

Infrastructure
Investor

Global Summit Online

Virtual Experience 2020

12-15 October 2020, Virtual Event, BST

Today's leaders. Tomorrow's infrastructure. The Global Summit

Agenda

Explore the week

Monday 12th

Emerging Markets Forum
Energy Transition Forum
Digital Infrastructure Forum
Infrastructure Debt Forum
ESG & Sustainability Forum
Government Forum

Tuesday 13th - Thursday 15th

Global Investor Forum
Virtual Networking

Monday, 12 October 2020

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| Monday 12th | Infrastructure Investor Global Summit | |
| 8.30 – 9.00 | Pathable tutorial | |
| 9.00 - 9.10 | Welcome from Infrastructure Investor Nick Lockley, PEI Media | |
| 9.15 – 9.45 | <p>Global macroeconomic and geo-political scenarios post-Covid19</p> <ul style="list-style-type: none"> • The implications for countries' fiscal position as well as for sovereign rates <ul style="list-style-type: none"> • What does this mean for infrastructure spending? • A silver lining? Recessions and depression-type periods could be ideal for public infrastructure spending <p>Speaker: Brunello Rosa, CEO & Head of Research, Rosa & Roubini Associates</p> | |
| 10.00-12.00 | Infrastructure Debt Forum | ESG and Sustainability Forum |
| 9.55 - 10.30 | <p>Chair's welcome & opening panel 'Shaping the future – the changing definition of infrastructure and opportunities it will bring in debt investment'</p> | <p>Chair's welcome & opening panel 'Working with the deal team: The role of ESG in fundraising and value creation'</p> |

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| 10.30 - 11.00 | Breakout roundtable 1: A global debt market in constant motion | Breakout roundtable 2: Sustainable investment in infra debt | 1-to-1 networking meetings | Breakout roundtable 1: The State of ESG: Where are we now? | Breakout roundtable 2: Investor and Manager Scenario Session: Deal or No Deal | 1-to-1 networking meetings |
| 11.00 - 11.30 | Risk vs reward – investor suitability to varying debt opportunities & finding relative value across the capital structure | | | Managing climate risk within an infrastructure portfolio | | |
| 11.30 - 12.00 | Meet the speakers | Breakout roundtable 2: Navigating the economy in the post-coronavirus era | 1-to-1 networking meetings | Breakout roundtable 1: SDGs | Meet the speakers | 1-to-1 networking meetings |

| 12.00-14.45 | Emerging Markets Forum | | | Government Forum | | |
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| 12.00 - 12.35 | Chair's welcome & opening panel 'Assessing ongoing political, regulatory & ESG issues in emerging jurisdictions' | | | Chair's welcome & opening panel 'Improving infrastructure delivery: choosing the right procurement model for your' | | |
| 12.35 - 13.00 | Breakout roundtable 1: Power generation – will solar and wind investments ever catch up with coal? | | 1-to-1 networking meetings | Breakout roundtable 1: Simplifying governmental regulatory policies to promote investment into infrastructure | Breakout roundtable 2: Urban renewal projects: how different governments are driving the conversion to smart, sustainable, resilient cities | 1-to-1 networking meetings |
| 13.00-13.45 | Lunchtime break | | | | | |
| 13.45 – 14.15 | Building together: Encouraging deeper collaboration between government, multilateral lenders, and private capital Panelists: Nadia Nikolova, Hubert Danso, Omri Gainsburg, Barry Lynch, Benn Mikula, Fuat Savas | | | Risk sharing: improving the balance between governments, private capital and MLDBs Panelists: Mujde Zeynel, Dr Eyup Vural Aydin, Michael Feith, Noman Siddiqui, Jason Zhengrong Lu | | |

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| 14.15-14.45 | Breakout roundtable 1: Addressing physical climate risks in investment models | Breakout roundtable 2: How multilateral guarantees can help catalyse projects without a sovereign backstop | 1-to-1 networking meetings | Breakout roundtable 1: European Investment Project Portal (EIPP) – the meeting place for project promoters and investors | Breakout roundtable 2: Government Project showcase – Sydney’s Central Precinct Renewal project | 1-to-1 networking meetings |
| 14.45-15.15 | Infrastructure Investor Global Summit | | | | | |
| | Keynote: The growing power of EVs | | | | | |
| | Wiebe Wakke travelled for 3 years in an EV relying on the kindness of strangers to fund his journey. This keynote speech will tell his epic story. With infrastructure investors increasingly looking towards EV as an investment opportunity, Wiebe’s story should be of great interest | | | | | |
| | Wiebe Wakke, Dutch Adventurer & Founder, Plug Me in Project | | | | | |
| 15.15-17.15 | Digital Infrastructure Forum | | | Energy Transition Forum | | |
| 15.15-15.50 | Chair’s welcome & opening panel ‘Converging sub-asset classes – examining the synergies between data centres, towers & fibre’ | | | Chair’s welcome & opening panel ‘The Maturing of the Energy Transition: Opportunities in a merchant-power world’ | | |

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| 15.50-16.15 | Breakout roundtable 1: Impacts of increasing 5G activity on the fibre market | Breakout roundtable 2: Meet the speakers | 1-to-1 networking meetings | Breakout roundtable 1: Energy Storage | Breakout roundtable 2: Meet the speakers | 1-to-1 networking meetings |
| 16.15-16.45 | <p>Looking to the long-term in your investment approach when it comes to digital infra</p> <p>Panelists: Matteo Andreoletti, Simon Söder</p> | | | <p>Renewable Energy Sector Post Covid-19: Impacts on power price and future demand expectations</p> <p>Panelists: Celine Tercier</p> | | |
| 16.45-17.15 | Breakout roundtable 1: Meet the speakers | Breakout roundtable 2: Data centres: taking centre stage? | 1-to-1 networking meetings | Breakout roundtable 1: Solar | Breakout roundtable 2: Wind | 1-to-1 networking meetings |

Infrastructure Investor Global Summit

17.15-
17.45

Keynote: Slowly, then all at once

What happens when all the 10 year forecasts happen in 10 weeks, where it leaves us, what's gone forever, and what will replace it: a tour of the rising necessities, zombie businesses, new critical infrastructure, and the possible reuse of the suddenly unnecessary, in the pre-Jackpot era

Ben Hammersley, Editor-at-Large, WIRED & Principal, **Hammersley Futures**

17.45-
18.00

Meet the speaker

Talk to Ben Hammersley live about the themes of his keynote

Tuesday, 13 October 2020

| Tuesday 13th | Infrastructure Investor Global Summit |
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| 09.00-09.30 | Networking opens |
| 09.30-09.50 | Networking tutorial |
| 10.00-10.30 | Investor-only networking <ul style="list-style-type: none">• How has covid changed investor thinking around the asset class?• How happy are investors with portfolio performance?• What did investors learn during this crisis?• Should all investors “believe the hype” on digital? Facilitated by: Anish Butani, Director, bfinance |
| 10.30-10.45 | Welcome from Infrastructure Investor Nicholas Lockley, Director, Head of Conferences EMEA, PEI Media Group |
| 10.50-11.00 | Chair’s introduction Peter Hobbs, Managing Director, Private Markets, bfinance |

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| <p>11.00- 11.30</p> | <p style="text-align: center;">Panel - Bringing ESG and sustainability issues into the mainstream</p> <ul style="list-style-type: none"> • ESG- if not now, when? • The impact of ESG during a pandemic • Moving sustainability from a reporting function to top of the CEO's inbox • What can investors do to prioritise action on ESG issues? <p style="text-align: center;">Moderator: Rick Walters, Infrastructure, Director, GRESB</p> <p style="text-align: center;">Panellists:</p> <ul style="list-style-type: none"> • Jerome Neyroud, Head of Infrastructure Debt, Schroders • Graham Matthews, Chief Executive Officer, Whitehelm Capital • Oliver Schubert, Senior Partner, Vantage Infrastructure • Angel Tejada, Head of Green and Sustainable Bonds, BBVA | |
| <p>11.45- 12.00</p> | <p style="text-align: center;">Meet the speakers</p> <p style="text-align: center;">Moderated Q&A and networking with the panel</p> | <p style="text-align: center;">Themed networking- ESG and sustainability</p> |
| <p>12.00- 12.30</p> | <p style="text-align: center;">Keynote speech - Planning infrastructure for the future</p> <p style="text-align: center;">Every society needs to think big and plan physical infrastructure for the future. But few governments and political leaders do this in practice.</p> | |

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| | <p>Former BP Chief Executive John Browne calls for greater imagination in planning and design and explains how this can deliver infrastructure of greater boldness and better quality.</p> | |
| 12.30-13.00 | <p>Meet the speaker</p> <p>Talk to Lord Browne live about the themes of his keynote</p> | <p>Themed networking- Infrastructure of the future</p> |
| 13.00-13.45 | <p>Lunch break</p> | |
| 13.45-14.15 | <p>Keynote panel - Infrastructure today, tomorrow and the next decade</p> <p>The Global Summit is now in its 14th year and Infrastructure Investor has recently celebrated our 10th anniversary. Where is the asset class today compared to a decade ago and what are the most notable developments? We pick the brains of industry experts to see what the market thinks the next 10 years will bring.</p> <p>Moderator: Gregory Smith, President & CEO, InstarAGF Asset Management</p> <p>Panellists:</p> <ul style="list-style-type: none"> • Andreas Huber, Partner and Vice Chair, APAC, EQT • Gwenola Chambon, Chief Executive Officer, Vauban Infrastructure Partners • Leigh Harrison, Head of EMEA, Senior Managing Director, Macquarie Infrastructure & Real Assets (MIRA) • Harry Seekings, Partner, InfraRed Capital Partners | |

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| <p>14.30-14.45</p> | <p>Meet the speakers</p> <p>Moderated Q&A and networking with the panel</p> | <p>Themed networking- Infrastructure in 2020</p> |
| <p>14.45 – 15.30</p> | <p>Panel - What does the rise of sector-specific and region-focused funds mean for infrastructure investors?</p> <ul style="list-style-type: none"> • Understanding the matrix of geography and sectors • Comparing generalist sector-focused funds with more specialist regional vehicles • Which sub-sectors have developed the most and in which geographies? • Lessons learned from specialist approaches in PE and other asset classes <p>Moderator: Nicholas Hughes, Partner, Clifford Chance</p> <p>Panellists:</p> <ul style="list-style-type: none"> • David Giordano, Global Head of Renewable Power, Blackrock • Pooja Goyal, Partner and Co-Head Infrastructure Group, The Carlyle Group • Lucy Heintz, Partner - Energy, Actis | |
| <p>15.30-15.45</p> | <p>Meet the speakers</p> <p>Moderated Q&A and networking with the panel</p> | <p>Themed networking- Specialist funds</p> |

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| <p>15.45- 16.30</p> | <p align="center">Keynote - Stop hurting women: how the data ignores women and creates poor urban infrastructure plans</p> <p align="center">Caroline Criado Perez, OBE, author of Invisible Women: Exposing Data Bias in a World Designed for Men</p> | |
| <p>16.30- 16.45</p> | <p align="center">Meet the speaker</p> <p align="center">Put your questions to Caroline Criado Perez live</p> | <p align="center">Themed networking- Diversity and inclusivity</p> |
| <p>16.45- 17.30</p> | <p align="center">Panel - The state of play: Infrastructure investors on a difficult start to 2020</p> <ul style="list-style-type: none"> • A panel of experts analyse the state of the infrastructure market as we enter a new decade amid the covid-19 pandemic • Managing valuation shocks and portfolio liquidity issues • Views on new fund commitments • Re-upping with existing managers | |

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| | <p>Moderator: Alexander Chester, Partner, Clifford Chance</p> <p>Panellists:</p> <ul style="list-style-type: none"> • Jean-Francis Dusch, CIO BRIDGE & CEO, Edmond de Rothschild UK • Patrick Trears, Global Head of Infrastructure Debt, AMP Capital • Ravi Parekh, Managing Director, Infrastructure Investments, GCM Grosvenor • Geoffrey Strong, Senior Partner, Co-Head of Infrastructure, Apollo | |
| <p>17.30- 17.45</p> | <p>Meet the speakers</p> <p>Moderated Q&A and networking with the panel</p> | <p>Themed networking- The state of the market</p> |
| <p>17.45- 18.00</p> | <p>Chair's summary and end of day</p> <p>Peter Hobbs, Managing Director, Private Markets, bfinance</p> | |

Wednesday, 14 October 2020

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| Wednesday 14th | Infrastructure Investor Global Summit |
| 10.00-10.30 | Investor-only networking |
| 10.50-11.00 | Chair's welcome back and summary of day one Dr Patricia Rodrigues Jenner, Portfolio Non-Executive Director |
| 11.00-11.45 | <p>Interview- Value creation in a secondary buyout: Antin & Lyntia</p> <ul style="list-style-type: none">• Carving out a PE-owned business with a presence in multiple locations• Recruiting new managers to complement the existing management team• Developing and executing a plan to refocus the business• How do value creation levers differ across asset classes? <p>Speakers:</p> <ul style="list-style-type: none">• Mauricio Bolaña, Partner, Antin Infrastructure Partners• Eduardo Taulet, Executive Chairman, Lyntia <p>Interviewed by Zak Bentley, Infrastructure Investor</p> |

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| 11.45-12.00 | <p style="text-align: center;">Meet the speakers</p> <p>Talk to Mauricio and Eduardo about the Lyntia deal</p> | <p style="text-align: center;">Speed networking</p> |
| 12.00-12.45 | <p style="text-align: center;">Panel - Big Data and infrastructure</p> <ul style="list-style-type: none"> • How and to what extent can investors make use of the data created by their assets? • Working out what to collect and what's valuable • The growing impact of data in improving asset management • Would sharing open source data help with industry risk management and improve goodwill towards the asset class? <p style="text-align: center;">Moderator: Anish Butani, Director, bfinance</p> <p style="text-align: center;">Panellists:</p> <ul style="list-style-type: none"> • Matteo Botto Poala, Managing Director, Infrastructure Investment Group, Goldman Sachs Asset Management • Ross Israel, Head of Global Infrastructure, QIC • Kevin Smithen, Partner, Digital Colony • Garret Tynan, Senior Director, Project Finance & Infrastructure, KBRA | |
| 12.45-13.00 | <p style="text-align: center;">Meet the speakers</p> | <p style="text-align: center;">Themed networking- Big data</p> |

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| | Moderated Q&A and networking with the panel |
| 13.00-13.45 | Lunch Break |
| 13.45-14.00 | <p>Presentation - The big reveal: Infrastructure Investor's ranking of largest investors globally</p> <p>Infrastructure Investor's Research & Analytics team has produced a ranking based on the market value of investors' private infrastructure investment portfolios both through third-party managed vehicles and direct investments. We reveal the top 30 institutions in the GI50 and compare how the ranking has changed over the past year.</p> <p>Speaker: Nicole Douglas, Head of Investor Research, Infrastructure Investor</p> |
| 14.00-14.50 | <p>Keynote interview - How lessons from elite sport can be applied to business after covid-19</p> <p>Learn how to get back to normal and what we can learn from the experience of professional sports teams and leagues about the future of business.</p> <p>James Kerr, Founding Partner, Fable Partners & bestselling author of Legacy: What the All Blacks Can Teach Us About the Business of Life.</p> |

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| 14.50-15.35 | <p style="text-align: center;">Panel - Surviving rough seas: Infrastructure in a downturn</p> <ul style="list-style-type: none"> • Are infrastructure assets behaving as expected? • How today's fund structures differ from the past • Testing the resiliency and discipline of managers • Fulfilling return expectations in trickier times <p style="text-align: center;">Moderator: Bruno Candes, Partner, InfraVia Capital Partners</p> <p style="text-align: center;">Panellists:</p> <ul style="list-style-type: none"> • Serkan Bahceci, Partner, Arjun Infrastructure Partners • Stefan Weis, Managing Director, Cube Infrastructure Managers • Recep Kendircioglu, Senior Managing Director- Infrastructure, Manulife | |
| 15.35-15.50 | <p style="text-align: center;">Meet the speakers</p> <p style="text-align: center;">Moderated Q&A and networking with the panel</p> | <p style="text-align: center;">Themed networking- Infrastructure in a downturn</p> |
| 15.50-16.50 | <p>Streamed sessions</p> | |

| Participants choose which stream to attend | | |
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| | Stream A: Investment strategies and management | Stream B: Midmarket and listed infrastructure |
| 15.50-16.35 | <p>Co-operative investing- the next trend in core infrastructure?</p> <ul style="list-style-type: none"> • How investors are working to identify investment strategies of common interest • Finding the best value-for-money manager to implement them • Better aligning supply (variety of funds and their terms) with investor demand <p>Moderator: Eugene Zhuchenko, Founding Partner, ETORE Advisory</p> <p>Workshop leaders:</p> <p>Oskar Backman, Investment Manager, Polhem Infrastructure</p> <p>Isela Bahena, Managing Director, Nuveen Asset Management</p> <p>Mar Beltran, Board Director, GlobalVia</p> <p>Lincoln Webb, EVP & Global Head of Infrastructure & Renewable Resource Investments, BCI</p> <p>Meet the speakers: Co-operative investing Moderated Q&A and networking with the panel</p> | <p>Midmarket infrastructure- is there still value in a rapidly growing segment?</p> <ul style="list-style-type: none"> • Assessing how new vehicles and spinoffs are moving into the space • Finding value by geography, cap size and strategy • Is the midmarket large enough for funds to deploy at the scale they claim? <p>Moderator: Ross Posner, Managing Partner, Ridgewood Infrastructure</p> <p>Workshop leaders:</p> <p>Jamie Storrow, Managing Director & co-Head of Infrastructure, Northleaf Capital Partners</p> <p>Guillaume D'Engremont, Head of European Infrastructure, ICG</p> <p>Oliver Schubert, Senior Partner, Vantage Infrastructure</p> <p>Meet the speakers: Midmarket Moderated Q&A and networking with the panel</p> |

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| 16.35-16.50 | Stretch break | Stretch break |
| 16.50-17.35 | <p style="text-align: center;">The evolving definition of infrastructure as the asset class matures</p> <ul style="list-style-type: none"> • Exploring the limits of the 'infrastructure' designation • How funds can evolve their offering to better meet investor portfolio needs • Do definitions or returns matter more to investors in 2020? • Are funds chasing double digit returns still acting in the best interests of their clients? <p style="text-align: center;">Moderator: Lawrence Slade, Chief Executive Officer, Global Infrastructure Investor Association</p> <p style="text-align: center;">Panellists:</p> <ul style="list-style-type: none"> • Andrew Claerhout, Partner & Co-Head of Infrastructure Investing, Searchlight Capital Partners • Patrick Deasy, Partner, Goodwin • Hamish Mackenzie, Managing Director & Head of Infrastructure, DWS • Denis Prouteau, Chief Investment Officer, Private Debt, Natixis Investment Managers | |
| 17.35-17.50 | <p style="text-align: center;">Chair's summary and end of day</p> <p style="text-align: center;">Dr Patricia Rodrigues Jenner, Portfolio Non-Executive Director</p> | |

Thursday, 15 October 2020

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| Thursday 15th | Infrastructure Investor Global Summit |
| 09.50- 10.20 | Investor-only networking |
| 10.20- 10.30 | Chair's welcome back and summary of day two Peter Hobbs, Managing Director, bfinance |
| 10.30- 11.15 | Panel - Energy investments in the 2020s <ul style="list-style-type: none">• Where are the best opportunities in renewables to be found?• Development risk and opportunities• The role of non-renewables and the energy transition <p>Moderator: Lawrence Slade, Chief Executive Officer, Global Infrastructure Investor Association</p> <p>Panellists:</p> <ul style="list-style-type: none">• Laurent Segalen, Managing Partner, Megawatt-X• Iñigo Olaguibel, CEO, Qualitas Energy• Frédéric Palanque, Managing Partner, Conquest |

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| 11.15- 11.30 | <p style="text-align: center;">Meet the speakers</p> <p>Moderated Q&A and networking with the panel</p> | <p style="text-align: center;">Themed networking- Energy</p> |
| 11.30- 12.15 | <p style="text-align: center;">Panel - Listed infrastructure- is it the best option for core, core+ and other investors?</p> <ul style="list-style-type: none"> • The role of listed as a complementary or alternative opportunity in an infrastructure portfolio • Achieving portfolio balance through the right mix of assets • Examining sectors where listed assets can offer superior value to unlisted <p style="text-align: center;">Moderator: Fraser Hughes, Chief Executive Officer, Global Listed Infrastructure Organisation</p> <p>Workshop leaders:</p> <ul style="list-style-type: none"> • David Bentley, Partner, Atlas Infrastructure • Matt Bushby, Global Head of Distribution, RARE Infrastructure • Peter Hobbs, Managing Director, Private Markets, bfinance • Chris Holmes, Partner, Foresight Group | |
| 12.15 – 12.30 | <p style="text-align: center;">Meet the speakers</p> <p>Moderated Q&A and networking with the panel</p> | <p style="text-align: center;">Themed networking: Listed infrastructure</p> |
| 12.30- 13.00 | <p style="text-align: center;">Keynote - Smart Cities 2.0: The Future of Urban Living</p> <p style="text-align: center;">Dr. Ayesha Khanna, Co-founder and CEO, ADDO AI</p> | |

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| 13.00-13.15 | <p style="text-align: center;">Meet the speaker</p> <p>Meet Ayesha Khanna and put your questions to her live</p> | <p style="text-align: center;">Themed networking- Smart cities</p> |
| 13.15-14.00 | <p style="text-align: center;">Lunch Break</p> | |
| 14.00-14.45 | <p style="text-align: center;">Panel - Communications and digital infrastructure</p> <ul style="list-style-type: none"> • Is there still value to be had in the sector de jour? • Looking beyond towers, fibre and data centres • PE, infrastructure or something else- what do investors think of the move to digital? <p style="text-align: center;">Moderator: Jordan Stutts, Senior Writer, Infrastructure Investor</p> <p>Panellists:</p> <ul style="list-style-type: none"> • Darren Glatt, Partner & Co-Head of Infrastructure Investing, Searchlight Capital Partners • Simon Wilde, Senior Financial Advisor, Ofgem • Ed Pallesen, Managing Director, H.I.G Capital | |
| 14.45 - 15.00 | <p style="text-align: center;">Meet the speakers</p> <p>Moderated Q&A and networking with the panel</p> | <p style="text-align: center;">Themed networking- Digital</p> |

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| <p>15.00- 15.45</p> | <p style="text-align: center;">Presentation + Panel - Highlights of the Infrastructure Investor Insight findings</p> <p>The Infrastructure Investor Research & Analytics team surveyed investors in the asset class to capture investor sentiment, relationships with funds, and performance predictions. Investors range from established infrastructure players with diverse fund portfolios, to those planning to make their first infrastructure fund commitments in 2021. Following a brief presentation of the survey’s findings, the panellists will share and discuss their observations and predictions for infrastructure investments.</p> <p style="text-align: center;">Moderator: Nicole Douglas, Head of Investor Research, Infrastructure Investor</p> <p>Panellists:</p> <ul style="list-style-type: none"> • Ryan Bisch, Head of Private Markets, Ontario Power Generation • Neil King, Managing Director - Infrastructure Real Assets, CPPIB • Gavin Winbanks – Director, Capital Investments, Department for International Trade |
| <p>15.45- 16.30</p> | <p style="text-align: center;">Panel - Changing investor sentiment towards direct and co-investments in infrastructure</p> <ul style="list-style-type: none"> • Getting the internal setup right to go direct • Are direct strategies better suited to private rather than public plans? • How co-investments can provide investors transparency without the underlying risk • Achieving the right balance of fund, direct and co-investments? <p style="text-align: center;">Moderator: Mark Weisdorf, Managing Partner, Mark Weisdorf Associates</p> <p>Speakers:</p> <ul style="list-style-type: none"> • Jerry Divoky, Vice President, Infrastructure & Renewable Resources, BCI • Yves Meyer-Bülow, Managing Director- Infrastructure Investments, Allianz Capital Partners |

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| | <ul style="list-style-type: none"> • Dominik von Scheven, Senior Investment Manager, Private Equity Investments, HSBC Global Asset Management • Howard Stern, Managing Director, Northwestern Mutual Capital <p style="text-align: center;">Meet the speakers Moderated Q&A and networking with the panel</p> |
| 16.30-16.45 | <p style="text-align: center;">Chair's summary and conference closing remarks</p> <p style="text-align: center;">Peter Hobbs, Managing Director, Private Markets, bfinance</p> |
| 16.45 | <p style="text-align: center;">Close of Global Summit Online</p> |