

The Responsible Investment Forum: Europe 2021

Next steps in moving private equity to net zero

9-10 November

Day one: 9 November

08:45

Chair's introduction
Christopher Springham, Formerly VP - Communications and Sustainability, LM Wind Power GE
Renewable Energy Business

08:55

PRI update

Peter Dunbar, Private Equity Specialist, UNPRI

09:05

The ICI journey: interpreting and acting on the latest guidance

- Update on latest guidance from the ICI, what are the priorities?
- How collaboration can help PE lead the way
- Meeting net zero within the churn nature of a PE portfolio
- What are the main highlights from the latest guidance?

Moderator: Nicolas Bourdier, Partner, Sustainability, PwC France Serge Younes, Head of Sustainability, Investindustrial Cornelia Gomez, Head of ESG & Sustainability, PAI Partners Adinah Shackleton, Head of ESG, Permira

09:45

Net-zero asset owners: how investors are aligning themselves with the Paris agreement

- What is the net zero managers alliance?
- How are asset owners getting to net zero? Is capital allocation being impacted?
- How are LPs assessing managers on commitment to net zero?
- Priorities for the next five years asset owners



Moderator: Vikram Raju, Head of Climate Investing, Morgan Stanley AIP
Martin Ewald, Managing Director, Allianz Global Investors
Aaron Pinnock, Impact Investment Analyst, Church Commissioners for England
Simon Hallett, Partner, Cambridge Associates

10:20

Keynote interview: what moving to net zero practically means for private equity Toby Mitchenall, Senior Editor, New Private Markets
In conversation with

Christian Sinding, CEO and Managing Partner, EQT

10:45

An Introduction to the Science Based Targets Guidance for Private Equity Tim Clare, Director, ESG Advisory, Anthesis Group

11:00

Coffee and networking

11:30

Sustainable value creation: How ESG has moved from a cost centre to a value driver

- Getting buy-in from the investment team, how are the heads of ESG working with the deal partners?
- To what extent is the ESG role now being included within the value creation team?
- Working with portfolio companies to create value through ESG
- Examples of work on ESG adding to multiple paid at exit

Moderator: Tomas Sys, Principal, UK M&A and ESG Advisory Lead, Ramboll Anders Misund, Partner and Head of Nordics, EQT Partners

Adam Black, Head of ESG & Sustainability, Coller Capital

Joana Castro, Principal and Head of Primary Fund Investing, Unigestion

Elizabeth Lewis, Managing Director of ESG, Blackstone

Christian Gueckel, Chief Risk Officer, Head of Research, SEDCO Capital

12:20

Case study: outlining how a leading GP has approached climate across its entire portfolio

- Simplifying the approach to climate across the business
- The challenge of measuring carbon footprint of all portfolio companies
- How data has been utilised to manage risks and opportunities associated with climate
- How transforming the approach to climate has had a positive impact on returns



Facilitator: Toby Robertson, Head of ESG Investor Portal, Greenstone Graeme Ardus, Head of ESG, Triton Capital Partners

12:40

Making data useful: are we drowning in ESG data?

- How can service providers make their offerings more relevant to private markets?
- To what extent are the reams of data being made use of?
- How are LP requests changing?
- How best to engage with the portfolio on data requests

Moderator: Maaike van der Schoot, Responsible Investment Officer, AlpInvest Partners James Holley, Head of ESG, Bridgepoint
Elizabeth Seeger, Managing Director, Sustainable Investing, KKR
Wim Peeters, Vice President Business Development, EcoVadis
Alexandra Mihailescu Cichon, Executive Vice President, Sales and Marketing, RepRisk
Melissa Ferraz, Managing Director, EFront Insight, BlackRock

13:30 Lunch

14:30

Stream A	Stream B
Impact Investing	Other Asset classes
14:30	14:30
The continued rise of impact investment in	To what extent is ESG now fully incorporated
private markets	within the private debt investment process?
 Outlining the considerations for a traditional GP launching an impact strategy Dedicated funds vs integration with ESG: to what extent are the two worlds merging? What can PE funds moving into impact learn from impact specialists? How do strategies differ? 	 Update on the latest initiatives around private debt and ESG What are the remaining barriers to ESG implementation in private credit? How are LP demands around ESG on credit investments changing? Moderator: Sabrina Fox, Executive Director, ELFA Adam Heltzer, Managing Director, Head of
Moderator: Emmanuel Parmentier, Managing	ESG, Ares Management
Partner, Indefi	



Silva Deželan, ESG Director, Stafford Capital Partners

Andreas Nilsson, Managing Director and Head of Impact, Golding Capital Partners
Paula Langton, Partner, Campbell Lutyens
Rami Bibi, Director, Private Equity, KKR

Carina Spitzkopf, Director, Hermes Investment Management

Sonia Rocher, Senior Investment Professional and Portfolio Manager, European Private Debt Strategy Team, **BlackRock**

15:10

Investor expectations on impact

- Can impact be on parity with returns in?
- Do investors need to adjust their mandates to account for impact performance?
- What data do investors want to see and which frameworks are they using?
- To what extent are investors concerned by greenwashing?

Moderator: **Blandine Machabert**, Senior Consultant, **INDEFI**

Ana Lei Ortiz, Managing Director, Hamilton Lane

Claire Elsdon, UK Director, Capital Markets, CDP Manuela Fumarola, ESG Manager - Private Markets, Aberdeen Standard Investments Sweta Chattopadhyay, Investment Director, Moonfare

15:10

Why managing climate risk is crucial to driving returns in infrastructure investment

- Possible implications of COP 26 on infrastructure investors
- Assessing climate risk within a typical infrastructure portfolio
- Opportunities created by the move to net-zero

Mary Nicholson, Global Chief Risk and Sustainability Officer, MIRA Simon Whistler, Senior Specialist, UNPRI Fabian Gröne, Partner, EQT Partners Abhisheik Dhawan, Sustainable Finance and Partnerships Specialist, United Nations Capital Development Fund

15:45

Is standardisation on reporting of impact any closer?

- Update on the impact management project and other methodologies
- What frameworks are funds using to demonstrate impact?
- How will things develop in the next decade as the space grows?

Moderator: **Snehal Shah**, Reporter, **New Private Markets**

Phil Davis, Director of ESG, Helios Investment Partners

15:45

Why ESG is crucial to driving returns in real estate investments

- Proving the value of investing responsibly
- Risk/return profile of impact investing
- Engaging with landlords and tenants on ESG
- Opportunities of net-zero buildings and danger of value destruction for older buildings not meeting ESG credentials

Anna Olink, Business Development Director, EMEA, **GRESB**

Philippa Gill, Director, EVORA Global



James Magor, Director, Sustainability, Actis
Richard Burrett, Chief Sustainability Officer,
Earth Capital

16:15

Short break

16:30-17:30

Around the world of ESG

16:30

Keynote discussion: Spotlight on Global Best Practices and Lessons from Japan

- Comparing implementation in Japan to elsewhere in the world
- What are Japanese LPs demanding on ESG? Are allocations being made based on ESG merit?
- How are Japanese GPs innovating when it comes to ESG?

Moderator: Carmela Mendoza, Senior Reporter, Private Equity International

Peter Dunbar, Private Equity Specialist, UNPRI

Jun Tsusaka, CEO, CIO and Chairman of ESG Committee, NSSK

Jonathan Bailey, Managing Director, Head of ESG Investing, Neuberger Berman

17:00

Keynote discussion: Spotlight on North America

- Will the new Biden administration will boost ESG in the States in all areas of investment?
- Is the US still lagging behind Europe or is this an outdated view?
- How is impact taking hold in US beyond the mega funds?

Moderator: Alan Kao, Principal, Ramboll

Megan Starr, Global Head of Impact, Carlyle Group

Jake Levine, Chief Climate Officer, U.S. International Development Finance Corporation

Vikram Raju, Managing Director, Morgan Stanley AIP

17:30

Networking Roundtable Discussions: Emerging topics

Led by an expert moderator, the roundtables will create an informal environment to discuss and debate ESG opportunities across different private equity strategies. Delegates will be able to move around tables, maximising networking and learning opportunities

- ESG in venture: Alison Hampton, Founder, Alma Verde Advisors



- Biodiversity
- ESG in secondaries
- Carbon Trading
- Data: Emma Bickerstaffe (MJ Hudson)
- B-corps
- Renumeration: Corinne Carr (PeopleNet Ltd)
- ESG Linked Credit Facilities: Maarten Biermans (Rabobank Capital Markets)
- Value creation

18:00

Close of day one

Day two: 10 November

09:00

Chair's introduction

Christopher Springham, Formerly VP - Communications and Sustainability, **LM Wind Power GE Renewable Energy Business**

09:10

Case study: Portfolio company net zero/decarbonisation

- Net Zero by 2050 why is this a GP problem?
- Tailoring to your portfolio company needs
- Where to start? Practical tips for a decarbonisation roadmap and why interim targets matter and how to set them credibly

Matthew Cvijan, Associate Director, Carbon Intelligence

09:40

Case study: highlighting why net-zero initiatives are a value creation necessity for PE

- Starting on the journey and integrating it within value creation plans
- Outlining opportunities of full value chain transformation
- How have the firm engaged senior management within portfolio companies?

Facilitator: Victoria Kerrigan, Leader of Private Equity, UK, PWC

Chloë Sanders, Head of ESG, CVC

Eimear Palmer, Managing Director, Responsible Investing Officer, ICG

10:10

Climate change considerations in portfolio management



- Why and how investing in climate can drive returns
- Finding investment opportunities in carbon reduction
- Assessing transition risks vs physical risks based on possible response scenarios
- Case studies of adding value to investments

Moderator: Sebastiaan Greeven, Manager of ESG & Sustainability, MJ Hudson

Kirk Hourdajian, VP, Head of ESG & Impact, Vista Equity Partners

TBC: Senior representative, **Ambienta Allegra Day**, ESG Director, **Cinven**

10:45

Coffee and networking

11:15

Defining what is meant by human rights for PE investors and how to address any issues

- What is the level of responsibility for managers?
- Valuing human rights due diligence
- How to react when there is an issue within your supply chain with practical examples
- New regulations on modern slavery and what it means for fund managers

Moderator: **Doug Bryden**, Partner, Head of Risk & Operational Regulatory, **Travers Smith Robert Sroka**, ESG Director, **Abris Capital Partners**

11:50

Practical ways to address diversity within a PE portfolio

- Are LPs demanding enough? To what extent are allocations being impacted?
- Working with portfolio companies when your own house may not be in order
- Examples of how targets and new initiatives have moved the needly
- Moving beyond just gender diversity

Moderator: Erin Sarret, Director, StepStone Group

Sophia Damianou, Managing Director, Business Development (EMEA), **Northleaf Capital Partners Vincent Lecat**, Impact & ESG Specialist, **Development Partners International**

12:20

Regulatory update: where are we now and preparing yourself for upcoming changes

- Snapshot of where the industry is with SFDR
- What are the implications of the new SFDR guidance?
- How is the EU taxonomy shaping strategy?



What's coming next in Europe and globally?

Simon Witney, Senior Consultant, Travers Smith

12:50

Lunch

13:30

A Deeper Dive and Q&A on the Science Based Targets Guidance for Private Equity Myles Tatlock, Project Manager – SBTi Private Equity, Anthesis Group

14:00-15:30

Regulatory networking workshop taking place

Led by Travers Smith the room will be split up into small group discussions to discuss the latest developments in regulation and practical approaches to them.

Room breaks up into roundtable discussions

- EU taxonomy reporting for companies and asset managers
- Diversity and inclusion in the workplace: responding to #MeToo and other topical issues for portfolio companies
- Legal and regulatory acquisition due diligence and exit planning
- Incentivising management to achieve sustainability targets
- Portfolio company governance best practices
- Tax governance and ethics

14:45-15:30

Another session of roundtables so delegates can cover two of the discussion topics

- EU taxonomy reporting for companies and asset managers
- Diversity and inclusion in the workplace: responding to #MeToo and other topical issues for portfolio companies
- Legal and regulatory acquisition due diligence and exit planning
- Incentivising management to achieve sustainability targets
- Portfolio company governance best practices
- Tax governance and ethics

Facilitators:

Simon Witney, Senior Consultant, Travers Smith Martin Bresson, Public Affairs Director, Invest Europe



15:30 Close of conference