Real Estate **Private Debt** Infrastructure Private Equity

PDI Capital Structure Forum - Case Study

London, 21 November 2019

Patrimonium Asset Management AG

PATRIMONIUM: Specialist in Direct Private Market Investments in DACH

At a Glance		Asset Classes		
2007 Firm inception	> CHF 3bn ¹ Assets under mgmt.	Private Debt		 Direct Lending offering to middle market companies in the DACH region Approx. 200 transactions since 2006; around € 1.1bn capital invested
 > 150 Institutional investors 3 Offices In Switzerland 	 > 30 FOs & HNWI investors > 50 Professionals 	Real Estate		 Covering residential, commercial and health-care property segment Active Management – renovation, transformations, heightening, etc.
		Infrastructure		 Investments in European railcars rented to industrial clients across Europe Purchasing and renting out of freight railcars to industrial clients in Europe
		Private Equity		 Focus on selected fragmented and under-digitalized industries in Alpine rim Management team with significant operational experience

1) As of 31.12.2019

Case Study: Project Sun

Risk Return Profile & Transaction

PATRIMONIUM Investment Universe⁽¹⁾



Transaction

Source	Debt advisor			
Sponsor	Sponsorless			
Instrument	Senior secured bonds			
Investment	EUR 30m			
Expected IRR	12-14%			
Use of proceeds	Refinancing / restructuring			
Expected term	Зу			
Collateral coverage ⁽³⁾	200% (market value); 118% (liquidation value)			
Collateral	 First lien land charge Pledge of movable fixed assets Pledge of inventories Pledge of receivables Corporate guarantees 			

Risk

(1) Schematic Patrimonium Asset Management AG

(2) Private Debt Co-Investor Fund I – in cooperation with Credit Suisse

(3) Pledged assets over outstanding nominal

Case Study: Project Sun

Decreasing turnover and volatile profitability since 2012



Case Study: Project Sun

Available asset base to secure loan amount





Case Study: Project Sun

Pros and cons



Financing Structure

Downside Protection & Exit

<u>Pro</u>

 High-quality products leading to an outstanding market reputation and market leading position

- Highly committed shareholding management with sound technology and market knowledge
- Management supported by external turnaround experts

Con

- Competitive landscape with pressure on margins from Asian competitors
- Short lifecycle of products due to fast developing technology
- Weak controlling and finance department
- Understaffed sales organisation

 Simplification of financing structure by being the sole lender Weak credit metrics due to volatile business model

- Strong (hard-assets) collateral package consisting of all assets of the company
- Collateral Coverage c. 200% (market value) and c. 118% (liquidation value)
- Negative impact on return due to exit by time consuming insolvency proceedings

Disclaimer

About Patrimonium

Patrimonium Asset Management AG is a FINMA-regulated Swiss manager of collective investments with outstanding expertise in private debt, real estate, infrastructure and private equity. Today, Patrimonium and its affiliates have around CHF 3 billion in assets under management for a large number of institutional as well as private investors in Switzerland and abroad. The company employs more than 50 people at its offices in Crissier/Lausanne, Zurich, and Baar.

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