

# **Modernizing Back Office Operations:**

The Power and Value of a True Shared Services Model

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#### What are shared services and what are the benefits?

Shared Services is a customer-focused organizational structure and service model that provides back-office support primarily to internal customers and eliminates redundant processes, systems, and organizations.

## SHARED SERVICES ENABLES

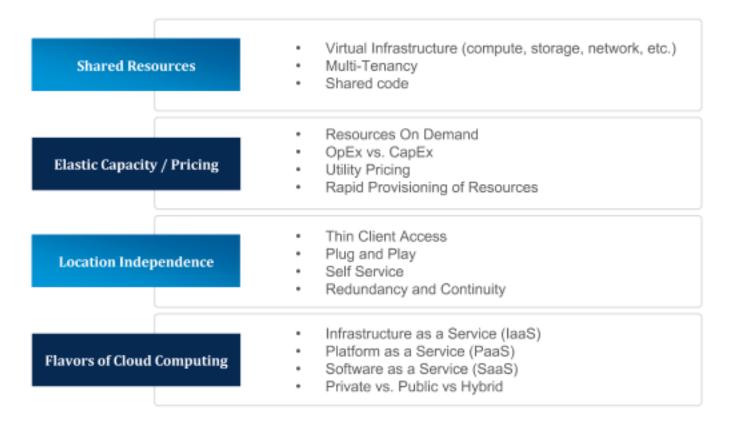
- Standardization of processes and systems
- · Increased levels of automation
- · Increased efficiency
- · Improved controls
- Enhanced and formalized service level targets and reporting
- · Optimization of skills/capabilities

## KEY SHARED SERVICES ATTRIBUTES

- Built upon standard processes, policies, and systems
- Focused on delivering service outcomes and meeting targets
- · Transaction-based pricing
- Strives for continuous improvement
- · Run as a separate organization

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### **Core Characteristics of Cloud Technology**



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SHARED SERVICE EXPERTS

### A Software Robot should be thought of as a 'Team Member'

Find a repetitive task and use a 'bot' to automate it

#### WHAT IS ROBOTIC PROCESS AUTOMATION



Mimics Human Interaction of repeatable tasks



A computerized 'workforce' managed by humans



Can interact with various applications with limited IT involvement Simulates Human Operations by automatically accessing systems, accessing and manipulating data, and entering appropriate data into systems

Intelligent software that is rules-based and allows rapid entry

Allows for completion of high-volume, repeatable tasks with accuracy

Setup and managed by Operations (not IT) using easy to use diagrammatic tools

Can complete multi-step tasks using various systems

- Can operate around the clock
- · Full tracing and logging of every action
- Can mimic thousands of human operators
- Order of magnitude reduction in error rates
- It provides the underlying infrastructure;
   Operations runs the process
- Bots' are created and trained by humans
- Allows teams and departments to control and implement automation
- Can create significant economic benefits relative to domestic labor

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SHARED SERVICE EXPERTS

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