

1 - 2 December

Keeping diversity at the top of the agenda

Day one - Wednesday 1 December

08.00

Registration and coffee

LP invitation only breakfast session

08.45

PEI Welcome

08:50

Chairperson's opening remarks

Laurie Mahon, Vice-Chair, US Investment Banking, Global Investment Banking, CIBC Capital Markets

09:00

Keynote Speech: Building a career as a dealmaker in private equity

Cheryl Potter spent two decades at Permira leading the Global Consumer Team and the London office. She also served on the firm's Executive Committee and the Compensation and Partnership Committee. Whilst the number of women in private markets has grown since Cheryl joined Permira in 1999, there is still a long way to go with only 10% of women working in Senior Investment roles. Investment teams still look overwhelmingly male and private equity still struggles to retain talented women. This keynote speech will consider how PE can get more women onto their investment teams (and crucially retain them), what Level 20 is doing to help & learnings from a career spent in the deal team

Cheryl Potter, Chair, Level 20

09:25

LP Allocations to private markets in a changed economy

- How well have investments performed compared to other strategies since March 2019?
- Views on the future of fundraising after the changes caused of the past 18 months
- How are LPs supporting emerging managers and are they concerned about the flight to familiarity?
- To what extent are LPs making investment decisions based on diversity?

Moderator: Natalie Breen, Global Head of Strategic Growth, Sanne Group

Teia Merring, Investment Director - Private Equity, USS

Denise Le Gal, Chair, Brunel Pension Partnership

Sarah Farrell, Head of Private Equity Europe and Asia, Allstate Investments



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Sunaina Sinha, Managing Partner, Cebile Capital
Tricia Ward, Director, Head of Private Credit, Redington

10:05

How industry leaders are walking the talk on diversity

- Examples of the benefits of diverse teams in fundraising
- How are firms recruiting and retaining diverse candidates?
- Changes to working practices since covid-19, returning to the office and the impact on women
- Advice for those making their way in private markets

Moderator: Aranpreet Randhawa, Partner, Proskauer

Deborah Zurkow, Global Head of Investments, AllianzGI

Benoit Durteste, Chief Investment Officer and Chief Executive Officer, ICG

Emma Watford, Co-Head of UK, Bridgepoint Europe

Martin Bradley, Head of Real Assets (EMEA), Macquarie Asset Management

10:45

Coffee & Networking
Speed networking for virtual attendees

11:30

The continued rise of impact investing in alternatives

- To what extent are impact strategies within mega funds integrated with ESG?
- Balancing outcome with fiduciary responsibility
- How are managers in impact differentiating themselves in their investment approach?
- Are impact strategies allowing funds to broaden their investor base?

Moderator: Ruth Knox, Partner–ESG & Impact, Kirkland & Ellis
Rikke Kjær Nielsen, Partner, EQT
Joanna Reiss, Partner and Co-lead of Impact, Private Equity, Apollo Global Management
Tommy Stadlen, Founding Partner, Giant Ventures

12:10

How has economic disruption impacted appetite for co-investments?

- Differences across asset classes and lessons learnt: private equity vs real estate or infrastructure?
- To what extent have co-investments been used to help companies through a crisis?
- Opportunities created by the past year
- The blurring lines between secondaries and co-investments



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Moderator: Floortje Brouwers, Senior Vice President, GIC Private Markets Laura Ferraris, Senior Vice President, Client Solutions Group, Macquarie Asset Management Karin Hyland, Senior Investment Director, Abrdn Adriana Ballard, Private Equity Portfolio Manager, Employees Retirement System of Texas (ERS)

12:45 Lunch Private Equity International Women in Private Women in **Women in Real Women in Private** Infrastructure Forum **Debt Forum Estate Forum Equity Forum** 13:40 13:40 13:40 PERE chairperson's **Private debt** Infrastructure **Private Equity** chairperson's opening chairperson's opening opening remarks chairperson's opening remarks remarks remarks Gila Cohen, Managing Laurie Mahon, Vice-Alison Hampton, Founder, Director of Real Estate and Dalit Nuttall, Principal, Chair, US Investment **Alma Verde Advisors** Private Equity, MUFG **West Valley Capital** Banking, Global Investment Banking, CIBC **Capital Markets** 13:45 13:45 Are we entering a How well positioned is Real estate demand post-How has private debt 'roaring twenties' for Private Equity to turn the pandemic: finding infrastructure? crisis into an opportunity? opportunities a dislocated other investment market Moderator: Amy Mahon, Moderator: Alex Farmer, Partner, Simpson Partner, Kirkland & Ellis Moderator: Gila Cohen, months? **Thacher & Bartlett** Sofia Hasni Ahuja, Managing Director of Real Gwenola Chambon, CEO Managing Director EQT Estate and Private Equity, Associate, Proskauer - Founding Partner, Nadia Meier-Kirner, **MUFG** Natalia Tsitoura, **Vauban Infrastructure** Partner, Triton Partners Joanne McNamara, EVP

Tara Davies, Partner, Global Head of Core Infrastructure, and Co-Head of European Infrastructure, KKR Roopa Murthy, Partner Infrastructure Debt, Europe, AMP Capital

Sarah Walker, VP, Global Head of Private Equity Practice, Salesforce Amanda Tonsgaard, Head of Investor Services, Triton **Partners**

Europe and Asia, Oxford **Properties** Sabina Kalyan, Global **Head of Real Assets** Research, CBRE Global **Investors** Sarah Acheson, Investment Director - Real Estate, Cambridge **Associates**

fared in comparison with strategies in the past few Moderator: Harriet West, Managing Director, Head of European Private Debt, **Apollo Management** International Sonia Rocher, Head of Private Debt Research and Execution, BlackRock Nicole Downer, Managing Partner, MV Credit Vivian Ngan, Investment Director, Bridgepoint



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14:25
Asset Management: How
managers have adapted
capabilities to manage
through disruption
Moderator: Louisa
Yeoman, Founder, Astrid
Advisors
Irina Frolova, Head Asset
Management
Infrastructure, PGGM
Helen Price, Director,
Infrastructure, InfraRed
Capital Partners
Valeria Rosati, Senior
Partner, Vantage
Infrastructure

14:25 Investor perspectives on PE as we enter a new cycle Cecilia Amyot, Senior Associate, Neuberger Berman Mirja Lehmler-Brown, Managing Director, Hayfin Lorna Robertson, Head of Funds, Connection Capital

14:25 Where are opportunities in a fiercely competitive logistics market? Moderator: Sylvia Slaughter, Senior Director - Fund Management, GLP Jane Harrison, Real Estate & Customer Experience, Director, Prologis Ana Estrada, Managing Director Real Estate Investing, Goldman Sachs Asset Management

14:25 What role can private credit providers play in helping companies integrate ESG and sustainability? Moderator: Magdalena Kowalska-Habermeier, Senior Portfolio Manager, **NN Investment Partners** Sabrina Fox, Chief Executive Officer, ELFA Adriana Oller, Founder & Partner, Resilience **Partners** Kristina Matthews, Managing Director, Head of Investor Relations & **ESG, Brightwood Capital Advisors Lucie Mixeras**, Associate Director, IFM Investors 15:00

15:00
Digital infrastructure:
finding value in an ultra-
competitive market
Kriti Madan, Vice
President, Northleaf
Capital Partners
Rohini Pahwa, Managing
Director, Arjun
Infrastructure Partners
Melissa Cohen, Managing
Director - Infrastructure,
Eurazeo

15:00 **Outlining the commercial** value of ESG integration in PΕ Moderator: Alison Hampton, Founder, Alma **Verde Advisors** Shami Nissan, Director, Head of Sustainability, **Actis** Laura O'Brian, Investment Director - Private Equity, **Cambridge Associates** Hangwi Manavhela, Partner & Head of ESG, **Aequalitas Capital Partners**

The future of offices in a post-pandemic world Bronny Wilson, Regional Head UK and Ireland, Equiem Vanessa Muscara, Head of Research & Strategy, Europa Capital Roujin Mansour, Senior Investment Analyst, AustralianSuper Megan Walters, Global head of research, Allianz Real Estate

15:00
Distressed & special situations: how is it performing as we move along the credit cycle?
Daniela Jönsson,
Principal, Ares
Management
Ivelina Green, CIO and Founder, Pearlstone
Alternative

15:40 Coffee & networking Virtual speed networking



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16:00 **Defining social** infrastructure and where private capital fits into the ecosystem Moderator: Estela Bibiloni Diaz, Policy & Research Executive, GIIA Annette Bannister, Head of European Infrastructure and Project Finance, Metlife **Investment Management** Julia Schiffer, Senior Portfolio Manager, Mercer Gemma McRann, Senior Vice President, **Macquarie Capital**

16:00 Why growth equity and venture are growing rapidly in Europe and worldwide Moderator: Lisya Bahar Manoah, Partner, Catalyst Fund Georgia Watson, Vice President, Growth and Venture Investments, **Goldman Sachs** Saachi Oza, Senior Investment Associate, **Bregal Milestone** Maggie Vo, Managing General Partner and Chief Investment Officer, Fuel **Venture Capital** Shannee Braun. Vice President, **EQT Growth**

16:00
Why investors are
flooding into life sciences
Moderator: Andrea
Carpenter, Director,
Women Talk Real Estate
Anne Gales, Partner,
Threadmark

16:00
Evolving investor
sentiments on
sponsorless vs PE driven
lending strategies
Gabriella Kindert, Board
Member, Mizuho
Nicole Waibel, Managing
Director, Crescent Credit
Europe LLP
Nicole Downer, Managing
Partner, MV Credit

16:35 Opportunities in the **Energy Transition as the** world aims for net-zero Moderator: **Dan** McCarthy, Chief Executive Officer, One Search Patricia Rodrigues, Member of Investment Committee, GLIL Infrastructure Ruth Murray, Associate Director, **Gresham House** Albena Vassileva, Executive Director, IFM **Investors** Casey Forester, Director, PE/Infrastructure, Impax

Asset Management

16:35
How technological
innovations can
democratise PE investing?
Moderator: Carine
Schneider, President,
Astrella
Clare Gaskell, Partner,
Simpson Thacher
Olivia Kebble, Investment
Professional, Moonfare

16:35 Traditional vs alternative lenders: what are their intentions for the real estate market postpandemic? Natalie Howard, Head of Real Estate Debt. **Schroders Capital** Beatrice Dupont, Partner, **ARA Venn** Daljit Sandhu, COO & Founder, **Précis Capital Partners** Moderator: Laia Massague, Principal, Real Estate, Stepstone Group

Exploring the potential of private debt secondaries Moderator: Sweta Chanda, Managing Director, Head of Business Strategy, Monroe Capital Alesia Dawidowicz, Managing Director, Private Debt and Hedge Funds, StepStone Group Carmen Alonso, Head of UK & Iberia, Tikehau Capital



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17:10 Sustainable value creation: How ESG has moved from a cost centre to a value driver in infrastructure Moderator: Lily **Stoyanova**, Independent Chantale Pelletier, Global Head of Infrastructure, **Schroders** Julia Prescot, Partner, Chief Strategy Officer, Meridiam Patsy Sandys, Head of Global Direct Investments, Infrastructure Equity, **AMP Capital**

17:10
Emerging ManagersL what it akes to raise a first-time fund
Moderator: Carmela
Mendoza, Senior Reporter,
Private Equity
International
Michelle Jacobi, Managing
Director, Gatewood
Capital Partners
Natalia Sigrist, Partner Private Equity, Unigestion
Rajaa Mekouar, Founder
and CEO, Calista Direct
Investors

17:10 How sustainability considerations have moved beyond just the environment in real estate Moderator: Christina **Djambazca**, Analyst, Real Estate; Product Lead -Transition Risk, GRESB Gilda Perez-Alvarado, Global CEO, JLL Hotels & Hospitality Sadie Malim, Head of Special Projects & Legal, Moorfield Pooja Patel, Principal, Real Estate, StepStone Group

Why is interest in assetbacked lending increasing? Sophia Damianou, **Moderator: Silvia Calvo** Alcalá. Head of Alternative Sales, **Santander Asset** Management Sophia Damianou, Managing Director, **Business Development** (EMEA), Northleaf Capital **Partners Sophie Littler,** Associate Director, **LendInvest** Christine Farquhar, Global Head of the Credit Investment Group. **Cambridge Associates** Jemima Atkins, Portfolio Manager, Allianz Global **Investors**

17:45

Sponsorship opportunity: Cocktail reception

Virtual cocktail hour taking place for remote attendees

Day two: Thursday 2 December

08:00-09:00

Invitation only think-tanks

These sessions will allow women to speak freely about the issues impacting their office and asset class. It is a closed door, open conversation where attendees can benchmark ideas and share best practices to gain solutions for common concerns.

- Infrastructure (invitation and LP/GP only)



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Led by Laurie Mahon, Vice-Chair, US Investment Banking, Global Investment Banking, CIBC Capital Markets

- Private Equity led by Danai Musandu, Senior Investor Relations Associate, HPE Growth
- Private Debt
- Real Estate led by Gila Cohen, Managing Director of Real Estate and Private Equity, MUFG

09:10

Measuring the 'S' in ESG

- Why do we care about S
- Micro measurement: The GOOD FINANCE framework: Why was there a need for this piece of work? What obstacles are preventing progress?
- Macro measurement: The importance of addressing the S & G: Growth and Governance Hub at TII
- Making the research useful and relevant for private markets

Dr. Grace Lordan, Associate Professor/Founding Director of The Inclusion Initiative, **London School of Economics Tina Fordham**, Partner-Head of Global Political Strategy, **Avonhurst Laurie Mahon**, Vice-Chair, US Investment Banking, Global Investment Banking, **CIBC Capital Markets**

09:50

Highlights of the PEI LP Insight findings

The PEI Investor Research and Analytics team surveyed over 100 LPs to capture investor sentiment on asset allocation, relationships with GPs, and performance predictions. The study also features insight on gender diversity and inclusion. Investors range from established players with diverse fund portfolios, to those planning to make their first alternatives commitments in 2021

Dan Gunner, Research & Analytics Director, PEI Media

10:00

Will fundraising ever be the same again?

- Learnings from working remotely: will it make fundraising more efficient in the long-term?
- Stories of completing due diligence remotely
- How to build new LP relationships without travelling the world
- Tips for emerging managers

Moderator: Emily Brown, Partner, Ropes & Gray

Daria Litvinova, Head of Investor Relations, Vauban Infrastructure

Anamica Broetz, Head of Coverage & IR: Private Equity & Impact Investing, DWS

Claire Madden, Founding and Managing Partner, Connection Capital

Teresa Farmaki, Managing Partner & Co-Founder, Astarte Capital Partners

10:40

Secondaries market update



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- To what extent are GP led deals driving growth of the market?
- Are managers looking to opportunities in Asia?
- Comparing performance and growth of secondaries in different asset classes
- Implementing ESG in secondaries

Moderator: Julie Prewer, Principal, Rede Partners

Laura Shen, Partner & Co-Founder, Headway Capital Partners

Sophia Damianou, Managing Director, Business Development (EMEA), Northleaf Capital Partners

Valérie Handal, Managing Director, HarbourVest Partners

11:15

Coffee & speed networking for virtual and in person attendees

11:45

How talent experts are helping to change their organisations

- The importance of getting the buy-in of senior management
- What innovations have participants brought into their companies and portfolio investments?
- Recruiting and retaining diverse talent
- Stories of success and failure within current and previous position

Moderator: **Xin Lewis**, Consultant – Investor Relations, Americas, **One Search Max Alfano**, Portfolio Talent Advisor, **Hg**

12:15-13:15

Network building in private markets

The room will be split up into 8 roundtables each led by an expert moderator. Delegates will have the opportunity to join two tables each for 30 minutes with the aim to meet likeminded people and discuss a topic of interest;

- Maria Perez Corral (Rubicon Partners) Fundraising in a changed world
- Anne Clarke (ABSTRACT) Attracting Sponsors & Mentors'
- Kendall Langford (Patron Capital Advisers) An intro to the world's first gender-lens property fund
- **Evie Mulberry (Astia Fund) -** A career in venture
- Marie Measures (Sanne Group) A pathway to success in technology
- Alicia Eastman (InterContinental Energy) Green Hydrogen

13:15

Close of conference