin Williamson, Head of Corporate Marketing & Communications, Hamilton Lane

#### **Meeting B**

Investor Engagement
Manage multiple strategies for
telling your story to multiple
investor types

- Contrast characteristics different investor types
- Breakdown needs of investor types
- Maintain brand integrity while tailoring your story
- Discuss how nuances influence where and how to reach different constituencies

#### Moderator

Zach Russo, Creative Director, RF Studio53

#### **Panelists**

- Kathryn Kantarian, Principal, Investor Relations, Freedom 3 Capital
- Jillian Hazelton, Head of Marketing & Communications, Bregal Investments

#### Meeting C: Invite only VIP

Breakfast Meeting C: Invite Only VIP The Role of the Modern Marketer: Leveraging Creativity as a Force for Growth

- Delivering on the promise of value creation to LPs and portfolio companies
- Investing in creative services as a point of differentiation
- Navigating today's marketing challenges and trends with your portfolio companies

#### Moderator

**Tim Quinn**, Executive Vice President, **Edelman Smithfield** 

#### **Panelist**

**Allen Mask,** Partner, **WestCap**; Head of **CōLab** 

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# Private Equity International Investor Relations, Marketing & Communications Forum New York 2024

April 10-11, 2024 Convene, 117 W 46th St, New York

- Samantha Hewitt, Director, Investor Relations, Abbott Capital Management
- Sarah Grenon, Head of Marketing, North America, Impax Asset
   Management
- Charlotte Morse, Managing Director, Head of Investor Relations & Marketing, Bridge Investment Group
- Rush Baker, Partner, Head of Investor Relations, Edison Partners

#### 9:15 Opening remarks & chair's welcome

#### 09:30 Keynote Fireside Chat

A reflection and projection of the role of communications in private markets. Get insights on the challenges inherent to the shifting expectations and demands of private equity and how communication executives must adapt.

Moderator

Devin Banerjee, Senior Managing Editor, Industry News and Community, Linkedin

Keynote

Ernesto Anguilla, Partner, Head of Communications & Public Affairs, Bain Capital

#### 10:15 LP Panel: Walk a mile in an investor's inbox

- Hear from actual LPs: What they are looking for and how they choose new managers
- Best practices for communicating with LPs from the first email to subdocs., make your fund stand out
- What to do when you're not fundraising how to build and maintain relationships
- Putting your best foot forward thru your AGM, social media, quarterly reports and more
- Hear techniques for staying involved with your LPs: how (and how much) they want to hear from you

#### Moderator

Tim Flannery, CEO and Co-Founder, Passthrough

#### **Panelists**

- Nicola Goll, Portfolio Manager, Head Multi-Managers Private Equity Americas, UBS
- Eric Newman, Accountant, Treasury Manager and Trustee, City of Stamford
- Dominic Borrasch, Portfolio Manager, Private Equity, AustralianSuper
- Cristina Moldovan, Managing Director, Summit Rock Advisors

#### 11:05 Networking break



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#### 11:35 Breakout Sessions

#### Diversify your funding base: Looking abroad

- Understand which pools of capital are best suited for your strategy and firm
- Navigate challenges as you address regional expectations and regulations
- Vet and manage outside counsel and placement agents
- Identify and conform to nuanced cultural norms

#### **Panelists**

- Dominique Ahumada, Head of Capital Partnerships, Lead Edge Capital
- Brendan Gover, Vice President, Investor Relations, Slate Asset Management
- Lindsey King, Partner and Head of Investor Relations, Crestview Partners
- Jacob Shulman, Director of Investor Relations, Oak Hill Capital

Think tank sessions (GP-Only)

#### **Investor Engagement**

## Leverage technology to prospect and attract new investors

- CRM best practices to manage investor relationships
- Using social media platforms to build brands and engage with investors
- Digital strategies that drive lead generation
- Identify what data is most relevant

#### Moderator

**Meghan Munchoff**, Managing Director, Head of Investor Relations, **400 Capital Management** 

#### **Panelists**

- Soo Song, Head of Marketing, WiL (World Innovation Lab)
- John Polis, COO and CTO, Star Mountain Capital

#### 12:25 Networking luncheon

#### Think tank A

1:25

## Small-Midsize Firms (1-4 Team Members)

- What are the most valuable skillsets and competencies of someone in your role
- Discuss strategies to build lean teams
- Garner allies and collaborate in your firm
- Explore prioritization drivers
- Define and attain your target employee

#### Think tank B

## Midsize-Large Firms (5+Team Members)

- Determine whether to use external agents or keep it in house
- Provide career path develop staff's professional growth accordingly
- Balance team with professionals with disparate backgrounds and
- How do you define investor coverage and allocate responsibilities across the team

#### Think tank C

## Thought Leadership: Service Providers

- What works and doesn't work for positioning your company or yourself as a thought leader
- Recruit top talent
- Meet client needs with the two-way communication between external facing and internal-facing functions

#### **Facilitator**

**Facilitator** 

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**Ken MacFadyen**, Director, Marketing & Communications, **Audax Group** 

Morgan Schmit-Sobeck, Principal, Investor Relations, Clayton, Dubilier & Rice

2:15 Networking break

#### 2:45 Breakout Sessions

#### Determine the narrative for your story

- Convey a unique story
- Create a consistent and transparent message
- Leverage emotion to draw interest and other clickbaitworthy tips
- Educate to engage through content across mediums

#### Moderator

Kate Watts, CEO, Long Dash

#### Panelists

- Katja Gagen, Operating Partner Marketing & Communication, Playground Global
- Annis Steiner, Principal, Marketing and Communications, FTV Capital
- Eliza McGrath, Principal, Head of Investor Relations, Hastings
   Equity Partners
- Nadine Cannata, Managing Director, Marketing, Northleaf Capital Partners

## Work smarter: Al's opportunities, risks and challenges

- Reporting and other use cases
- Survey the market landscape to identify risk and opportunity
- Identify LP questions/concerns and generate strategic responses

Moderator

**Chris Donahoe**, Head of Al Strategy, **Edelman Smithfield** 

#### **Panelists**

- John Fitzpatrick, Senior Managing Director, Chief Technology Officer, Blackstone
- Oren Michaely, Director of Al, Motive Partners
- Charlotte Shropshire, Head of Investor Relations, Menlo Ventures
- Rebecca Chia, Head of Business Development and Investor Relations, Atalaya Capital Management

#### 3:35 Breakout Sessions

#### Enhance and protect your firm's brand and reputation

- Use social media to your advantage
- Do's and don'ts for working with the media
- · Crisis management and messaging
- Counter potential backlash against ESG and DEI

#### Moderator

Rachel Hassett, Head of Marketing and Communications, Mill Creek Capital Advisors

#### **Investor Engagement**

#### Make impactful first impressions

- Key areas for standing out and thriving in this digital era
- Differentiating yourself through your story and data
- Brand road mapping, website development, digital marketing, and data visualization

#### Moderator

**Sophie Panarese**, Head of Platform & Operations, **186 Ventures** 

**Panelists** 



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#### **Panelists**

- Ann Folkman, Chief Marketing Officer, AB CarVal
- Emily Schillinger, Senior Vice President of Public Affairs, American Investment Council
- Maura Turner, Head of Marketing and Communications, Charlesbank Capital Partners
- **Drew Fox**, Head of Investor Relations & Fundraising, North America, **17Capital**
- Jodi Rubenstein, Managing Director, GTCR
- Michelle Daubar, Partner Investor Relations and Communications, Oaktree HC/FT
- Britney Hamberg, Principal, Investor Relations & Operations, RC Capital

#### 4:25 Breakout Sessions

#### Firm up your LP base: Trends in fund terms

- Align interests through terms0
- Impact of the Private Fund Adviser Rules on preferential treatment
- Get the economics of co-invests right
- Discuss examples of side letter agreements

#### Moderator

Michael Hong, Partner, Davis Polk & Wardwell

#### **Panelists**

- Ryan Hughes, Managing Director, Head of Investor Relations,
   Stellus Capital
- Allan Petersen, Managing Director, Investor Relations, Nautic Partners
- Rebeca Ehrnrooth, Managing Director, Head of Investor Network, Equilibrium Capital
- **Steven Spencer**, Chief Legal Officer and Chief Compliance Officer, **Siris Capital Group**

#### **Investor Engagement**

#### Create content that resonates with new LPs

- Discuss what data LPs want and what is most valuable to different investor types
- Explore tools and techniques to collect and analyze
- Discuss what formats work best in difference channels
- Consider future possibilities/roles of AI
- Comply with the SEC Marketing rule

#### Moderator

**Rich Beecher**, Managing Director, Head of Investor Relations, **Fundamental Advisors** 

#### **Panelists**

- Andrew Harris, Managing Director, Head of Investor Relations and ESG, Tiger Infrastructure Partners
- Britney Potapchuk, Vice President, Head of Marketing Compliance, HarbourVest Partners
- Peter Rosenstein, Chief Product Officer, Gen II
- Louise Verga, Managing Director, Head of Americas, Dasseti

#### 5:15 Cocktail reception



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**Day 2:** April 11, 2024

8:00 Continental Breakfast

#### 8:00 Pre-conference breakfast meetings

#### **Meeting A**

## Win allies and collaborate internally across your organization

- Tips for treating internal partners as clients
- Convey marketing imperatives to Clevel, sales Legal, compliance, investment and marketing teams
- Collaboration is a two-street- get and use input/feedback
- Consider all stakeholders when taking on a project

#### Moderator

**Antonia Schwartz**, Head of Investor Relations, **Lotus Infrastructure Partners** 

#### **Panelists**

- Carla Grace Investor Relations and Due Diligence, Hines
- Benjamin Thorndike, Managing Director, Head of Infrastructure Investor Relations, Manulife Investment Management
- Tess Sprechman, Head of Investor Relations, AE Industrial Partners
- Catherine Coleman, Head of Investor Relations, WindRose Health Investors

#### **Meeting B**

#### **Replicate Funding Best Practices**

- Fundraising is more challenging today than in recent years, learn from veterans of capital formation what's working and how they are adapting
- Setting realistic fundraising targets and managing expectation of internal stakeholders
- Always be closing strategies for an effective close

#### Moderator

**Hye Kyung (HK) Lee**, Chief Strategy Officer, **InvestorFlow** 

#### Panelists

- Rich Maass, Managing Director, Investor Relations, Searchlight Capital Partners
- Richard Lichter, Vice Chair and Founder, Newbury Partners - Bridge LLC
- Monica Vitoria, Partner, Head of Investor Relations, Stripes
- Lindsay Grider, Global Head of Fundraising, LLCP

#### **Meeting C**

## A democratic revolution? Find success in retail and HNW channels

- Is your firm and fund well suited for individual investors?
- Tailoring a fund and fundraising strategy to this segment
- Meet the new gatekeepers and understand the economics of platforms
- The importance of education

#### Moderator

Cara Hubbard, Managing Director, Wellington Management

#### Panelists

- Chelsea Dodge, Head of Investor Relations, Fin Capital
- Lindsey Swanson, Head of Investor Relations, BBH Capital Partners
- Anar Shah, Head of Investor Relations, Lionstone Investments
- Brian Smiga, Co-founding Partner, Alpha Partners

#### 8:45 Think tank sessions (GP-Only)

#### Think tank A

## Building strategic partnerships with LPs

 What does a strategic partner entail?

#### Think tank B

## Communicating with LPs in times of stress

 How IR execs can prepare for conversations around negative news with LPs

#### Think tank C

#### **Investor Engagement**

#### **Consultant Relations**

Best practices when engaging with investment consultants

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- Make LP and GP partnerships mutually beneficial
- Manage media and headline risk
- Forge partnership mentalities that endure times of stress
- Explore the limits of zoom/digital communication
- Whan to hire a dedicated consultant-relations professional
- Navigate the organization, (e.g., when to engage the research team, field consultants and end clients)

#### **Facilitator**

July Hugen, Head of Investor Relations, TT Capital Partners

#### Facilitator

**Kathryn Pothier**, Partner, Head of Investor Relations, **Epiris** 

#### **Facilitator**

Sora Monachino, Managing Director, Head of Investor Relations, Victory Park Capital Advisors

#### 9:35 Networking coffee break

#### 10:05 Keynote

A conversation with investor relations and communications leaders on how they are reaching investors

Moderator

Mary Kate (MK) Flynn, Editor-in-Chief, PE Hub & PE Hub Europe

#### Keynotes

- Mary Armstrong, Managing Director, Global Head of Marketing & Communications, General Atlantic
- Jeffrey Kauth, Managing Director, Global Public Affairs, Blackstone
- Andrew Tirbeni, Managing Director, Client Relations and Capital Raising, EQT Group

#### 10:50 Integrate technology for a more efficient organization

- Discover the latest technologies for effective fundraising campaigns
- Identify pitfalls and prerequisites to integrating technology
- Prepare various constituencies at different levels of adoption readiness(/willingness)
- Use technology to deal with rise of mandatory reporting requirements

#### Moderator

Greg Kaufmann, Director, Gridline

#### **Panelists**

- Susan Stella, Head of Investor Relations and Impact, Activate Capital
- Sonja Weiss, Manager, Investor Relations, Instar Asset Management
- Drake Paulson, VP of Customer Success and Partnerships, Anduin
- Dan Sullivan, Sales Executive for the Americas, DiligenceVault



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#### 11:35 Host must-attend AGMs

- Determine AGM objectives and align format and content
- Debate merits and drawbacks of hybrid and virtual formats
- Find the right balance of passive and interactive programming
- Post-AGM surveys that you can use
- Goals and methods of following up with participants
- What new technologies do you deploy at your annual meetings?

#### Moderator

Mary E. Adams, CMP, Founder & CEO, Avivant Partners

#### **Panelists**

- Ana Yoerg, Vice President, Marketing, At One Ventures
- Joanna Weiss, Director Investor Relations, Trispan
- Dana Goldstein, Managing Director, Head of Investor Relations, Anthos Capital
- Colin Hannaway, Managing Director, H.I.G. Capital
- Zach Russo, Creative Director, RF Studio53

#### 12:20 Carousel (GP-ONLY)

Following our popular roundtable format, tables will share best practices in two areas.

Each table will report back to the whole group the key practices in one category.

#### The Carousel is a GP-Only gathering.

Join your peers for candid discussions in a closed-door setting, with no media, vendors, or service providers in the room. These table-based discussions emphasize quality over quantity by facilitating small-group discussions. All tables will discuss the two topics below.

#### **Investor Engagement**

- Fortify integrity and consistency of your brand
- Leverage social media platforms to cultivate new investor relationships

#### **Facilitators**

Alli Murdoff, Partner, Marketing, Section Partners
Brian Anderson, Senior Conference Producer, Private Equity International

1:30 Luncheon

2:30 End of conference



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