

Global Offsite 2021

22 – 24 June, virtual event, BST/UTC +1

Last updated 13/04/2021





UTC+1 14:00 – 14:45 Infrastructure Investor welcome & 'meet the Passport holders' speed networking Global start times: NY 09:00 | LDN 14:00 | HK/SG/CN 21:00 | SYD 00:00 (Wednesday)

New to virtual or an experienced attendee? Spend some time meeting fellow Global Passport holders as we explain how to make the most of the Global Offsite format, introduce you to the platform and help you connect with your global peers.

UTC+1 14:50 – 15:00 Networking tutorial Global start times: NY 09:50 | LDN 14:50 | HK/SG/CN 21:50 | SYD 00:50 (Wednesday)

We talk you through how to make the most of the full range of networking opportunities available at the Global Offsite. Sessions are running across three time zones for the next two days, so don't miss your chance to find out how to connect with over 200 global investors in attendance.

 UTC+1
 15:00 - 22:00
 Networking opens and 1-2-1 meetings available until 22:00 LDN/17:00 NY

 Global start times: NY 10:00 | LDN 15:00 | HK/SGP/CN 22:00 | SYD 01:00 (Wednesday)



 UTC+1
 06:00 - 00:00
 Networking opens

 Global start times: NY 01:00 | LDN 06:00 | HK/SGP/CN 13:00 | SYD 16:00

UTC+8 14:00 – 15:00 The rise of Asian funds

Global start times: NY 02:00 | LDN 07:00 | HK/SGP/CN 14:00 | SYD 17:00

Asia Panel Session

- How are fund manager investments progressing in APAC?
- What attracts them to Asia?
- Finding promising deal flow and executing

Followed by meet the speakers live Q&A and networking

UTC+8

15:00 – 16:00 Decarbonizing the portfolio post COP26

Global start times: NY 03:00 | LDN 08:00 | HK/SGP/CN 15:00 | SYD 18:00

Asia Panel Session

• Assessing the impact of China and Japan's decarbonization goals for infrastructure investment

APAC

APAC

- Which renewable energy technologies and which Asian markets will succeed in 2022?
- Asia as the new epicentre for offshore wind

Followed by meet the speakers live Q&A and networking

UTC+8	16:00 – 17:00 Asia as a strategy for portfolio diversification Global start times: NY 04:00 LDN 09:00 HK/SGP/CN 16:00 SYD 19:00	
	 Asia Panel Session Investing in growth Asia vs developed Asian markets FX risk/currency hedging strategies and how to manage more volatile regional currencies Understanding local taxation incentives for investment across the region 	APAC
UTC+1	10:00 – 11:00 Comparing EMEA & APAC approaches to ESG and sustainability Global start times: NY 05:00 LDN 10:00 HK/SGP/CN 17:00 SYD 20:00	NO
	Cross Regional Session	REGI
	 Climate change, the energy transition and infrastructure Keeping ESG at the forefront of investor mindsets 	S S F
X	What other regions can learn from best-in-class investors in APAC	SOS
	Followed by meet the speakers live Q&A and networking	Ċ

UTC+111:00 – 12:00Above 5%: how to get more out of your renewable fundsGlobal start times: NY 06:00 | LDN 11:00 | HK/SGP/CN 18:00 | SYD 21:00

Panel Session

- Moving beyond vanilla wind and solar strategies in search of alpha
- How disruptive technologies can boost energy & electricity distribution
- Solving supply and demand issues for operating assets

Followed by meet the speakers live Q&A and networking

UTC+1 12:00 – 13:00 Has the market accurately assessed valuations post-pandemic?

Global start times: NY 07:00 | LDN 12:00 | HK/SGP/CN 19:00 | SYD 22:00

Panel Session

- Getting frothy: Assessing prices for renewable energy and digital infrastructure assets since the pandemic
- Public or private? Assessing differences in valuations between listed assets and those in the private markets
- Troubled sectors: Are there distressed opportunities for investors in airports or other transport assets?

Followed by meet the speakers live Q&A and networking

EMEA

EMEA

UTC+1	13:00 – 14:00 Global Keynote Opening Panel: Heavyweights from three regions discuss the state o	f Z
	play in infrastructure at the halfway point of the year	" <u>O</u>
\supset	Global start times: NY 08:00 LDN 13:00 HK/SGP/CN 20:00 SYD 23:00	REC
	Followed by live Q&A and networking	SS
		CRO

UTC+1 14:00 – 15:00 Meal break Global Start times: NY 09:00 | LDN 14:00 | HK/SGP/CN 21:00 | SYD 00:00 (Thursday)

UTC+1 **15:00 – 16:00** Keynote: leadership, risk and volatility Global start times: NY 10:00 | LDN 15:00 | HK/SGP/CN 22:00 | SYD 01:00 (Thursday)

- Making sense of 18 months of restrictions, risk and opportunity
- Accepting where risk is inevitable and what to do about it
- Balancing data privacy, commercial power and increased regulation

UTC+1 16:00 – 17:00 Digital infrastructure: does the reality match the hype of the 'fourth utility'? Global start times: NY 11:00 | LDN 16:00 | HK/SGP/CN 23:00 | SYD 02:00 (Thursday)

Panel Session

- Areas of focus; sub-sector, strategy, or asset type?
- Competition for larger (\$1bn+) vs. mid-market transactions
- Assessing exit strategies and hold periods for digital assets

UTC-4

12:00 – 13:00 How to push sustainability up the agenda in North American infrastructure Global start times: NY 12:00 | LDN 17:00 | HK/SGP/CN 00:00 (Thursday) | SYD 03:00 (Thursday)

Panel Session

 Addressing social and economic issues intensified by covid-19 through sustainable infrastructure investments EMEA

NS

- Can the infrastructure asset class unlock private capital for sustainable development?
- How can measurement and standards help ensure the success of a project both financially and for the communities where they are built?

Followed by meet the speakers live Q&A and networking

UTC-4 13:00 – 14:00 Meal break

Global Start times: NY 13:00 | LDN 18:00 | HK/SGP/CN 01:00 (Thursday) | SYD 04:00 (Thursday)

14:00 – 15:00 US fund manager roundtable

Global start times: NY 14:00 | LDN 19:00 | HK/SGP/CN 02:00 (Thursday) | SYD 05:00 (Thursday)

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Roundtable

- How will the new administration impact the funding of US infrastructure?
- Discussing changes to manager investment strategies post-covid
- Examining the resiliency of the infrastructure asset class

Followed by meet the speakers live Q&A and networking

UTC-4

UTC-4

15:00 – 16:00 Investor strategies in the Americas

Global start times: NY 15:00 | LDN 20:00 | HK/SGP/CN 03:00 (Thursday) | SYD 06:00 (Thursday)

Panel Session - The state of play: institutional and private investors analyse the state of the infrastructure market amid an ongoing global pandemic

- Managing valuation shocks and portfolio liquidity issues
- Views on new fund commitments
- Re-upping with existing managers

Followed by meet the speakers live Q&A and networking

UTC+1 06:00 - 00:00 Networking opens Global start times: NY 01:00 | LDN 06:00 | HK/SGP/CN 13:00 | SYD 16:00

UTC+8

UTC+8

14:00 – 15:00 Asset management in the new normal *Global start times: NY 02:00 | LDN 07:00 | HK/SGP/CN 14:00 | SYD 17:00*

Asia Panel Session

• How have investors managed their assets around Asia under the current travel restrictions

APAC

APAC

- Relationship building and sourcing partnerships during the pandemic still feasible?
- Has the pandemic given rise to any innovation or improvements in asset management?

 15:00 – 16:00
 Asia Keynote: Fireside chat

 Global start times: NY 03:00 | LDN 08:00 | HK/SGP/CN 15:00 | SYD 18:00

Keynote – John Walker, Chairman, Eastpoint Partners

After 22 years with Macquarie Group, John recently retired from his roles of Chairman Macquarie Group of Companies, Korea and Chairman of Macquarie Capital, Asia. He will be sharing reflections on his career and the development of the Infrastructure asset class in the region and prospects for a further accelerated growth in a post pandemic world.

UTC+816:00 - 17:00Driving more institutional capital into AsiaGlobal start times: NY 04:00 | LDN 09:00 | HK/SGP/CN 16:00 | SYD 19:00

Asia Panel Session

- Dealing with COVID-19 challenges, how has this affected LP sentiment towards Asia?
- Finding the right risk return balance in the region's geographies and sectors
- Lessons learnt from seasoned investors in Asian emerging markets

UTC+1

10:00 – 11:00 Investor strategies in APAC & EMEA Global start times: NY 05:00 | LDN 10:00 | HK/SGP/CN 17:00 | SYD 20:00

Cross Regional Session

The state of play: institutional and private investors analyse the state of the infrastructure market amid an ongoing global pandemic.

- Managing valuation shocks and portfolio liquidity issues
- Views on new fund commitments
- Re-upping with existing managers

CROSS REGION

APAC

UTC+1	11:00 – 12:00 Smart money: strategies to capitalise on market dislocations Global start times: NY 06:00 LDN 11:00 HK/SGP/CN 18:00 SYD 21:00	
	anel Session Comparing distressed debt, turnaround and special situations with other strategies What do investors think of the various specialist strategies? Getting the timing right	EMEA
UTC+1	12:00 – 13:00 Examining leadership through a time of upheaval Global start times: NY 07:00 LDN 12:00 HK/SGP/CN 19:00 SYD 22:00	
$\langle \rangle$	 Panel Session Exploring statesmanship; past, present, and future Adapting to and profiting from rapid change What good can come out of the pandemic? 	EMEA

UTC+1 13:00 – 14:00 Meal break

Global Start times: NY 08:00 | LDN 13:00 | HK/SGP/CN 20:00 | SYD 23:00

UTC+1	14:00 – 15:00 Investor strategies in Americas & EMEA Global start times: NY 09:00 LDN 14:00 HK/SGP/CN 21:00 SYD 00:00 (Friday)	GION
>	Cross Region Session	S RE(
		CROS
UTC-4	10:00 – 11:00 Transportation infrastructure – the good, the bad and the ugly	

Global start times: NY 10:00 | LDN 15:00 | HK/SGP/CN 22:00 | SYD 01:00 (Friday)

Panel Session

- Investors explain how to return transport assets to good health
- How airports can get their mojo back
- What are the capital markets and other financing sources' outlook on transportation businesses?

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UTC-4	11:00 – 12:00 A growing niche: key trends in post-pandemic infrastructure debt Global start times: NY 11:00 LDN 16:00 HK/SGP/CN 23:00 SYD 02:00 (Friday)	X
	 Panel Session The impact of low interest rates on debt market stakeholders – investors, banks, sponsors and more Is the market becoming increasingly borrower-friendly, and will this continue? What types of cash yields can investors expect? 	NS
UTC-4	12:00 – 13:00 The rise of the global Infratech market Global start times: NY 12:00 LDN 17:00 HK/SGP/CN 00:00 (Friday) SYD 03:00 (Friday)	X
	 Panel Session Imagining an infrastructure market not backed by physical assets Financing and funding an Infratech revolution 	NS
	 Building the right mix of specialists and generalists in the team 	\mathbf{D}

UTC-4 13:00 – 14:00 Data vs insight: turning large volumes of information into actionable intelligence Global start times: NY 13:00 | LDN 18:00 | HK/SGP/CN 01:00 (Friday)| SYD 04:00 (Friday)

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Panel Session

- Examining the role of big data in investment and asset management today
- Developing a hybrid approach to when assets are less accessible
- Data sharing- the way forward or a pipedream?

UTC-4 14:00 – 14:00 Close of the Global Offsite

Global Start times: NY 14:00 | LDN 19:00 | HK/SGP/CN 02:00 (Friday) | SYD 05:00 (Friday)

Infrastructure Investor

Global Passport

Exclusive to Infrastructure Investor Global Passport Holders

Stay connected to the market, meet investors, secure capital commitments and gain a strategic edge throughout the year.

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