

Eastern Time (ET)-New York, USA

New York Forum preliminary agenda 2021

Day 1: Tuesday, November 16

NY 08.30-08.45 Welcome from Infrastructure Investor

NY 08.45-09.00 Chair's welcome

NY 09.00-09.40 The infrastructure scorecard: Assessing how the Biden administration is doing so far

- Discussing the funding model and whether viable alternatives existed
- Does the US really need a renewables stimulus?
- Getting the framework working: What the investor community needs to see

Alex Darden, Partner, EQT Martin Klepper, Chairman, Fengate Capital Management

NY 09.40-10.20 Legislative and regulatory views on the US infrastructure market

- A policy update on the Bipartisan Infrastructure Framework
- State-level developments on introducing or upgrading P3 legislation
- CFIUS- compliance for foreign investors in US infrastructure

DJ Gribbin, Senior Operating Partner, **Stonepeak Infrastructure Partners**

Richard A. Juliano, General Counsel, Managing Director, Contractors Division, Managing Director, P3 Division, American Road & Transportation Builders Association

Tom Osborne, Executive Director, IFM

Robert Keough, Managing Director, Head of Infrastructure, JLC Infrastructure

Morteza Farajian, Executive Director, DOT/Build America Bureau

NY 10.20-10.50 Keynote: An industry leader sets out their roadmap for the infrastructure asset class

- Why the Biden administration's infrastructure plan is a crucial first step
- Methods for mobilizing private capital investment
- How to implement asset recycling in the US

Anne Valentine Andrews, Managing Director, Global Head of Real Assets, BlackRock



NY 10.50-11.20 Coffee break

NY 11.20-12.00 Defining the energy transition: Debating the changing shape of the North American energy market

- · Managing the transition to clean energy and what it means for funds and investors in the space
- Making sure the right team and expertise is in place for a change of strategy
- How to get investors comfortable with executing a net-zero product

Keith Derman, Co-Head, Infrastructure & Power, Ares
Jim Hughes, Managing Partner, Energy Transition, Encap Investments
Grant Hodgkins, Portfolio Manager, Infrastructure & Natural Resources, BCI
Edwina Kelly, Managing Director, Sustainable Energies Group, CPPIB America, Inc.
Elena Savostianova, Managing Partner, Ember Infrastructure

NY 12.00-12.40 Fundraising in 2021-22: Getting back on the road

- Comparing virtual and physical fundraising results
- How investors feel about fundraising in a hybrid era
- Can new entrants or products still raise money now?

Isela Bahena, Managing Director, Private Infrastructure, Nuveen Real Assets and Infrastructure Kelly Deponte, Managing Director, Probitas Partners

Mark Weisdforf. Weisdorf Associates. LLC

NY 12.40-14.00 Lunch break

NY 14.00-14.40 Assessing the state of the P3 market in North America

- State and local action: Streamlining the tendering and approval process
- Federal assistance: Private activity bonds, TIIFA loans and similar instruments
- Opening the floodgates: Industry views on unlocking private investment

Michael Bennon, Managing Director, Stanford Global Projects Center
Nicolas Rubio, Partner, Chief Executive Officer Americas, Meridiam Infrastructure
Mark Melson, Chief Investment Officer, Star America Infrastructure Partners
Mansi Patel, Sr. Director, Infrastructure & Project Finance, Americas, MetLife Investment Management

NY 14.40-15.20 Less renewable? Exploring the darker side of the energy transition

- Batteries, solar panels and wind turbines- what can currently be recycled?
- How the solar production boom has outpaced its recycling infrastructure
- Advancing a circular economy in the energy transition space

Eugene Zhuchenko, Founder and Director, **ETORE Advisory Jim Hughes**, Managing Partner, Energy Transition, **Encap Investments Tim Short**, Managing Director, **KKR**

NY 15.20-15.50 Coffee break

NY 15.50-16.30 The plan for transportation infrastructure in the US



- More P3s and where the development will happen: Ports, roads, airports and more
- The recovery of toll roads: More managed lanes, demand data and the future procurement process
- Undervalued assets and buying opportunities for transport investors

John Mar, Partner, First Sentier

Emmett McCann, Managing Director, Oaktree

Frank Sacr, Interim Executive Director, Gateway Program Development Corporation

NY 16.30-17.10 Digital and smart infrastructure: Discussing risk and opportunity across the sector

- FTTH- still the key investment opportunity or getting overheated?
- Beyond fiber, towers and data centers: New areas of digital examined
- Driving growth and monetizing total addressable market: Key questions for investors to ask of management teams

Brian McMullen, Senior Managing Director, Stonepeak Infrastructure Partners Mark Prybutok, Managing Director, GI Partners Rick Shrotri, Founder, Managing Partner, Digital Alpha Dylan Foo, Senior Partner, Apollo Global Management

NY 17.10-17.40 The state of play: Examining investor strategies as 2021 draws to a close

- Top-down institutional preference, changing risk appetites and what gets the CIO interested
- A look at the disparity in investor interest for growth/core+ strategies versus core and supercore
- Balancing the investor portfolio in a post-pandemic environment

Charles-Henry Lecointe, Head of Infrastructure Debt, North America and Global Co-Head Infrastructure Debt Team, Legal & General Investment Management America
Niraj Agarwal, Head of Real Assets, New Jersey Division of Investment
Ross Alexander, Portfolio Manager, Infrastructure/Real Assets, Alaska Permanent Fund Corporation
Alexander Poll, Infrastructure Equity Americas, Munich Re

NY 17.40-17.45 Chair's wrap up and close of Day 1

• 1-2-1 video meetings remain available on the virtual platform until 19.00 NY



Day 2: Wednesday, November 17

NY 08.00-09.00 Investor-only Think Tank session (by invite)

Themes include:

- Consolidating manager relationships- separate and managed accounts, co-investments and more
- Creating investment structures and products to suit changing investor portfolio construction
- Alignment of interest issues- management fees, carry structures and assessing performance

NY 09.00-09.15 Chair's welcome back

NY 09.15-09.45 Keynote interview

NY 09.45-10.00 Market update from Infrastructure Investor

Our reports analyze the current state of the infrastructure market and detail the significant trends affecting the asset class in each quarter. We review 2021 from a fundraising perspective and look ahead to trends for 2022 as the world tries to get back to normal.

NY 10.00-10.40 Midmarket infrastructure- finding value in a rapidly growing segment

- Assessing how new vehicles and spinoffs are moving into the space
- Finding value by location, cap size and strategy
- Is the US midmarket large enough for funds to deploy at the scale they claim?

Mark McComiskey, Partner, AVAIO

David Greenblatt, Partner, Basalt Infrastructure

Alfred Griffin, Senior Managing Director and Head of Generate Credit, Generate Capital

Patrick Manseau, Global Head Private Debt, Barings

NY 10.40-11.20 Coffee break

NY 11.20-12.00 Exploring energy generation, storage and distribution in the US market

- Using heat-based storage solutions and accumulators to address peak network demand
- How green solutions can supplement existing energy storage
- New storage: Can data centers provide extra storage capacity?

Justin DeAngelis, Partner, Denham Capital

Todd Bright, Partner, Partners Group

Perry Offutt, Head of Infrastructure Americas, UBS Asset Management

James Berner, Managing Director (GEPIF), BlackRock

NY 12.00-13.00 Lunch break and close of New York Forum



Infrastructure Investor

Women in Infrastructure Forum New York 2021



Women in Infrastructure Forum preliminary agenda 2021

Wednesday, November 17

NY 13.00-13.10 Chair's welcome and introduction

NY 13.10-13.40 Keynote interview: A senior leader in infrastructure outlines their vision for EDI

NY 13.40-14.00 How is infrastructure doing on equality, diversity and inclusion?

- Making diversity a business imperative
- Driving better results through greater diversity
- How does gender diversity within infrastructure compare to other asset classes?

NY 14.00-14.45 Coffee break

NY 14.45-15.45 Interactive Round Tables

- Doing business remotely and the impact on fundraising
- Climate change and sustainability: Making sense of net zero, the SDGs and COP26
- Adapting asset management capabilities to manage through disruption
- How human capital experts are driving change in their organizations

Pooja Goyal, Partner and Co-Head of the Infrastructure Group, The Carlyle Group Laurie Mahon, Vice Chair, Investment Banking, CIBC World Markets Corp

NY 15.45 Close of conference and Chairperson's closing remarks

