Day one
Monday 13 July

13:00  Keynote interview
How lessons from elite sporting teams can be applied to businesses after covid-19
Learn how to get back to normal following a pandemic and what we can learn from the experience of professional sports teams and leagues about the future of business.

James Kerr, Founding Partner, Fable Partners & bestselling author of Legacy: What the All Blacks Can Teach Us About the Business of Life.

13:30  Networking and one-to-one meeting tutorial

14:00  Networking opens

Day two
Tuesday 14 July

09:00  Networking opens

10:50  Welcome from Infrastructure Investor
Nicholas Lockley, Director, Head of Conferences EMEA, PEI Media

11:00  Keynote panel
Infrastructure in the time of covid-19
- How durable is the asset class proving?
- Which sectors have the best prospects?
- What investors think about private markets in a pandemic

Moderator:
Bruno Alves, Senior Editor, Infrastructure Investor
Panellists:
Alena Antonava, Investment Manager, Long Term Income Fund, RPMI Railpen
Ulla Frimor Agesen, Head of Alternative Investments & Manager Selection, Nykredit Asset Management
David Giordano, Managing Director & Global Head of Renewable Power, BlackRock

11:30  Networking

Themed networking: Impact of covid-19

12:00  Panel
Surviving rough seas: infrastructure in a downturn
- Are infrastructure assets behaving as expected?
Global Offsite 2020

- Testing the resiliency and discipline of managers
- Fulfilling return expectations in trickier times

Moderator:
Nicholas Lockley, Director, Head of Conferences EMEA, PEI Media

Panellists:
Lennart Blecher, Head of Real Assets, Senior Partner & Deputy Managing Partner, EQT
Colin Simpson, Head of Asset Management, Local Pensions Partnership
Jamie Storrow, Managing Director, Northleaf Capital Partners

12:30 Networking

Themed networking: infrastructure in a downturn

12:50 Keynote and Q&A

Are you planning for the digital future?
How is the information revolution affecting infrastructure assets around the globe? In a post-covid19 world, how will access and control of digital information be arranged and utilised?

Speaker:
Ben Hammersley, Editor-at-Large, WIRED

13:20 Themed networking break

Talk to Ben live about the themes of his keynote

13:45 Panel

The inexorable rise of digital infrastructure
- Why digital is now mission critical
- Assessing the durability of the digital infrastructure sector
- Which sub-sectors of digital have the most value

Moderator:
Adam Smallman, Head of Content Strategy, PEI Media

Panellists:
Jerome Leyvigne, Director, BlackRock Infrastructure Solutions
Jan Kesely, Partner, EQT

14:15 Themed networking: digital

Meet like-minded attendees interested in digital assets.

14:40 Panel

The state of play: infrastructure investors on a difficult start to 2020
A panel of institutional and private investors analyse the state of the infrastructure market as we enter a new decade amid the covid-19 pandemic.
- Views on new fund commitments
- Re-upping with existing managers
- Managing valuation shocks
Moderator: Nicholas Merigoux, Portfolio Manager, Investments, VFMC
Panellists: Lianne Groenendijk, Principal, BCI
Yasuhiro Ono, Head of Infrastructure Investments, Japan Post Bank
Aiva Sperberga, Principal, Campbell Lutyens

15:10 Investor networking
Connect live with our investor panellists

15:30 Keynote
Global macroeconomic and geo-political scenarios post-Covid19
- The implications for countries' fiscal position as well as for sovereign rates
- What does this mean for infrastructure spending?
- A silver lining? Recessions and depression-type periods could be ideal for public infrastructure spending

Speaker: Brunello Rosa, CEO & Head of Research, Rosa & Roubini Associates

16:10 Panel
Navigating the post-coronavirus environment – low interest rates and the economy
- What short and long-term impact has the coronavirus pandemic had on infrastructure debt markets?
- The impact of low interest rates on debt market stakeholders – investors, banks, sponsors and more
- Is the market becoming increasingly borrower-friendly, and will this continue?

Moderator: Floortje Brouwers, Vice President, GIC Private Markets
Speakers: Annette Bannister, Director & Head of European Infrastructure, MetLife Investment Management
Jonathan Duguay-Arbesfeld, Senior Director, Infrastructure Financing, CDPQ
Emma Haight-Cheng, Partner, Infrastructure Debt, AMP Capital

16:40 Live networking session with the panel

17:00 Presentation
Market update from Infrastructure Investor
Our reports analyse the current state of the infrastructure market and detail the significant trends affecting the asset class in each quarter. We review a tough Q1 for fundraising and look at H1 trends amid covid-19 uncertainty.

Nicole Douglas, Head of Investor Research, Infrastructure Investor

17:15 Q&A with our Head of Investor Research
Meet Nicole and quiz her about the data in our virtual roundtable session
17:40 **Networking roundtables**
Themed roundtables led by subject-matter experts on topic affecting the future of the asset class
Topics include:
- Cyber security
- Resilience
- Climate change & SDGs
  Maria Clara Rendon, ESG Director, Private Markets, *Manulife Investment Management*
- Valuations
- Defining the infrastructure of the next decade
- Open-ended/evergreen fund structures
  Jan Mende, Head of Real Assets, *Callan*
- Appetite for new fund commitments

**Day three**
Wednesday 15 July

11:00 **Panel**
The direction of travel: not all transport assets are created equal
- Comparing opportunities for airports, ports, toll roads and rolling stock
- Which transport assets are proving the most challenging in the covid-19 era?
- Are investors still considering transport assets?

Moderator:
Kalliope Gournitis, News Editor, *Infrastructure Investor*
Panellists:
Anish Butani, Senior Director, Infrastructure, *bfinance*
Adil Jiwa, Manager, Illiquid Investments, *Scottish Widows*
Renaud de Matharel, CEO & Managing Partner, *Cube Infrastructure Managers*

11:30 **Keynote interview**
Hear what a leading CIO thinks of infrastructure’s prospects
Learn how a senior investor assesses the impact of the pandemic and how they are reviewing assets and evaluating manager response to the crisis.

Speaker:
Simon Davy, Head of Private Markets, *Local Pensions Partnership*

12:00 **Investor only networking**
Choose one of the key themes of the previous discussion to dissect with your peers

12:20 **Panel**
Bringing ESG and sustainability issues into the mainstream
Global Offsite 2020

- ESG – if not now, when?
- Moving sustainability from a reporting function to top of the CEO’s inbox
- What can investors do to prioritise action on ESG issues?

Moderator:
Francois Bergere, Executive Director, LTIIA
Panellists:
Jemima Atkins, Assistant Vice President, Infrastructure Debt, Allianz Global Investors
John Anderson, Global Head Corporate Finance & Infrastructure, Manulife Investment Management
Rick Walters, Director, Infrastructure, GRESB

12:50 Networking
Themed networking: ESG
Moderated Q&A and networking with the panel

13:15 Panel
The time is now: perspectives on the energy transition
- Can a just energy transition be achieved and financed?
- Examining the role of infrastructure funds
- Managing disruption of utilities and positioning yourself for the new world order

Moderator:
Lawrence Slade, Chief Executive Officer, GIIA
Panellists:
Pooja Goyal, Partner & Co-head, Infrastructure Group, The Carlyle Group
Jaroslava Korpanec, Managing Director, Investment, Allianz Capital Partners
Basil Scarsella, Chief Executive Officer, UK Power Networks

13:45 Networking
Themed networking: Energy transition
Moderated Q&A and networking with the panel

14:00 Keynote interview
How lessons from elite sporting teams can be applied to businesses after covid-19
Learn how to get back to normal following a pandemic and what we can learn from the experience of professional sports teams and leagues about the future of business.

James Kerr, Founding Partner, Fable Partners & bestselling author of Legacy: What the All Blacks Can Teach Us About the Business of Life.

14:30 Keynote Q&A with James Kerr
Talk to James live about the themes of his keynote

14:50 Panel
Covid-19, fundraising and manager and investor interactions
- The outlook from those looking to fundraise
- No-go: are new manager relationships and seeded portfolios out of fashion?
- How have interactions adapted to new business protocol?
Moderator:
Jordan Stutts, Senior Writer, Infrastructure Investor
Panellists:
Kelly DePonte, Managing Director, Probitas Partners
Nicolas Firzli, Director-General, World Pensions Council
Andre Pfleger, Senior Investment Manager, SparkassenVersicherung

15:20 Investor-only networking
Meet the panel and put your burning fundraising questions to them live

15:50 Presentation
The big reveal: Infrastructure Investor’s ranking of largest investors globally

Infrastructure Investor’s Research & Analytics team has produced a ranking based on the market value of investors’ private infrastructure investment portfolios both through third-party managed vehicles and direct investments. We’ll reveal the top 20 institutions in the II50 and compare how the ranking has changed over the past year.

Presenter:
Nicole Douglas, Head of Investor Research, Infrastructure Investor

16:00 Ranking roundtable
Meet Nicole in a roundtable and ask her your questions about our methodology, risers and fallers and the firms to watch

16:20 Panel
Defining infrastructure beyond OECD: are infrastructure-like assets the future?
- Is technology changing the definitions of infrastructure in emerging jurisdictions?
- How energy efficiency, natural infrastructure, IAAS and shared services are gaining a foothold
- Are private investors paying attention and how will technology affect their investment approach?

Moderator:
Viktor Kats, Founding Partner, Augment Infrastructure Partners
Panellists:
Raza Hasanani, Head of Infrastructure Investment, Africa50
Renato Mazzola, Managing Partner & Head of PE & Infra, BTG Pactual
Benny Zacharaiah, Investment Officer, Asian Infrastructure Investment Bank (AIIB)

16:50 Networking with the panel

17:15 Infrastructure Investor summary and closing remarks