

Navigating operational complexity and scaling your organization

May 7-8 | Convene, 730 Third Ave, New York



What keeps private equity real estate CFOs and COOs up at night?





Institutional investors are seeking greater transparency into everything from performance data, fees and expenses, asset-based leverage, benchmarking and more. CFOs and their teams are at the forefront of addressing requests for customized financial reporting and must demonstrate their technology, processes and controls are operationally sound.



Regulation merry-go-round

The pace of global regulatory changes doesn't appear to be slowing down. From the impact of Brexit on selecting fund domiciles, implementing GDPR, SEC focus on cybersecurity to maintaining a robust compliance program, staying on top of these developments is a key imperative.

Keeping up with tech and data



Regardless of AUM, all fund managers are feeling pressure to collect more data and documentation from investors, property managers and clients as well as keeping that information safe. Forward-minded firms recognize that investing in technology, is not just a cost, but crucial to scale their organizations effectively.

Outsourcing gains traction



Real estate fund managers are quickly catching up to their private equity counterparts by leveraging outsourcing providers with more advanced technology platforms and robust infrastructures to alleviate operational burdens on their in-house teams. It's critical to map out essential deliverables to investors, deal partners and regulators, to determine what should be outsourced.

The X factor



Sourcing talent is no longer just about finding the best dealmakers and capital raisers. More and more, it is about finding exceptional tax, accounting, technology and risk compliance experts to support the investment team and address needs of key stakeholders.

Agenda day one: May 7, 2019

8:00	Registration and breakfast
	Women's networking breakfast (invitation only)
9:00	PEI welcome & chairman's introduction
9:10	Keynote CFOs and COOs panel Scaling your organization for growth and managing operating complexity Panelists:
	 Laurie "LG" Golub, COO & Senior Managing Director, Square Mile Capital Management
	 Peter Harned, Managing Director, Morgan Stanley Real Assets
10:00	Keynote fireside chat Evolution of the private equity real estate industry
	 Sonny Kalsi, Co-Founder, GreenOak Real Estate Andrew Yoon, COO, GreenOak Real Estate
	Interviewer:
	Evelyn Lee, News Editor, PERE
10:45	Networking coffee break
11:05	Panel Accessing alternative sources of capital <i>Moderator:</i>
	Cesar Estrada, Sr. Managing Director - Global Head of Product Management for PE & Real Assets Fund Services, State Street Corporation
	Panelists:
	 Tom Fortin, COO, icapital Network

 Paul Quinlan, Managing Director, Real Estate, The Blackstone Group

 Cristiano Machado, Managing Director & CFO Real Estate Funds, Brookfield's Property Group

11:50	Panel Operational considerations when bolting on a real estate credit strategy
	Panelists:
	 Michael McGillis, CFO, Mack Real Estate Group
	 Carla Stoner, CFO, Harbor Group International
12:30	Networking lunch

Networking lunch

Workshop A | Evolution of fees, terms & expenses 1.45 for real estate funds

Panelist:

Cyndy Silverthorn, Managing Director-Portfolio Management & Investor Relations, **Crow Holdings Capital**

Workshop B | Tax structuring for non-US based investors

Panelists:

- Daniel Abramoff, Director of Tax, **PGIM Real Estate**
- Darren Glickman, CFO, Spectrum Group
- Panel | CFO's role in fund finance 2:45

Panelists:

- Darren Berk, CFO, Dune Real Estate Partners
- Yehuda Hecht, Managing Director & CFO, **Madison International Realty**

3:30 Networking coffee break

Panel | Update on hot topics from NCREIF PREA 3:45 Reporting Standards

Moderator:

Kyle Campbell, Senior Reporter, PERE

Panelists:

- John Caruso, Managing Director, Head of Finance – Americas, Nuveen Real Estate
- Marybeth Kronenwetter, Director, Reporting Standards, NCREIF
- **Diane Wild.** Head of North America Investment Performance Reporting & Analysis, LaSalle Investment Management, Inc.

4:30 Panel Qualified opportunity z	ones
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Moderator:

Philip Marra, National Audit Leader - US
 Building, Construction & Real Estate Practice,
 US Real Estate Funds Leade, KPMG LLP

Panelists:

- Craig Bernstein, Principal, OPZ Bernstein
- Chad Briggs, CFO, Bridge Investment Group
- Thomas Mayrhofer, CFO and Deputy COO, EJF Capital
- 5:15 **Networking cocktail reception**

Agenda day two: May 8, 2019

8:00 CFO & COO think tank (invitation only)

Registration and networking breakfast

- 9:05 Chairman's opening remarks
- 9:10 **SEC update** | Hot button issues and current exam focus impacting real estate managers

Interviewer:

 Marshall Sprung, Managing Director and Global Head of Compliance, Blackstone

Interviewee:

- Ryan Hinson, Regulatory Counsel, US Securities and Exchange Commission
- 9:45 **Panel** | Leveraging technology to more effectively manage data across the organization

Panelists:

- Kathleen Hurley, Director of IT, Madison International Realty
- Scott Tavolocci, Industry Principal, Investment Management, Yardi

10:30 **Panel** | Optimizing value of outsourced relationships

Panelists:

- Jamie Christmas, CFO, Round Hill Capital
- Scott Kraemer, Managing Director, Vistra
- Peter Shepard, CFO, JCR Capital

11:15 **Networking break**

11:30 **Panel** | Effectively managing LP co-investment, SMAs and other complex fund structures

Moderator:

 Adam Handwerker, Managing Director, Hodes Weill & Associates

Panelists:

- Wayne Fitzgerald, COO, US Real Assets, BlackRock
- Robert Shaw, Manager-Head of Real Estate Consulting, AltaReturn
- Dev Subhash, Partner, StepStone Real Estate
- 12:15 **Panel** | Attracting, managing and incentivizing staff

Moderator:

• Lisa Fu, Reporter, PERE

Panelists:

- Ashia Derksen, Senior Vice President, Manager of Portfolio Accounting, Shorenstein Realty Services, L.P
- Alexander Labowitz, General Counsel, Cadre

1:00 Networking luncheon & close of conference



Featured speakers



Daniel Abramoff
Director of Tax
PGIM Real Estate



Darren Berk
Chief Financial Officer
Dune Real Estate Partners



Craig Bernstein Principal OPZ Bernstein



Chad Briggs CFO Bridge Investment Group



Kyle CampbellSenior Reporter **PERE**



John Caruso Managing Director, Head of Finance – Americas Nuveen Real Estate



Jamie Christmas Chief Financial Officer Round Hill Capital



Ashia Derksen
Senior VP Manager of
Portfolio Accounting
Shorenstein Realty Services,
L.P



Cesar Estrada, Sr.
Managing Director
Global Head of Product
Management for PE & Real
Assets Fund Services
State Street Corporation



Wayne Fitzgerald COO US Real Assets BlackRock



Thomas Fortin

COO

iCapital Network



Lisa Fu Reporter PERE News

Featured speakers



Laurie "LG" Golub Chief Operating Officer & Senior Managing Director Square Mile Capital Management



Adam Handwerker
Managing Director
Hodes Weill & Associates



Peter Harned

Managing Director

Morgan Stanley Real Assets



Yehuda Hecht

Managing Director, CFO

Madison International Realty



Ryan Hinson
Regulatory Counsel
US Securities and Exchange
Commission



Zoe Hughes CEO NAREIM



Kathleen Hurley
Director of IT
Madison International Realty



Scott Kraemer
Managing Director
Alternative Investments
Vistra



Marybeth Kronenwetter
Director Reporting
Standards
NCREIF



Alexander Labowitz
General Counsel
Cadre



Evelyn Lee News Editor PERE



Cristiano Machado Managing Director, CFO Real Estate Funds Brookfield's Property Group

Featured speakers



Philip Marra
National Audit Leader US
Building, Construction &
Real Estate Practice, US
Real Estate Funds Leader
KPMG LLP



Thomas Mayrhofer CFO and Deputy COO EJF Capital



Michael McGillis

CFO

Mack Real Estate Group



Paul Quinlan
Managing Director,
Real Estate
The Blackstone Group



Robert Shaw
Manager-Head of Real
Estate Consulting
AltaReturn



Peter Shepard CFO JCR Capital



Cyndy Silverthorn
Managing Director Portfolio
Management &
Investor Relations
Crow Holdings Capital



Marshall Sprung
Managing Director
and Global Head of
Compliance
Blackstone



Dev Subhash Partner StepStone Real Estate



Carla Stoner
Chief Financial Officer
Harbor Group International



Scott Tavolocci Industry Principal, Investment Management Yardi



Diane Wild,
Head of North America
Investment Performance
Reporting & Analysis
LaSalle Investment
Management, Inc.

Keynote fireside chat



Sonny Kalsi Co-Founder GreenOak Real Estate

Recognized as a leader in the private equity real estate industry for 28 years and co-founder of GreenOak in 2010, Sonny will share his insights on how the current wave of real estate M&A reflects the evolution of the private equity real estate industry.

He will be joined onstage by his Chief Operating Officer, **Andrew Yoon** to discuss the strategic role of the COO throughout the M&A process from due diligence through to <u>business integration</u>.



Keynote Interview with the SEC



Ryan Hinson, securities compliance examiner at the Securities and Exchange Commission, has agreed to be interviewed onstage by his former colleague Marshall Sprung, who is Blackstone's global head of compliance,



Our audience at the annual conference will have a special opportunity to anonymously ask questions on the SEC's released exam priorities for 2019 and the continued focus on cybersecurity, disclosure of fees and expenses, conflicts of interest and utilization of subscription credit facilities.

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Overview

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