



Infrastructure
Investor

New York Forum 2021

November 16-17, 2021,
Eastern Time (ET)—New York, USA

New York Forum preliminary agenda 2021

Day 1: Tuesday, November 16

NY 08.30-08.45 Welcome from Infrastructure Investor

NY 08.45-09.00 Chair's welcome

NY 09.00-09.40 Assessing how the Biden administration is doing regarding infrastructure

- Discussing the funding model and whether viable alternatives existed
- Does the US really need a renewables stimulus?
- Getting the framework working: What the investor community needs to see

NY 09.40-10.20 Legislative and regulatory views on the US infrastructure market

- A policy update on the Bipartisan Infrastructure Framework
- State-level developments on introducing or upgrading P3 legislation
- CFIUS- compliance for foreign investors in US infrastructure

NY 10.20- 10.50 Market update from Infrastructure Investor

Our reports analyze the current state of the infrastructure market and detail the significant trends affecting the asset class in each quarter. We review 2021 from a fundraising perspective and look ahead to trends for 2022 as the world tries to get back to normal.

NY 10.50-11.20 Coffee break

NY 11.20-12.00 Defining the energy transition: Debating the changing shape of the North American energy market

- Managing the transition to clean energy and what it means for funds and investors in the space
- Making sure the right team and expertise is in place for a change of strategy
- How to get investors comfortable with executing a net-zero product



NY 12.00-12.40 Fundraising in 2021-22: Getting back on the road

- Comparing virtual and physical fundraising results
- How investors feel about fundraising in a hybrid era
- Can new entrants or products still raise money now?

NY 12.40-14.00 Lunch break

NY 14.00-14.40 Assessing the state of the P3 market in North America

- State and local action: streamlining the tendering and approval process
- Federal assistance: private activity bonds, TIFIA loans and similar instruments
- Opening the floodgates: Industry views on unlocking private investment

NY 14.40-15.20 Less renewable? Exploring the darker side of the energy transition

- Batteries, solar panels and wind turbines- what can currently be recycled?
- How the solar production boom has outpaced its recycling infrastructure
- Advancing a circular economy in the energy transition space

NY 15.20-15.50 Coffee break

NY 15.50-16.30 The plan for transportation infrastructure in the US

- More P3s and where the development will happen: Ports, roads, airports and more
- The recovery of toll roads: more managed lanes, demand data and the future procurement process
- Undervalued assets and buying opportunities for transport investors

NY 16.30-17.10 Digital and smart infrastructure: Discussing risk and opportunity across the sector

- FTTH- still the key investment opportunity or getting overheated?
- Beyond fiber, towers and data centres: New areas of digital examined
- Driving growth and monetizing total addressable market: Key questions for investors to ask of management teams

NY 17.10-17.40 The state of play: Examining investor strategies as 2021 draws to a close

- Top-down institutional preference, changing risk appetites and what gets the CIO interested
- A look at the disparity in investor interest for growth/core+ strategies versus core and supercore
- Balancing the investor portfolio in a post-pandemic environment

NY 17.40 1-2-1 video meetings remain available on the virtual platform until 19.00 NY



Day 2: Wednesday, November 17

NY 08.00–09.00 Investor-only Think Tank session (by invite)

Themes include:

- Consolidating manager relationships- separate and managed accounts, co-investments and more
- Creating investment structures and products to suit changing investor portfolio construction
- Alignment of interest issues- management fees, carry structures and assessing performance

NY 09.00–09.15 Chair's welcome back

NY 09.15–10.00 Keynote interview: An industry leader sets out their roadmap for the infrastructure asset class

Hear why the Biden administration's infra plan is a crucial first step, and how a US version of the World Bank could play a key role in mobilising private capital.

NY 10.00–10.40 Midmarket infrastructure- finding value in a rapidly growing segment

- Assessing how new vehicles and spinoffs are moving into the space
- Finding value by location, cap size and strategy
- Is the US midmarket large enough for funds to deploy at the scale they claim?

NY 10.40–11.20 Coffee break

NY 11.20–12.00 Exploring energy generation, storage and distribution in the US market

- Using heat-based storage solutions and accumulators to address peak network demand
- How green solutions can supplement existing energy storage
- New storage: Can data centres provide extra storage capacity?

NY 12.00–13.00 Lunch break and Close of New York Forum

Women in Infrastructure Forum New York 2021

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Women in Infrastructure Forum preliminary agenda 2021

Wednesday, November 17

NY 13.00-13.10 Chair's welcome and introduction

NY 13.10-13.40 How is infrastructure progressing in terms of equality, diversity, and inclusion?

- Making diversity a business imperative
- Driving better results through greater diversity
- How does gender diversity within infrastructure compare to other asset classes?

NY 13.40-14.20 Doing business remotely and the impact on fundraising

- How investors have adapted to hybrid manager interactions
- Building and maintaining investor relationships virtually
- How to support emerging managers if travel restrictions persist into 2022

NY 14.20-14.45 Keynote interview: A senior leader in infrastructure outlines their vision for EDI

NY 14.45-15.15 Coffee break

NY 15.15-15.55 Climate change and sustainability: Making sense of net zero, the SDGs and COP26

- The practical approach: path to net zero risks and opportunities
- Integrating sustainability risks into investment decisions and portfolio management
- Using data and tools to gain transparency into the impact of ESG initiatives



NY 15.55-16.35 Adapting asset management capabilities to manage through disruption

- Managing infrastructure assets when travel is more challenging
- How investors are making use of the data created by their assets to improve asset management
- Working out what to collect and what's most valuable

NY 16.35-17.15 How human capital experts are driving change in their organizations

- Turning ideas into action: Getting buy-in from senior management
- Bright ideas: How innovation has improved firms and portfolio investments
- Recruiting, incentivizing and retaining diverse talent

NY 17.15-17.25 Chair's summary and close of Forum

- 1-2-1 video meetings remain available on the virtual platform until 19.00 NY